Charrette One Opening Presentation

Vallco Special Area Specific Plan

9th April 2018

**Cupertino, CA** 









Envision Vallco: A Collaborative Design Process







### Rules of Engagement

- Listen actively and respectfully
- Balance speaking times
- Avoid dominating the discussion
- Critique ideas, not people



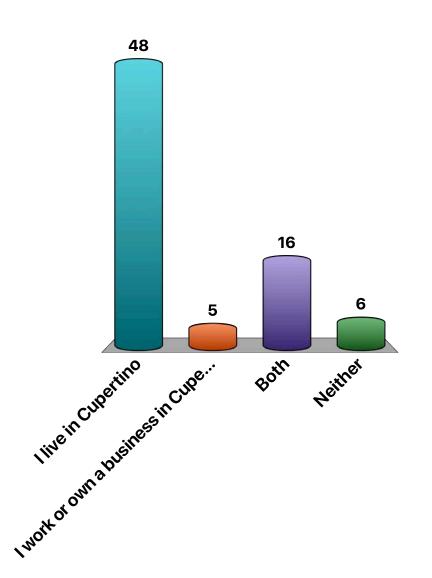
### Meeting Agenda

6:00 Welcome, Meeting Purpose, Rules of Engagement
6:05 Short Poll
6:10 The SB 35 Application and EIR Update
6:25 Why the Specific Plan is Still Important
6:15 The Process to Date and the General Plan
6:45 Brown Bag Preview: Economics and Transportation
7:05 The Design Charrette: What to Expect
7:15 Break-Out Discussions

# Starting with a Short Survey

#### Do you live/work in Cupertino?

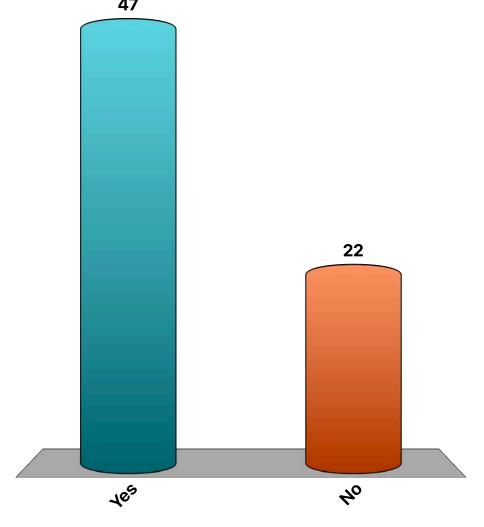
- A. I live in Cupertino
- B. I work or own a business in Cupertino
- C. Both
- D. Neither



## Have you attended a previous session on this specific plan process?

A. Yes

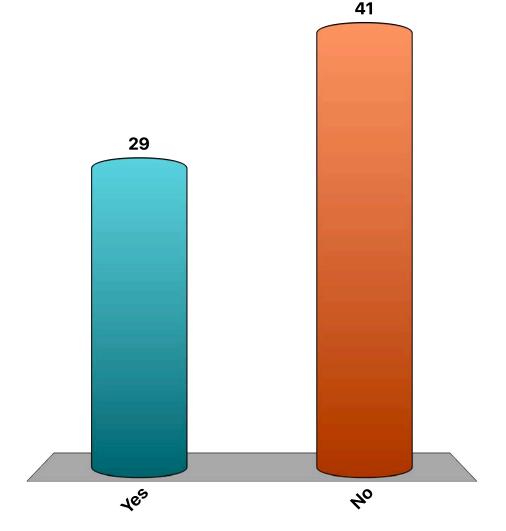
B. No



## Have you participated in an online survey or commented online?

A. Yes

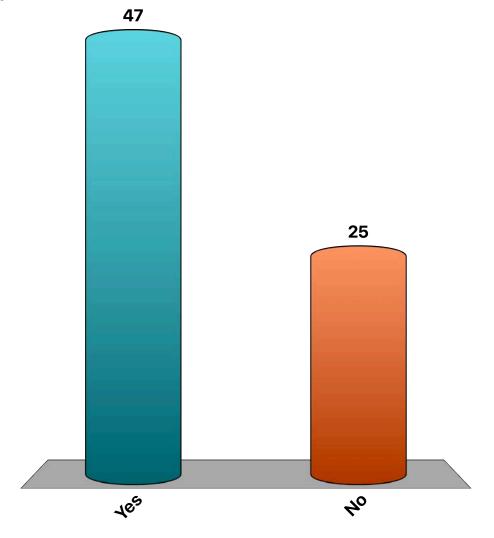
B. No



Have you signed up for email updates at EnvisionVallco.org?

A. Yes

B. No



## The SB 35 Application

City of Cupertino

### The SB 35 Application

What is SB 35? State approved new law, SB 35, on September 2017 that allows projects that meet certain criteria to get a fast track approval process

#### Program Summary:

Residential units 2,402

Affordable (50%) 1,201

• Office (s.f.) 1,810,000

Retail (s.f.) 400,000



### The SB 35 Application

- Review ongoing to ensure that project complies with objective standards.
- If the application meets the City's standards, the City is required to approve the project.
- SB 35 project is legally protected and City cannot require benefits.
- The City must comply with all statutory timelines and requirements by state law.
- Makes Specific Plan process more important than before.

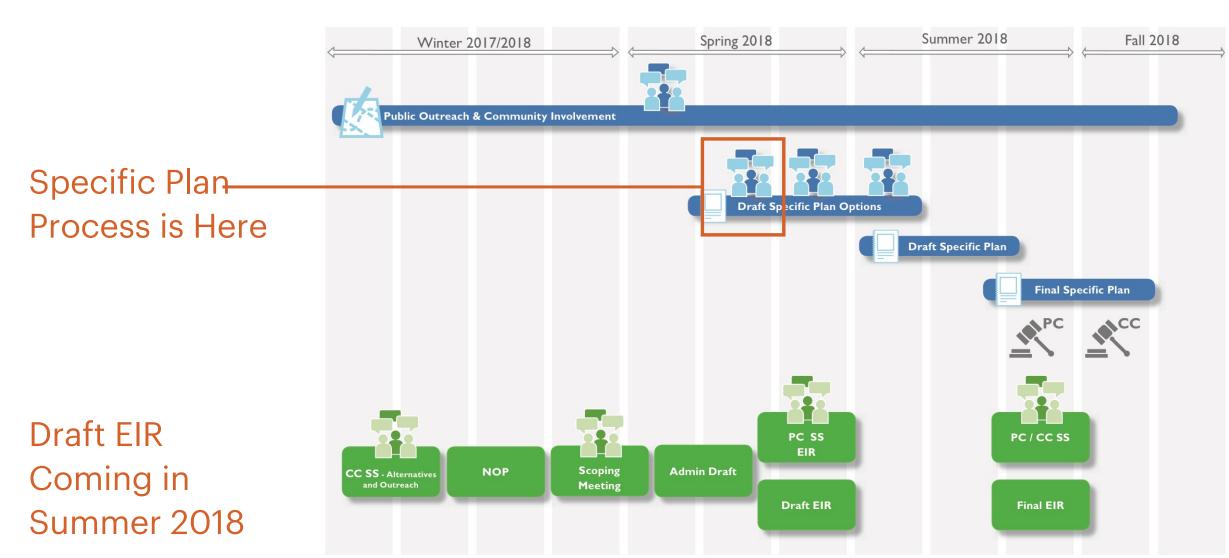
### Regional Housing Needs (RHNA)

		Extremely Low/ Very Low (0 - 50% of AMI)	Low (51 - 80% of AMI)	Moderate (81 - 120% AMI)	Above Moderate (over 120% of AMI)	Total Units
Projected Nee	d (RHNA)	356	207	231	270	1,064
	2015 APR*	-	-	12	164	176
	2016 APR	-	-	15	8	23
Building Permits	2017 APR	-	-	11	16	27
Issued	2018 APR (as of 03.30.2018)	18	1	-		9
	Balance**	338	206	193		9
Approved	Hamptons	-	7	30	Foi	rmat
Projects (No Building	Marina	16	-	2		8
Permits)	Balance**	322	199	161		2
* Includes 2014 prod ** Balance cannot be	luction e negative, i.e overproduc	ls				

## EIR Update

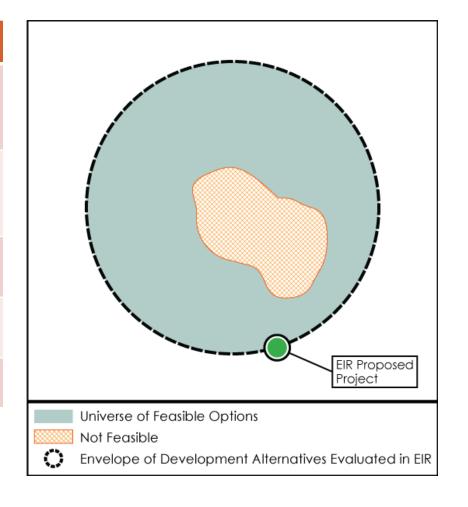
City of Cupertino

#### Timeline of Specific Plan & EIR Process



#### EIR Process

EIR Alternatives	Description	
General Plan Buildout with General Plan Residential Allocation	Mixed use (commercial, residential and office) project with General Plan allocations	
General Plan Buildout with Maximum Residential Density	Mixed use (commercial, residential and office) project that maximizes residential density allowed	
Retail and Residential (no office)	Mixed use (commercial, residential) project with no office development	
No Project	Existing buildings remains unoccupied	
Occupied/Re-tenanted Mall	Existing buildings gets re-tenanted	



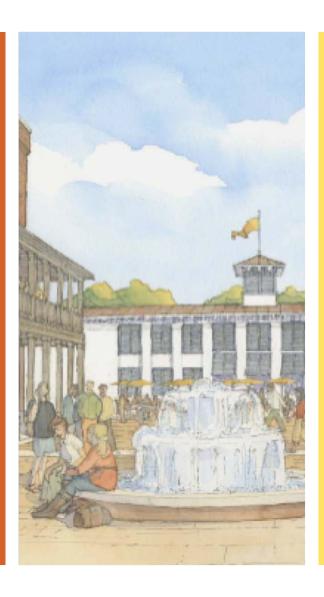
Opticos Design, Inc.

- Allows community to put forward a feasible option that they prefer.
- Allows the community to put forward desired community amenities that cannot be required under SB 35:
  - Providing more to the schools
  - Ground level open space
  - Civic space
  - Community theater or similar facility
  - Improved bike-pedestrian connections and trails
- Objective standards for the Vallco site should be put into place as soon as possible to ensure the community vision is in place, because communities may be subject to future state laws.

 Allows community to put forward a <u>feasible</u> option that they prefer



Allows the community to put forward desired community amenities that cannot be required under SB 35



#### For Example:

Providing more to the schools

Ground level open space

Civic space

Community theater or similar facility

Improved bikepedestrian connections and trails

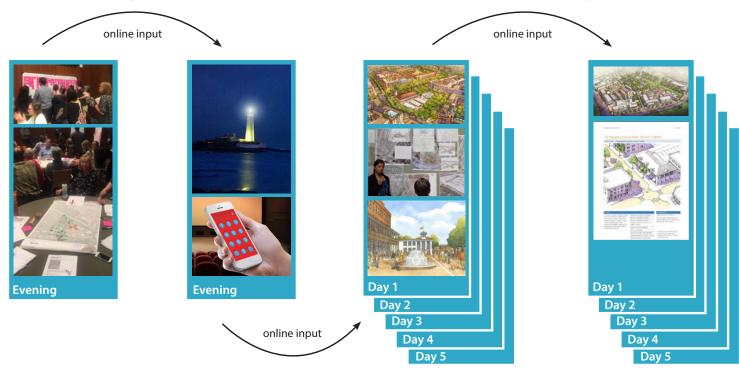
 Objective standards for the Vallco site should be put into place as soon as possible to ensure the community vision is in place, because communities may be subject to future state laws.



### The Process To Date

Opticos Design Inc.

#### Community Feedback Loops



#### Project Kick-off and Interviews – February 5, 6

- List of community interests, values, issues
- Understanding site issues, context

#### Existing Conditions & Guiding Principles Meeting – March 13

- Existing conditions
- Confirm guiding principles
- Performance metrics

#### Charrette 1 - April 9-13

- Public embedded in design process
- 3-4 Plan Options
- Buildings, public space, land use
- Renderings, physical 3D site model
- Street system, transportation, parking
- Economic/fiscal impacts

#### Charrette 2 – May 21-25

- Public embedded in design process
- Preferred plan
- Buildings, public space, land use
- Renderings, physical 3D site model
- Street system, transportation, parking
- Economic/fiscal impacts

### Over 90 Hours of Engagement to Date

Feb 5<sup>th</sup>: Kick Off presentation

**150 Participants** 



Feb 6th: Interviews

**65 Participants** 



March 13th: Existing Conditions and Guiding Principles Public Meeting

98 Participants



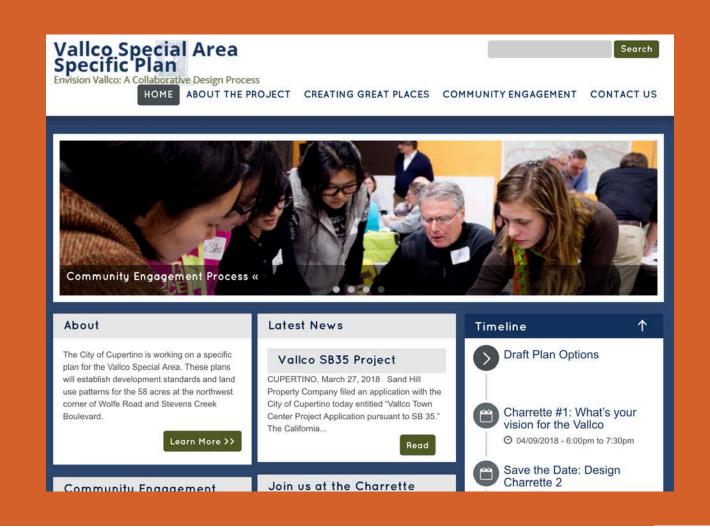
**One-On-One Meetings** 

**Over 50 Hours** 



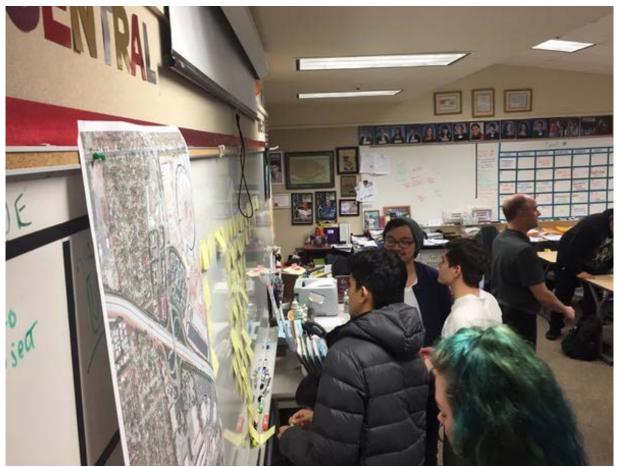
### Online Engagement

- Weekly updates to 179 registered individuals
- 2,882 unique users to site
- 4,972 visits
- 179 took Guiding Principle survey



### Vision Wall: Cupertino High [March 13<sup>th</sup>]



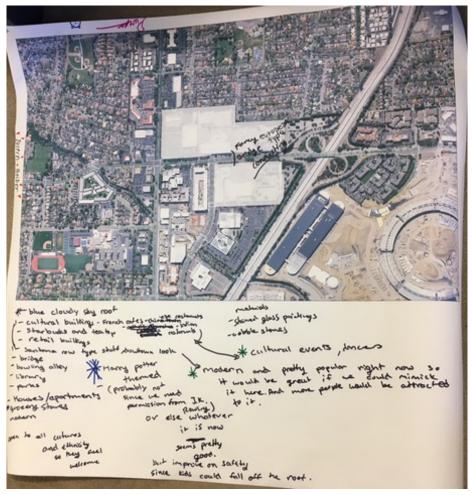


Vision Wall results from Mr. Morse's Government Class at Cupertino High School, March 13, 2018

#### Vision Wall: Miller Middle School Civics Class [Nov 9<sup>th</sup> 2017]



Vision Wall results from Mr. Miller Middle School Civics Class, November 9, 2017



### Background: Cupertino General Plan (2015-2040) Adopted 2014

Opticos Design Inc.

## General Plan Guiding Principles

- **Develop Cohesive Neighborhoods**
- Improve Public Health and Safety
- **Improve Connectivity**
- Enhance Mobility
- Ensure a Balanced Community
- Support Vibrant and Mixed-Use Businesses

Source: Chapter 3: Land Use and Community Design Element, page LU-50

The Guiding Principles provide additional detail about Cupertino's desired future necessary to fully articulate the ideas contained in the vision statement. Similarly, the Guiding Principles were developed based on extensive community input.



Ensure that all neighborhoods are safe, attractive and include convenient 1 DEVELOP COHESIVE NEIGHBORHOODS pedestrian and bicycle access to a "full-service" of local amenities such as parks, schools, community activity centers, trails, bicycle paths and shopping.



Promote public health by increasing community-wide access to healthy foods; 2 IMPROVE PUBLIC HEALTH AND SAFETY ensure an adequate amount of safe, well-designed parks, open space, trails and pathways; and improve safety by ensuring all areas of the community are protected from natural hazards and fully served by disaster planning and neighborhood watch programs, police, fire, paramedic and health services.



Create a well-connected and safe system of trails, pedestrian and bicycle paths, sidewalks and streets with traffic calming measures that weave the community together, enhance neighborhood pride and identity, and create access to interesting routes to different destinations.



Ensure the efficient and safe movement of cars, trucks, transit, pedestrians, bicyclists and disabled persons throughout Cupertino in order to fully accommodate Cupertino's residents, workers, visitors and students of all ages and ENHANCE MOBILITY abilities. Streets, pedestrian paths and bike paths should comprise an integrated system of fully connected and interesting routes to all destinations.



Offer residents a full range of housing choices necessary to accommodate the 5 ENSURE A BALANCED COMMUNITY changing needs of a demographically and economically diverse population, while also providing a full range of support uses including regional and local shopping, education, employment, entertainment, recreation, and daily needs that are within easy walking distance. criders and commercial nodes



## General Plan Guiding Principles

CHAPTER 1: INTRODUCTION | general plan (community vision 2015 - 2040)



7 ENSURE ATTRACTIVE COMMUNITY DESIGN Ensure that buildings, landscapes, streets and parks are attractively designed and well maintained so they can complement the overall community fabric by framing streets and offering a variety of active, relaxing and intimate pedestrian spaces.



Celebrate Cupertino's diversity by offering a range of housing, shopping EMBRACE DIVERSITY and community programs that meet the needs of the full spectrum of the community, while ensuring equal opportunities for all residents and workers regardless of age, cultural or physical differences.



Preserve and support quality community education by partnering with local SUPPORT EDUCATION school districts, community colleges, libraries and other organizations to improve facilities and programs that enhance learning and expand community-wide access.



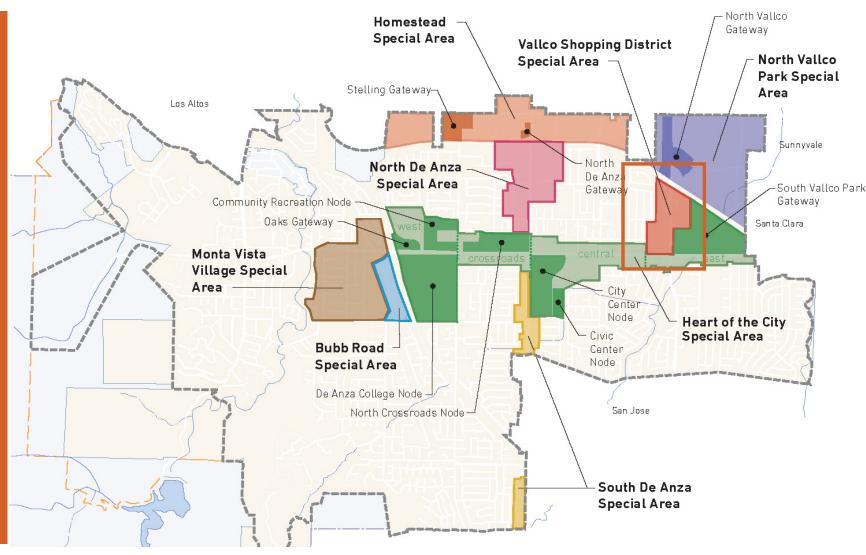
Preserve Cupertino's environment by enhancing or restoring creeks and PRESERVE THE ENVIRONMENT hillsides to their natural state, limiting urban uses to existing urbanized areas, encouraging environmental protection, promoting sustainable design concepts, improving sustainable municipal operations, adapting to climate change, conserving energy resources and minimizing waste.

Maintain fiscal self-reliance in order to protect the City's ability to deliver ENSURE FISCAL SELF RELIANCE essential, high-quality municipal services and facilities to the community.

- Ensure Attractive Community Design
- **Embrace Diversity**
- **Support Education**
- Preserve the Environment
- **Ensure Fiscal Self-Reliance**
- Ensure a Responsive Government

### General Plan: Special Areas

Vallco is one of the Nine Special Areas identified in the General Plan.



Source: Chapter 2: Planning Areas, page PA-4

#### General Plan Goal for Vallco

#### **GOAL LU-19**

"Create a distinct and memorable mixed-use 'town center' that is a regional destination and a focal point for the community."

Policy LU-19.1 requires a Specific Plan and lays out strategies for doing so.

**LEGEND** Commercial/Office/Residential Transit Route STEVENS CREEK BLVD 23 101 323

Source: Chapter 3: Land Use and Community Design Element, page LU-50

### General Plan Program for Vallco

Use	Allowed Program		
Retail (Total)	<b>600,000</b> sf		
Retail (Entertainment)	180,000 sf (30% of total 600,000 sf)		
Office	<b>2,000,000</b> sf		
Hotel Rooms	339		
Housing Units	800 (includes 389 allowed in Housing Element of the General Plan, remaining 411 units may be transferred from other Special Areas in the City)		

### Guiding Principles: Consolidated Survey Results

Opticos Design Inc.

### Guiding Principles Survey Results

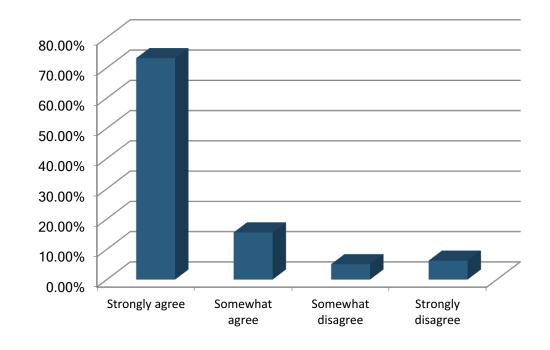
4. Vallco will have a balanced program, reflective of sensible growth that:

4.3 Provides a vibrant retail environment that combines goods with entertainment.

#### GOAL LU-19

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	Responses		
	Percent	Count	
Strongly agree	73.15%	188	
Somewhat agree	15.56%	40	
Somewhat disagree	5.06%	13	
Strongly disagree	6.23%	16	
Totals	100%	257	

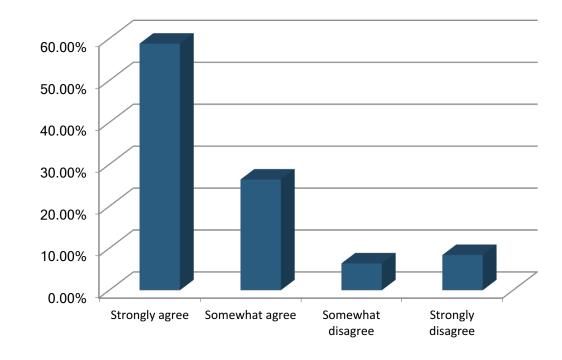
### Revised Guiding Principles

- Provide a vibrant retail environment that combines goods with entertainment.
- 2. Utilize innovative transportation solutions that:
  - Eliminate or reduce potential traffic impacts
  - Provide mobility choices and walkability
  - Consider the future of mobility
- 3. Provide high quality parks and open space.
- 4. Carefully assess and monitor potential impacts on schools.

### Guiding Principles Survey Results

4. Vallco will have a balanced program, reflective of sensible growth that:

4.2 Carefully assesses and monitors potential impacts on schools



	Responses		
	Percent	Count	
Strongly agree	58.80%	147	
Somewhat agree	26.40%	66	
Somewhat disagree	6.40%	16	
Strongly disagree	8.40%	21	
Totals	100%	250	

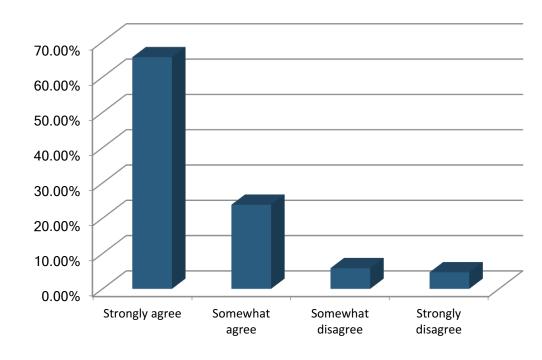
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- 1. Provide a vibrant retail environment that combines goods with entertainment.
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  - Consider the future of mobility
- 3. Provide high quality parks and open space.
- 4. Include features that would benefit schools.

# Guiding Principles Survey Results

5. Vallco will utilize innovative transportation solutions that:

5.1 Eliminate or reduce potential traffic impacts.



	Responses			
	Percent	Count		
Strongly agree	65.63%	168		
Somewhat agree	23.83%	61		
Somewhat disagree	5.86%	15		
Strongly disagree	4.69%	12		
Totals	100%	256		

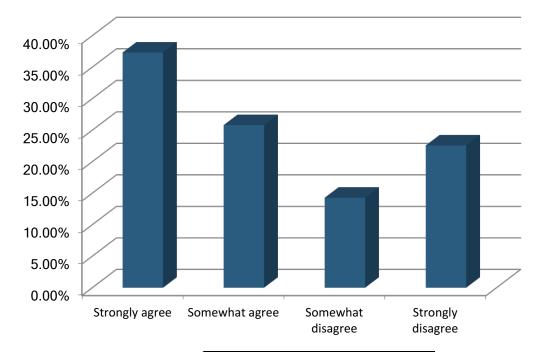
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# Guiding Principles Survey Results

6. The Vallco project will ensure predictable, accountable implementation of the community supported vision.

6.2 New zoning: Form-Based Code.



	Responses			
	Percent	Count		
Strongly agree	37.33%	81		
Somewhat agree	25.81%	56		
Somewhat disagree	14.29%	31		
Strongly disagree	22.58%	49		
Totals	100%	217		

# Guiding Principles Survey Results

The community was split on these important points. The team will study these elements in some of the charrette studies.

- Provide some office without disrupting the City's jobs/housing ratio
- Ensure predictable, accountable implementation of the community supported vision through a Form-Based Code.

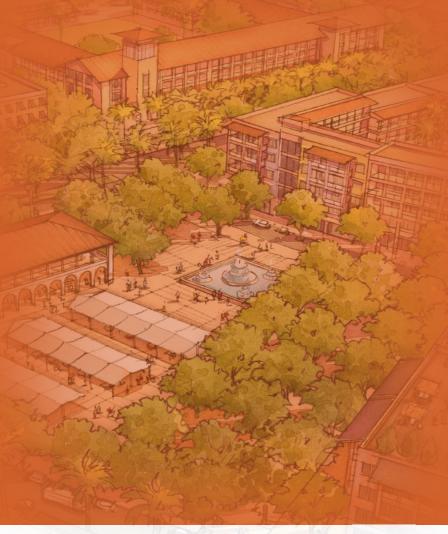
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- 4. Include features that would benefit schools.



# Revised Guiding Principles (contd.)

- 5. Provide housing for teachers and other public employees.
- 6. Maintains existing amenities that are important to the community (skating rink, bowling, trees, etc.).
- 7. Integrate robust public and cultural amenities
  - · Civic spaces: theaters, art facilities, City Hall.
  - Include activities for all ages children through boomers.



# Economic Conditions

Economic & Planning Systems, Inc.

# Scope of Work

Task 1: Project Initiation

Task 2: Value- and Cost Side Inputs for Financial Analysis

Task 3: Real Estate Financial Feasibility

Task 4: Fiscal Impact Analysis

Task 5: Program Recommendations

Deliverables: Technical Memoranda, Workshop Meetings and Hearings



# Scope of Work

Market/Project Value

Current market conditions for housing and commercial uses, consideration of a rapidly evolving competitive landscape.





Development Cost

Planning-level cost estimates with input from BKF Engineering on horizontal costs and Saylor Consulting for vertical costs.







Residual Value

Market-supported land value and potential for community benefits

Value based on rent or sales prices



Residual Value

Soft Costs

Construction Costs (Horizontal and Vertical) **Total Project Cost** 

Market/ Project Value

Development Cost



# Scope of Work

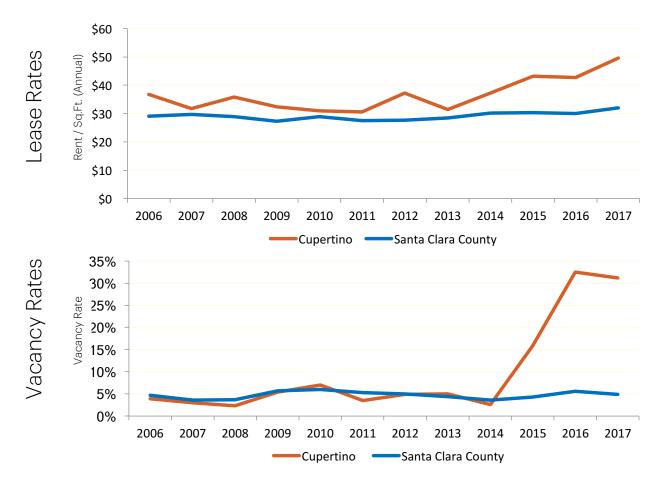
Need Slide on Retail Trends?



#### Retail Market Conditions

The City's retail lease rates have been on the rise since 2013 and currently average about \$50/sq.ft., well above the County average of \$30/sq.ft.

The City's retail vacancy rate increased markedly with Vallco anchor closings (2015). Excluding Vallco, citywide retail vacancy is only 2%. County vacancy.



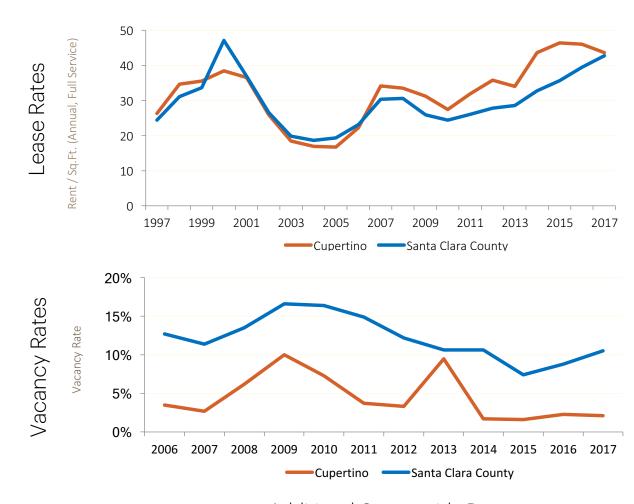
Additional Countywide Data New Retail Deliveries Since 2006: 6.7 million sq.ft. Retail Development Pipeline: ~2.3 million sq.ft.

Source: CoStar

#### Office Market Conditions

Office lease rates have recovered to "dot-com" highs but are leveling off with new office supply deliveries.

City vacancy rates have remained low in recent years, while countywide vacancy has been higher, due to significant new development.



Additional Countywide Data New Office Deliveries Since 2006: 26.1 million sq.ft. Office Development in the Pipeline: ~22.4 million sq.ft.



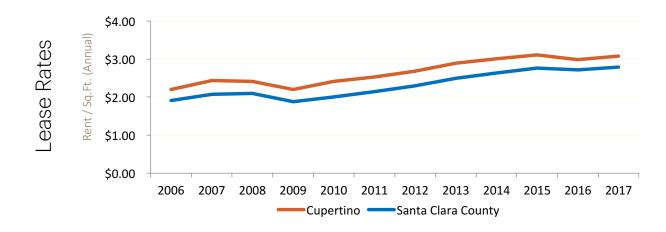
Source: CoStar

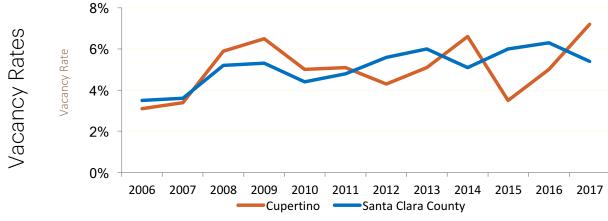
#### Residential Rental Market Conditions

Source: CoStar

Lease rates in the City and countywide have increased over the last decade. Cupertino lease rates remain 10% above the countywide average.

City and countywide vacancy rates have remained low with fluctuations primarily attributable to new deliveries.





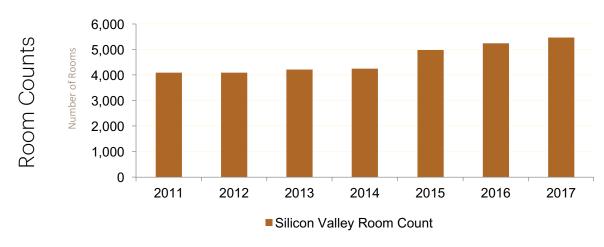
Additional Countywide Data New Residential Deliveries Since 2006: 29,800 rental units Residential Rentals in the Pipeline: 27,600 units



# Silicon Valley Hotel Market Conditions

Silicon Valley has seen increasing numbers of high-quality hotel rooms in recent years, with over 1,200 rooms delivered since 2014.

Even with increasing supply, room rates have risen 60% since 2011 and occupancy rates are a very healthy 80%, despite lower occupancy on weekends.





Source: Hospitality Link International, Inc. (2017)

Note: Data provided reflects the Metropolitan Statistical Area of San Jose- Sunnyvale-Santa Clara for upscale, upper-upscale, and luxury hotel segments.

#### Want to Discuss this More?

Monday 4/9

Tuesday 4/10

Wednesday 4/11

Thursday 4/12

**Open Studio** 

10:00 am - 7:30 pm

**Brown Bag** 

Presentation #1

Transportation,

Parking & TDM

12:00 pm - 1:00 pm

**Open Studio** 

10:00 am - 5:00 pm

**Brown Bag** 

Presentation #2

**Economics** 

12:00 pm - 1:00 pm

**Open Studio** 

10:00 am - 5:00 pm

**Brown Bag** Presentation #3

Form Based Codes

12:00 pm - 1:00 pm

**Opening** Presentation

6:00 pm - 7:30 pm

**Informal Mid-Point** Presentation

6:00 pm - 7:30 pm

Closing Presentation

Friday 4/13

6:00 pm - 7:30 pm

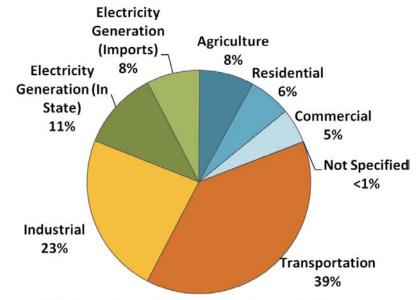
# Transportation Strategy

Multimodal Networks, Transportation Demand Management

Alta Planning + Design, Inc.

# Challenges

- Commutes/Traffic
- Environment
- Health
- Housing



2015 Total CA Emissions: 440.4 MMTCO2e

Source: California Air Resources Board

Table 1-1: Commute Patterns for Cupertino, Surrounding Cities, and California (ACS)

	Cupertino	Santa Clara	Mountain View	San Jose	California
Drove alone	79.2%	77.3%	71.1%	77.5%	73.2%
Carpool	9.5%	9.8%	9.7%	11.3%	11.3%
Public	2.5%	3.6%	5.2%	3.5%	5.2%
Transportation					
Walked	1.2%	3.3%	2.7%	1.7%	2.7%
Bicycle	0.7%	1.2%	5.0%	0.9%	1.1%
Other	7.0%	4.8%	6.4%	5.2%	6.5%
No Vehicle Available	0.6%	1.7%	3.0%	2.2%	3.5%

Source: City of Cupertino Bicycle Transportation Plan

# Guiding Principle

Utilize innovative transportation solutions that:

- Eliminate or reduce potential traffic impacts
- Provide mobility choices and provide walkability
- Consider the future of mobility

## Transportation Demand Management

Strategies aimed at reducing the demand for roadway travel, particularly in single occupancy vehicles

#### Case studies:

- Stanford University
- Seattle Children's Hospital
- Tyson's Corner, VA

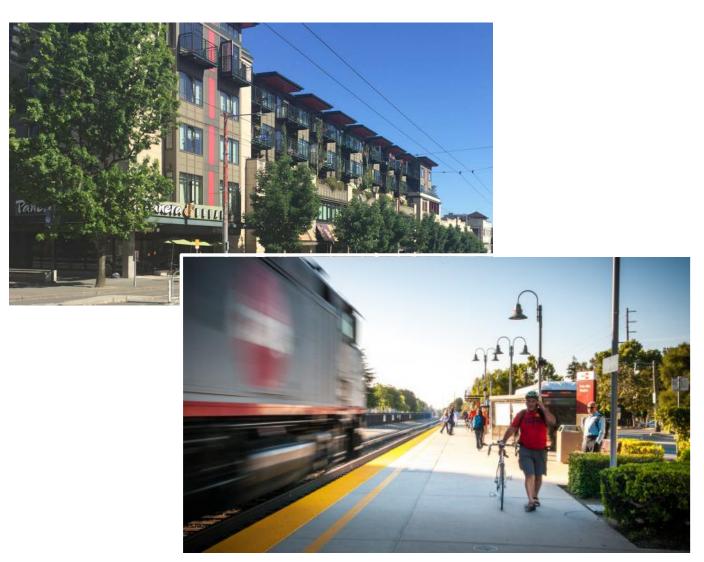




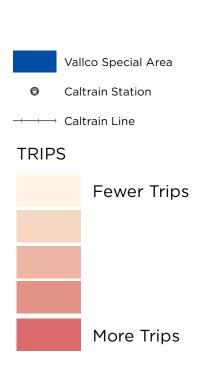


# Key Transportation Strategies

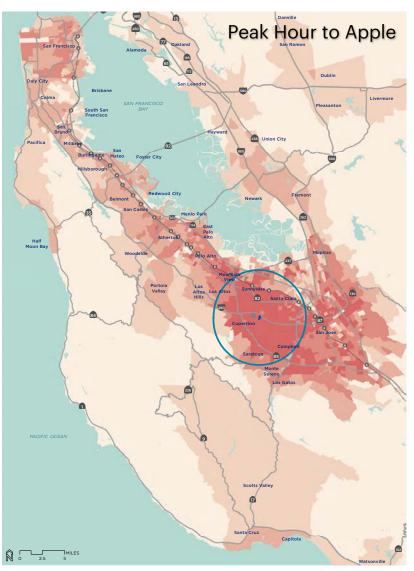
- Land Use
- Transit/Active Transportation
   Infrastructure
- Parking
- Programming and Communications



# Evaluating Transportation Strategies







#### Want to Discuss this More?

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Tuesday 4/10

Wednesday 4/11

Thursday 4/12 Friday 4/13

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Presentation #3
Form Based Codes

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**Opening Presentation** 

6:00 pm - 7:30 pm

**Informal Mid-Point Presentation** 

6:00 pm - 7:30 pm

**Closing Presentation** 

6:00 pm - 7:30 pm

# Design Charrette One: What to Expect this week

Opticos Design Inc.

# Our Design Studio for the Week (EOC Room)









### Come See the Model in the Studio (EOC)



Existing Conditions (Grey)

Proposed Conditions (Orange)

# Design Charrette Feedback Loops

**Draft Concepts** 



3-4 Plan Options





April 9
Opening Public
Presentation





April 11
Mid-Point Public
Review









April 13

Draft

Presentation





### Charrette Schedule: Many Ways to Participate

Monday 4/9

Tuesday 4/10

Wednesday 4/11

Friday 4/13

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# Opening and Closing Presentations: Formal

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6:00 pm - 7:30 pm

## Opening and Closing Presentations: Formal

Opening Presentation

Monday April 9<sup>th</sup> 6:00 to 7:30pm Cupertino Community Hall

Closing Presentation

Friday April 13<sup>th</sup> 6:00 to 7:30pm Cupertino Community Hall



#### Informal Mid-Point Presentation

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Brown Bag
Presentation #3
Form Based Codes

12:00 pm - 1:00 pm

**Opening Presentation** 

6:00 pm - 7:30 pm

Informal Mid-Point Presentation

6:00 pm - 7:30 pm

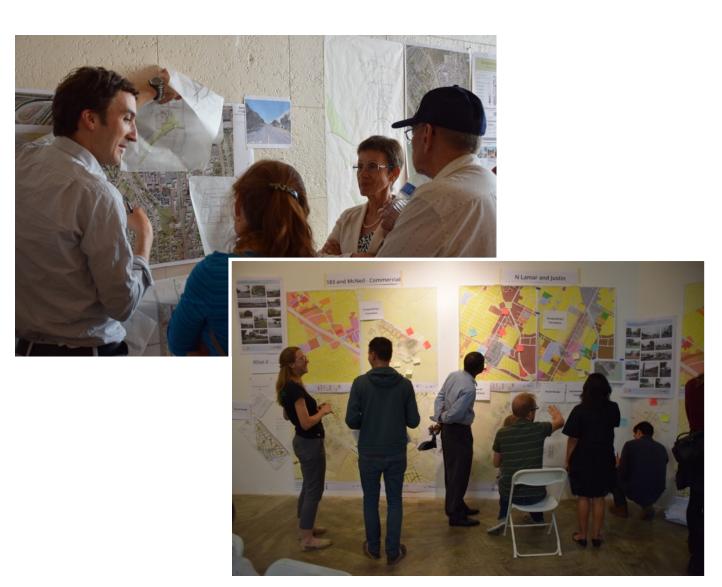
**Closing Presentation** 

6:00 pm - 7:30 pm

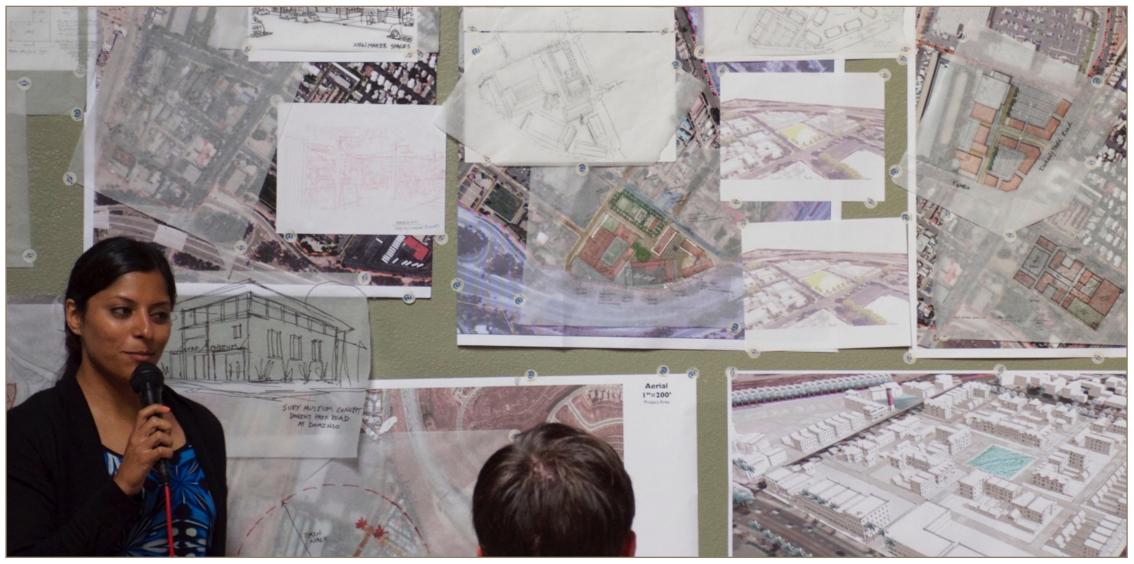
#### Informal Mid-Point Presentation

The Mid-Point Presentation is less formal and includes a 'pin-up' and discussion of the work produced so far.

- Talk to the design team and give input on design concepts.
- If you have limited time, make this your secondhighest priority to attend.



# Designing In Public: Illustrating Options



Vallco Special Area Specific Plan— Charrette One Opening Presentation | 9th April 2018

# Designing In Public: Physical Model



## Brown Bag Lunch Presentations

Monday 4/9 Tuesday 4/10 Wednesday 4/11 Thursday 4/12 Friday 4/13 **Open Studio Open Studio Open Studio** 10:00 am - 7:30 pm 10:00 am - 5:00 pm 10:00 am - 5:00 pm **Brown Bag Brown Bag Brown Bag** Presentation #1 Presentation #2 Presentation #3 Transportation, **Economics** Form Based Codes Parking & TDM 12:00 pm - 1:00 pm 12:00 pm - 1:00 pm 12:00 pm - 1:00 pm **Opening Informal Mid-Point** Closing Presentation Presentation Presentation 6:00 pm - 7:30 pm 6:00 pm - 7:30 pm 6:00 pm - 7:30 pm

### Brown Bag Lunch Presentations

Brown Bag Presentations are educational sessions on key topics. Bring your lunch and learn about:

Mobility and Parking

Tues. April 10<sup>th</sup>, 12-1 pm, Comm. Hall

Economics

Wedn. April 11th, 12-1 pm, Comm. Hall

Form-Based Codes

Thurs. April 12<sup>th</sup>, 12-1 pm, City Hall Lobby



# Open Studio

Monday 4/9

Tuesday 4/10

Wednesday 4/11

Thursday 4/12

Friday 4/13

**Open Studio** 

10:00 am - 7:30 pm

Brown Bag
Presentation #1
Transportation,
Parking & TDM
12:00 pm - 1:00 pm

**Open Studio** 

10:00 am - 5:00 pm

Brown Bag
Presentation #2
Economics

12:00 pm - 1:00 pm

**Open Studio** 

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Brown Bag Presentation #3

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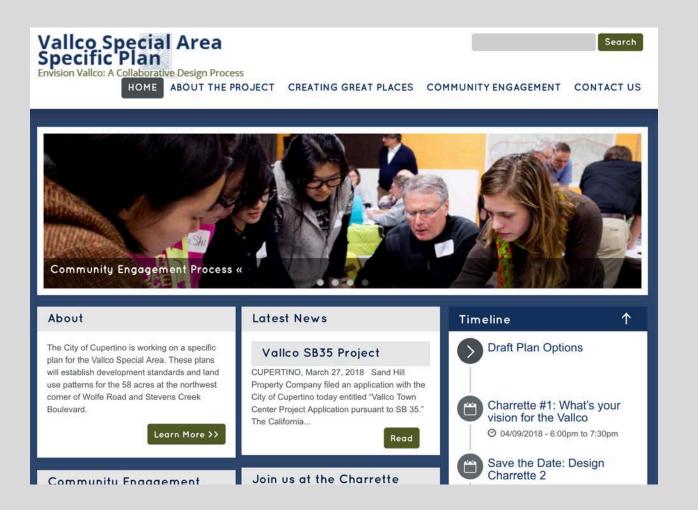
## Dropping in to Discuss Drawings in



Vallco Special Area Specific Plan— Charrette One Opening Presentation | 9th April 2018

# Online Daily Charrette Summary

www.envisionvallco.
org



# Topic-Specific Break outs

- Economics
- Transportation
- SB 35 & Existing General Plan
- Form-Based Coding
- Revised Guiding Principles



### Charrette Schedule: Many Ways to Participate

Monday 4/9

Tuesday 4/10

Wednesday 4/11

Friday 4/13

**Open Studio** 

10:00 am - 7:30 pm

Presentation #1
Transportation,
Parking & TDM
12:00 pm - 1:00 pm

**Open Studio** 

10:00 am - 5:00 pm

Brown Bag
Presentation #2
Economics

12:00 pm - 1:00 pm

**Open Studio** 

Thursday 4/12

10:00 am - 5:00 pm

Brown Bag
Presentation #3
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