# SAND HILL PROPERTY COMPANY

June 19, 2018

David Brandt City Manager City of Cupertino 10300 Torre Ave Cupertino, CA 95014

Re: Vallco Town Center SB 35 Application – Updated Supplemental Information

Dear David:

In advance of the City's 90-day compliance determination of our Vallco Town Center SB 35 application, we wanted to restate and update our June 1, 2018 letter which provided the City with further explanatory and supplemental information. This letter does not change the March 27, 2018 development submittal, but rather is submitted to provide greater clarifications, explanations, and supplemental application materials. This updated letter supersedes our June 1, 2018 letter. We hope you find it helpful.

First, attached as Exhibit A are figures and tables depicting the detailed uses and square footages for each floor of every block in the Project. While perhaps unnecessary to your determination, we thought this additional level of granularity on the uses and square footage calculations for all areas of the project may avoid any misunderstanding.<sup>1</sup>

The Project complies with SB 35's two-thirds residential requirement and the requirements of Cupertino Municipal Code ("CMC") Section 19.08.030 regarding floor area calculations. All rooftop spaces indicated as MEP are "exterior" roof spaces and are not counted in the area calculations. All non-residential basements and parking facilities, as defined in CMC Section 19.08.030, conform to CMC Section 19.28.070(I) and are not included in the area calculations. Interior building areas are calculated pursuant to CMC requirements and anticipate future tenant improvements, which will introduce compliant

<sup>&</sup>lt;sup>1</sup> While preparing these documents, we identified a discrepancy in the "Building Block Allocation" table found on page P-0101 of the plan set. This was simply the result of an Excel formula error and does not affect any of the design or the Development Summary. A brief explanation and updated table is attached as Exhibit C. As the City completes the design review and public oversight portion of the SB 35 process, the plan set will be updated with this table, as well as any other minor revisions that result from the SB 35 process.

finished floor-to-ceiling heights at the time of tenant improvement building permit applications. Exhibit A provides illustrative finished ceiling locations for each floor.

In addition to the above floor area compliance explanation, as a conservative exercise to clearly demonstrate compliance, we have also provided floor area calculations with certain areas double-counted in a separate table pursuant to CMC Section 19.08.030. In this calculation, ground floor heights higher than 20 feet are assumed not to have compliant finished floor-to-ceiling heights and thus are double-counted, and all floors above the ground floor with ceiling heights taller than 15 feet assumed not to have compliant finished floor-to-ceiling heights (i.e. floors 6 through 8 in the Block 11 office building) are double counted. Even with this conservative calculation, the Project complies with SB 35's two-thirds residential requirement.

We also wanted to provide some additional detail regarding the "amenity" component of the residential use. Based on project characteristics and the spectrum of expected resident profiles, and after a review of select analogous projects (existing and planned) throughout the Silicon Valley, San Francisco, and Los Angeles markets, we determined that in order for the Project to be considered first-class and competitive it will be important that we provide a robust residential amenity program for the future residents. At roughly 550,000 square feet in area (just over 10% of the total residential area of the project), the residential amenity facilities are anticipated to include (but not be limited to) fitness and wellness facilities (traditional fitness centers with strength & cardio; sauna/steam/jacuzzi; yoga/pilates/spin training areas; indoor basketball courts; indoor squash; indoor climbing; and indoor golf training), resident lounge and function facilities (libraries; grand ball rooms and various lounge areas geared toward entertainment/gaming, coffee, gourmet kitchen, event screening and wet bar), and resident services facilities (storage; bike storage; bike repair stations; pet care/wash; child care; cafes; massage and spa space; dry cleaning and concierge). These residential amenities will only be open to the residents and their guests. This information on the residential amenity program is not meant to be exhaustive but rather illustrative and subject to change.<sup>2</sup>

Second, we are providing additional documentation demonstrating that the two density bonus concessions will result in identifiable and actual cost reductions. These cost reductions in turn will assist in providing the below market rate ("BMR") units. In particular, The Concord Group's analysis, dated June 1, 2018 and attached as Exhibit B, demonstrates that current and forecasted retail market conditions only justify 400,000 square feet of retail at the project and that reducing the minimum retail area requirement from 600,000 to 400,000 square feet would result in project cost reductions. Based on

<sup>&</sup>lt;sup>2</sup> We understand that some in the community have asked about the uses proposed for the "bridge" area above Wolfe Road, and if that should count towards the residential areas. Although the details of the program have not been finalized, this area is planned to house various types of residential amenity uses, including primarily some combination of the fitness and wellness facilities described above. We also note that this area is not necessary in order to meet the two-thirds residential requirement. Even if the 41,000 square feet were counted as non-residential, 67.4% of the development would still be dedicated toward residential uses.

this analysis, building 200,000 fewer square feet of retail would avoid \$160,000,000 in cost using a mid-range cost of \$800 per square foot provided by Economic & Planning Systems, Inc. ("EPS"), the City's economic consultant, during the opening of the Vallco Specific Plan's Charrette #2. The requirement to develop 600,000 square feet of retail, which is 200,000 square feet more than the market would demand, would result in at least \$60,000,000 in additional, *wholly unrecoverable* costs. In addition to demonstrating that this concession directly results in the avoidance of an approximate \$60,000,000 loss, there are less tangible considerations, like the chilling effect vacant retail storefronts visible to the public have on street level vitality, lease-up and/or the performance of the balance of retail in the project, or of the residential and office components.

As for the concession eliminating certain design requirements for below market rate units, cost reductions will be achieved as follows:

- First, the BMR units are smaller than the comparable studio and 1-bedroom market rate units because building units of a smaller area reduces costs. EPS also reported last week that for every square foot of BMR unit developed, the developer realizes a straight loss of \$250 to \$300 (which we believe to be much too low). Using the mid-range loss of \$275 per square foot, a 527-square foot 1-bedroom BMR unit would result in \$92,400 less loss than an 863-square foot 1-bedroom. Further, the rent for BMR units is set by unit type, not sizes, so if larger area BMRs of a certain unit type were built, the additional loss would not be offset by any increased rental income.
- Second, BMR units are limited to studios and 1-bedrooms and do not include units with two or more bedrooms, which also achieves cost reductions. Of course, units with more bedrooms are by necessity larger, which increases cost and loss. In addition, while BMR units with a greater number of bedrooms allow for nominal rent limit increases, such increases are not commensurate with the incremental project costs resulting from the additional areas built. For example, according to the most recent rent limits published by the City, a 1-bedroom BMR unit affordable to the very low-income level can be rented for \$1,195 per month, and a 2-bedroom BMR unit affordable to the very low income level can be rented for \$1,344 per month. Based on the \$275 loss per square foot and an estimated 250 square foot difference between a 1-bedroom and a 2-bedroom, loss resulting from providing the 1-bedroom would be less by approximately \$68,750, while rent would only be \$149 per month less than the 2-bedroom (which avoids an abnormally low 2.6% return-on-cost).

For these reasons, eliminating certain below market rate design requirements will result in cost reductions for the project that will allow for the construction of the project's affordable housing.

In sum, the concessions we are requesting will result in material reductions in project cost and the avoidance of tens of millions of dollars in loss. These savings will assist in the successful development of the project's 1,201 BMR units. To illustrate this, let's again look to EPS's loss projection of \$250 to \$300 per square foot of BMR. While we believe these values significantly *understate* the actual loss associated with the 1,201 BMR units proposed in our project, if we apply EPS's mid-range figure of \$275 of loss per square foot of BMR to the 617,000 square feet of the project's BMR "unit" area (which does not take into consideration any allocation of the garage or amenity areas and their associated costs), we would see a very conservative projection of the loss associated with our proposed BMR units – in this case, no less than -\$170,000,000. The cost reductions and savings due to the requested concessions will serve to offset a portion, at least \$60,000,000, of that loss.

Finally, we wanted to provide additional background on the density bonus aspect of the project. We first assumed and started with a "pre-bonus" or General Plan consistent project, and then added the 35% increase in density and made other modifications allowed by the concessions. This "pre-bonus" project included the following program: 1,810,000 square feet of office, 600,000 square feet of retail, and 1,778 residential units within 4,820,000 residential square feet (including amenity and garage space). This program is consistent with the General Plan and still designates at least two-thirds of the square footage for residential uses.

Under the Density Bonus Law, the Project qualifies for a 35% density bonus. When making that calculation, "each component of any density calculation, including base density and bonus density, resulting in fractional units shall be separately rounded up to the next whole number." Government Code § 65915(q). The property is 50.82 acres, meaning that under the 35 du/acre General Plan density standard, the "base density" is 1,778.7 units, which is rounded up to 1,779 units. When this base density is increased by 35%, the total is 2,401.65, which is also rounded up to the next whole number for a total of 2,402 units in this application.

In addition to additional density, density bonus projects qualify for concessions, which frequently provide relief from development standards contained in a General Plan or zoning. Here, we made modifications to the "pre-bonus" project to account for the two concessions identified above: i) reducing the retail from the 600,000 square feet minimum in the General Plan down to 400,000 square feet and ii) increasing the number of residential units without meeting the identical design requirement in Cupertino's density bonus code. With these two modifications allowed by the concessions, we arrived at the final design that was included in the SB 35 application: 1,810,000 million square feet of office, 400,000 square feet of retail, and 4,700,000 square feet of residential uses (including 2,402 units).

Further, under the CMC, while the below market rate units must generally be dispersed throughout a project, any bonus units are "permitted in geographic areas of the housing development other than the areas where the affordable units are located." The Project meets this requirement by dispersing the below market rate units generally throughout the Project, except for a few areas primarily where the "bonus" units are located.

The LEED CS v3 Scorecard for Office Core and Shell is attached as Exhibit D, and the LEED NC v3 Scorecard for Retail / Residential New Construction is attached as Exhibit E. The Project will meet or exceed the CMC's LEED Silver requirement. We are

committed to working with staff over the course of design review to achieve the highest LEED certifications possible.

Additionally, the Water Efficient Landscape Checklist is attached as Exhibit F. The Project will comply with the provisions of the CMC's Landscape Ordinance (Chapter 14.15). We will provide a compliant Appendix B and Landscape Documentation Package prior to final permit issuance (See CMC § 14.15.050).

As stated in Appendix B of the application's Project Description, we will comply with CMC Section 14.18.160 requirements for tree replacements for all trees proposed for removal. Project plans call for more than 1,000 new replacement trees (which is greater than two for every one removed), all of which will be native or drought tolerant species. In addition, Project plans show that replacement trees will range in size from 15 gallons to 36 inches and up to 48-inch box sizes, which is in compliance with CMC Section 14.18.160A as shown below:

Diameter of Trunk Size of Removed Tree (Measured 41/2 feet above grade)	<b>Replacement</b> Trees
Up to 12 inches*	One 24" box tree
Over 12 inches and up to 18 inches	Two 24" box trees or One 36" box tree
Over 18 inches and up to 36 inches	
Over 36 inches	One 36" box tree
Heritage tree	One 48" box tree
* Does not apply to R1, A1, A, RHS, and R2 zones except required privacy p	lantings trees in R1 zones

Table 14.18.160A - Replacement Tree Guidelines

Per CMC Section 14.18.160A(2) and B, we will continue to work with the City's arborists to determine the appropriate location, size, and quantity of all replacement trees prior to tree removal permit issuance. If tree replacement is not possible as determined by the Director Community Development, we agree to pay in lieu fees pursuant to CMC Section 14.18.160B.

To assist the City with compliance with General Plan Strategy LU-8.2.1, we will prepare a study that evaluates the fiscal impacts of converting the existing Vallco Mall into the mixed-use development proposed by this SB 35 Application.

Our experienced team worked for months to ensure that all technical, planning and legal aspects of our submittal would comply with all requirements of the State's important new housing related legislation. We remain available to respond to any questions and look forward to your determination.

Sincerely,

Reed Moulds

CC: Aarti Shrivastava

Attachments:

Exhibit A: Supplemental Area Calculations

Exhibit B: Analysis of Cost Reductions Associated with Reduced Retail

Exhibit C: Building Block Allocation – Updated Table

Exhibit D: LEED CS v3 Scorecard for Office Core and Shell

Exhibit E: LEED NC v3 Scorecard for Retail / Residential New Construction

Exhibit F: Water Efficient Landscape Checklist

**Exhibit A: Supplemental Area Calculations** 

# Vallco Town Center – Supplemental Area Calculations

June 15, 2018

# I. Floor Area Calculations

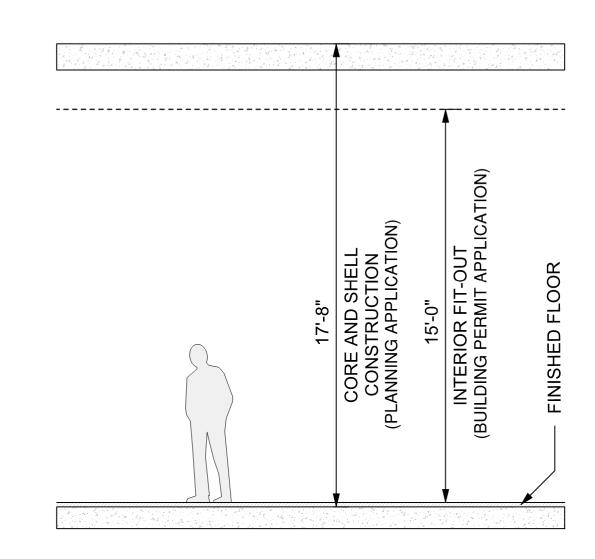
Project Total															
	Block 1	Block 2	Block 3	Block 3A	Block 4	Block 5	Bridge	Block 6	Block 7	Block 8	Block 9	Block 10	Block 11	TOTAL	(%)
Unit	104,893	449,991	802,863	-	304,932	248,229	-	-	-	-	409,524	393,908	-	2,714,340	-
Amenity	1,918	58,400	144,543	-	74,508	58,872	41,000	-	-	-	90,623	80,191	-	550,055	-
Parking	-	158,370	418,156	-	254,413	214,912	-	-	-	-	209,853	179,901	-	1,435,605	-
Residential	106,811	666,761	1,365,562		633,853	522,013	41,000	-		-	710,000	654,000	-	4,700,000	68.0%
Office	-	-	-		-	-		247,000	282,000	242,000	-	-	1,039,000	1,810,000	26.2%
Retail	220,189	83,239	14,438		66,147	15,987		-	-	-	-	-	-	400,000	5.8%
Total	327,000	750,000	1,380,000		700,000	538,000	41,000	247,000	282,000	242,000	710,000	654,000	1,039,000	6,910,000	100.0%

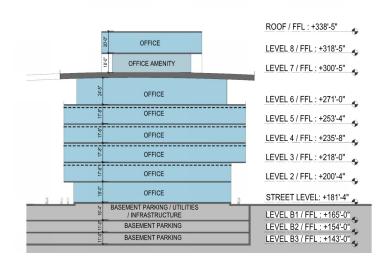
# II. Floor Area Calculations Alternate Calculation with Double-Counted Area for Extra-Tall Ceilings

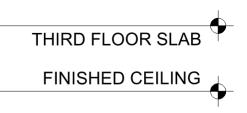
Project Total															
	Block 1	Block 2	Block 3	Block 3A	Block 4	Block 5	Bridge	Block 6	Block 7	Block 8	Block 9	Block 10	Block 11	TOTAL	(%)
Unit	104,893	449,991	802,863	-	304,932	248,229	-	-	-	-	409,524	393,908	-	2,714,340	-
Amenity	1,918	82,989	188,871	-	96,430	76,763	78,326	-	-	-	108,356	95,850	-	729,503	-
Parking	-	177,425	438,632	-	287,055	225,195	-	-	-	-	209,853	179,901	-	1,518,061	-
Residential	106,811	710,405	1,430,366		688,417	550,187	78,326	-	-	-	727,733	669,659	-	4,961,904	<b>66.8</b> %
Office	-	-	-	-	-	-	-	247,000	282,000	242,000	-	-	1,210,447	1,981,447	<b>26</b> .7%
Retail	289,773	91,403	14,438	-	74,311	15,987	-	-	-	-	-	-	-	485,912	6.5%
Total	396,584	801,808	1,444,804	-	762,728	566,174	78,326	247,000	282,000	242,000	727,733	669,659	1,210,447	7,429,263	100.0%

### **OFFICE TENANT FIT-OUT METHODOLOGY**

Typical Floor

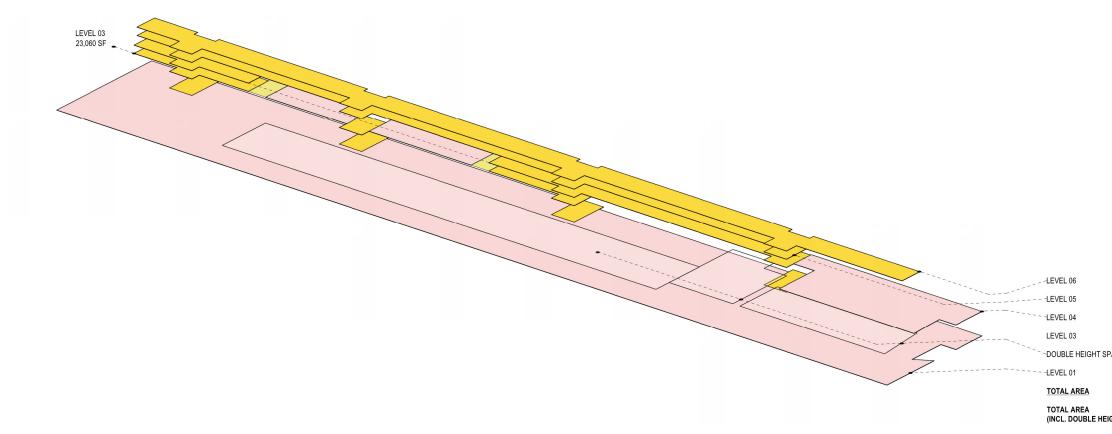






FINISHED FLOOR





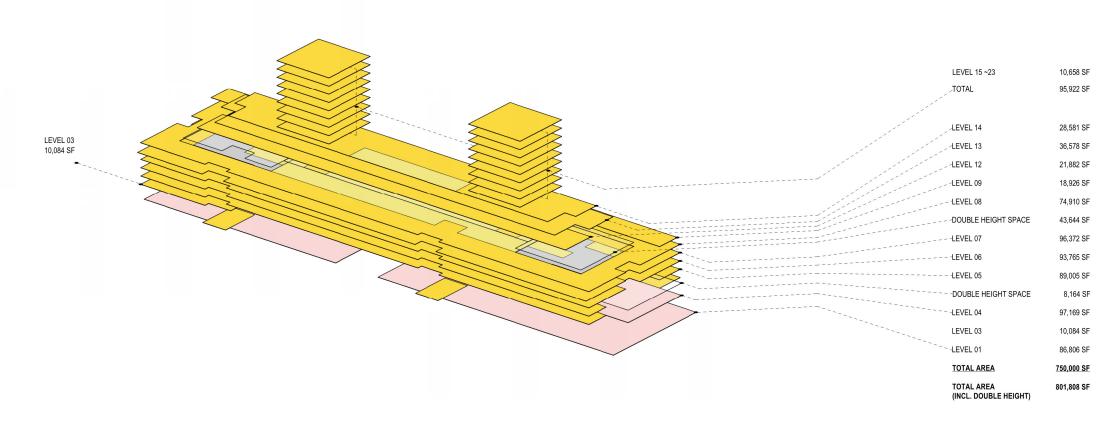
AREA CALCULATION WITH	
DOUBLE COUNTING EXTRA S	SPACES

BLOCK 1		RESIDENTIAL		TOTAL	TOTAL OFFICE AREA	TOTAL RETAIL AREA	TOTAL	DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
	UNIT AREA*	AMENITY AREA	PARKING AREA	RESIDENTIAL AREA			FLOOR AREA	CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)									
LEVEL 14									XIIIIIIIIIIIIIIIIII
LEVEL 13									
LEVEL 12									
LEVEL 11									
LEVEL 10									
LEVEL 09									
LEVEL 08									
LEVEL 07									XIIIIIIIIIIIIIIIIIIIIII
LEVEL 06	33,485 SF			33,485 SF			33,485 SF		33,485 SF
LEVEL 05	32,878 SF			32,878 SF			32,878 SF		32,878 SF
LEVEL 04	21,506 SF	1,918 SF		23,424 SF		16,940 SF	40,364 SF		40,364 SF
LEVEL 03	11,019 SF			11,019 SF		12,041 SF	23,060 SF		23,060 SF
LEVEL 02				XIIIIIIX					
LEVEL 01	6,005 SF			6,005 SF		191,208 SF	197,213 SF	69,584 SF	266,797 SF
TOTAL BLOCK AREA	104,893 SF	1,918 SF		106,811 SF		220,189 SF	327,000 SF	69,584 SF	396,584 SF

ioni)		
IGHT)	396,584 SF	
	327,000 SF	
	197,213 SF	
PACE	69,584 SF	
	23,060 SF	
	40,364 SF	
	32,878 SF	

33,485 SF





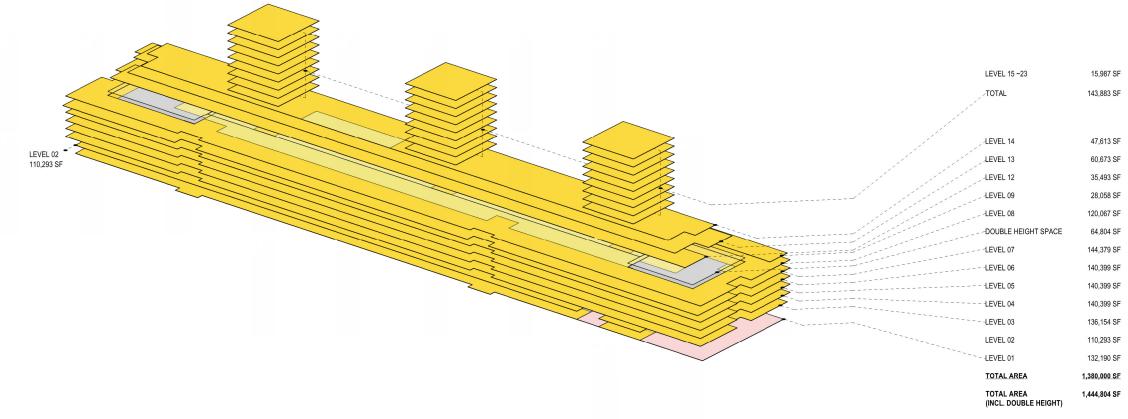
#### AREA CALCULATION WITH DOUBLE COUNTING EXTRA SPACES

								_		
BLOCK 2		RESIDENTIAL		TOTAL RESIDENTIAL AREA	TOTAL OFFICE AREA	TOTAL RETAIL AREA	TOTAL FLOOR AREA	DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT	
	UNIT AREA*	AMENITY AREA	PARKING AREA	RESIDENTIAL AREA			I LOOK ANEA	CALCULATION	SPACES AREA)	
LEVEL 15 TO 23 (TOTAL 9 FLOORS)	95,922 SF			95,922 SF			95,922 SF		95,922 SF	
LEVEL 14	24,579 SF	4,002 SF		28,581 SF			28,581 SF		28,581 SF	
LEVEL 13	36,578 SF			36,578 SF			36,578 SF		36,578 SF	
LEVEL 12	21,882 SF			21,882 SF			21,882 SF		21,882 SF	
LEVEL 11									X/////////////////////////////////////	
LEVEL 10										
LEVEL 09	18,926 SF			18,926 SF			18,926 SF		18,926 SF	
LEVEL 08	46,788 SF	28,122 SF		74,910 SF			74,910 SF		74,910 SF	
LEVEL 07	49,749 SF	11,394 SF	35,229 SF	96,372 SF			96,372 SF	43,644 SF	140,016 SF	
LEVEL 06	46,912 SF	6,934 SF	39,919 SF	93,765 SF			93,765 SF		93,765 SF	
LEVEL 05	44,500 SF	3,974 SF	40,531 SF	89,005 SF			89,005 SF		89,005 SF	
LEVEL 04	44,500 SF	3,974 SF	40,531 SF	89,005 SF		8,164 SF	97,169 SF	8,164 SF	105,333 SF	
LEVEL 03	10,084 SF			10,084 SF			10,084 SF		10,084 SF	
LEVEL 02										
LEVEL 01	9,571 SF		2,160 SF	11,731 SF		75,075 SF	86,806 SF		86,806 SF	
TOTAL BLOCK AREA	449,991 SF	58,400 SF	158,370 SF	666,761 SF		83,239 SF	750,000 SF	51,808 SF	801,808 SF	

NOTE\* : UNIT AREA INCLUDES UNITS, CORES, CORRIDORS & LOBBIES.

PER LEVEL 9 LEVELS





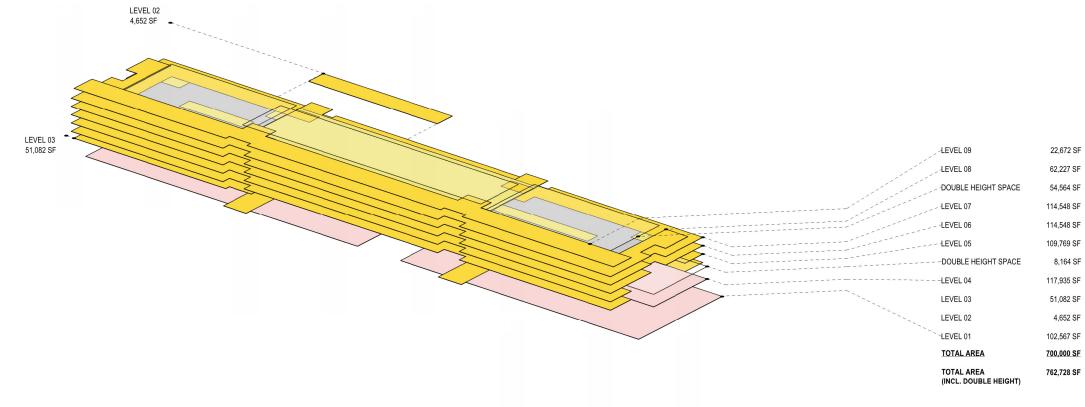
AREA CALCULATION WITH	
DOUBLE COUNTING EXTRA SPACES	

BLOCK 3		RESIDENTIAL		TOTAL RESIDENTIAL AREA	TOTAL OFFICE AREA	TOTAL RETAIL AREA	TOTAL FLOOR AREA	DOUBLE HEIGHT SPACES AREA CALCULATION	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT SPACES AREA)	
	UNIT AREA*	AMENITY AREA	PARKING AREA					CALCOLATION	· · · ·	
LEVEL 15 TO 23 (TOTAL 9 FLOORS)	143,883 SF			143,883 SF			143,883 SF		143,883 SF	
LEVEL 14	40,630 SF	6,983 SF		47,613 SF			47,613 SF		47,613 SF	
LEVEL 13	60,673 SF			60,673 SF			60,673 SF		60,673 SF	
LEVEL 12	35,493 SF			35,493 SF			35,493 SF		35,493 SF	
LEVEL 11										
LEVEL 10										
LEVEL 09	28,058 SF			28,058 SF			28,058 SF		28,058 SF	
LEVEL 08	67,171 SF	52,896 SF		120,067 SF			120,067 SF		120,067 SF	
LEVEL 07	71,415 SF	19,684 SF	53,280 SF	144,379 SF			144,379 SF	64,804 SF	209,183 SF	
LEVEL 06	67,171 SF	11,210 SF	62,018 SF	140,399 SF			140,399 SF		140,399 SF	
LEVEL 05	67,171 SF	10,691 SF	62,537 SF	140,399 SF			140,399 SF		140,399 SF	
LEVEL 04	67,171 SF	10,691 SF	62,537 SF	140,399 SF			140,399 SF		140,399 SF	
LEVEL 03	62,926 SF	10,691 SF	62,537 SF	136,154 SF			136,154 SF		136,154 SF	
LEVEL 02	41,673 SF	8,908 SF	59,712 SF	110,293 SF			110,293 SF		110,293 SF	
LEVEL 01	49,428 SF	12,789 SF	55,535 SF	117,752 SF		14,438 SF	132,190 SF		132,190 SF	
TOTAL BLOCK AREA	802,863 SF	144,543 SF	418,156 SF	1,365,562 SF		14,438 SF	1,380,000 SF	64,804 SF	1,444,804 SF	

PER LEVEL

9 LEVELS

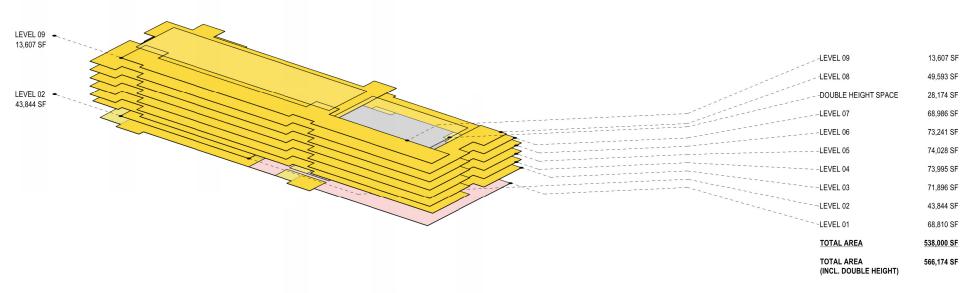




AREA CALCULATION WITH	
DOUBLE COUNTING EXTRA SP	ACES

BLOCK 4		RESIDENTIAL		TOTAL RESIDENTIAL AREA	TOTAL OFFICE AREA	TOTAL RETAIL AREA	TOTAL FLOOR AREA	DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
	UNIT AREA*	AMENITY AREA	PARKING AREA	RESIDENTIAL AREA	OFFICE AREA	RETAIL AREA	FLOOK AREA	CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)									
LEVEL 14									
LEVEL 13									
LEVEL 12									
LEVEL 11									
LEVEL 10									
LEVEL 09	22,672 SF			22,672 SF			22,672 SF		22,672 SF
LEVEL 08	32,696 SF	29,531 SF		62,227 SF			62,227 SF		62,227 SF
LEVEL 07	54,575 SF	12,721 SF	47,252 SF	114,548 SF			114,548 SF	54,564 SF	169,112 SF
LEVEL 06	54,575 SF	4,322 SF	55,651 SF	114,548 SF			114,548 SF		114,548 SF
LEVEL 05	52,106 SF	3,435 SF	54,228 SF	109,769 SF			109,769 SF		109,769 SF
LEVEL 04	52,106 SF	2,926 SF	54,739 SF	109,771 SF		8,164 SF	117,935 SF	8,164 SF	126,099 SF
LEVEL 03	21,971 SF	1,766 SF	27,345 SF	51,082 SF			51,082 SF		51,082 SF
LEVEL 02	4,652 SF			4,652 SF			4,652 SF		4,652 SF
LEVEL 01	9,579 SF	19,807 SF	15,198 SF	44,584 SF		57,983 SF	102,567 SF		102,567 SF
TOTAL BLOCK AREA	304,932 SF	74,508 SF	254,413 SF	633,853 SF		66,147 SF	700,000 SF	62,728 SF	762,728 SF

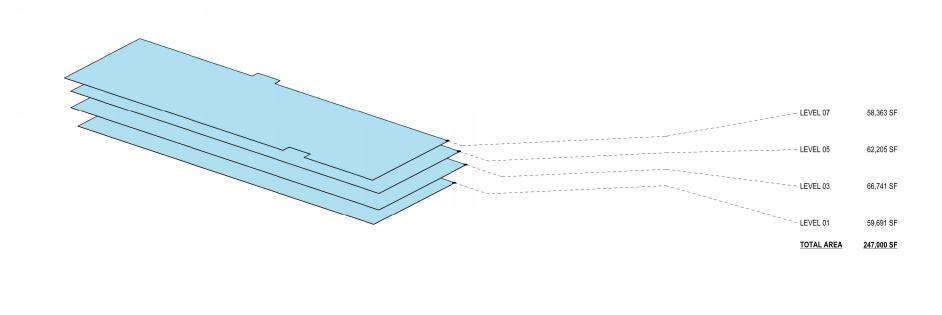




#### AREA CALCULATION WITH DOUBLE COUNTING EXTRA SPACES

BLOCK 5		RESIDENTIAL		TOTAL	TOTAL	TOTAL		DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
BEGOILO	UNIT AREA*	AMENITY AREA	PARKING AREA	RESIDENTIAL AREA	OFFICE AREA	RETAIL AREA	FLOOR AREA	CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)									
LEVEL 14									
LEVEL 13									
LEVEL 12									
LEVEL 11									
LEVEL 10									
LEVEL 09	13,607 SF			13,607 SF			13,607 SF		13,607 SF
LEVEL 08	24,979 SF	24,614 SF		49,593 SF			49,593 SF		49,593 SF
LEVEL 07	36,747 SF	3,776 SF	28,463 SF	68,986 SF			68,986 SF	28,174 SF	97,160 SF
LEVEL 06	37,259 SF	3,076 SF	32,906 SF	73,241 SF			73,241 SF		73,241 SF
LEVEL 05	36,792 SF	4,377 SF	32,859 SF	74,028 SF			74,028 SF		74,028 SF
LEVEL 04	35,483 SF	5,662 SF	32,850 SF	73,995 SF			73,995 SF		73,995 SF
LEVEL 03	33,384 SF	5,662 SF	32,850 SF	71,896 SF			71,896 SF		71,896 SF
LEVEL 02	13,745 SF	3,257 SF	26,842 SF	43,844 SF			43,844 SF		43,844 SF
LEVEL 01	16,233 SF	8,448 SF	28,142 SF	52,823 SF		15,987 SF	68,810 SF		68,810 SF
TOTAL BLOCK AREA	248,229 SF	58,872 SF	214,912 SF	522,013 SF		15,987 SF	538,000 SF	28,174 SF	566,174 SF

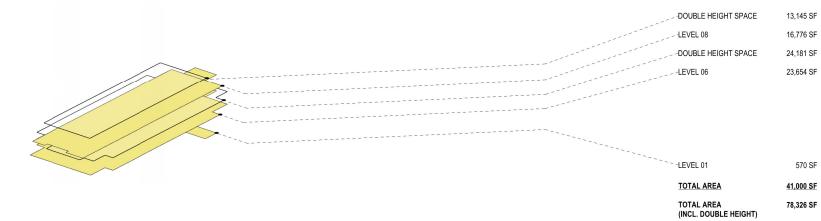




AREA CALCULATION WITH DOUBLE COUNTING EXTRA SPACES

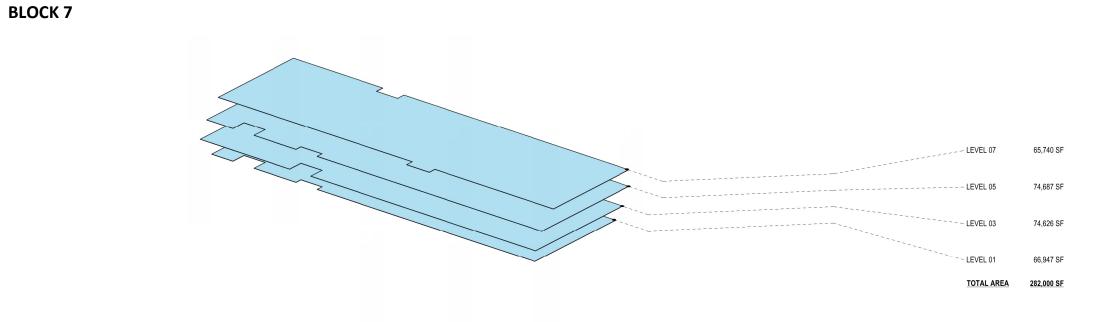
BLOCK 6	RESIDENTIAL	RESIDENTIAL			TOTAL	TOTAL	DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
BEGOILO	UNIT AREA* AMENITY AREA	PARKING AREA	RESIDENTIAL AREA	OFFICE AREA	RETAIL AREA	FLOOR AREA	CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)								
LEVEL 14								X
LEVEL 13								
LEVEL 12								
LEVEL 11								
LEVEL 10								
LEVEL 09								
LEVEL 08								
LEVEL 07 (FOURTH FLOOR)				58,363 SF		58,363 SF		X
LEVEL 06								
LEVEL 05 (THIRD FLOOR)				62,205 SF		62,205 SF		X
LEVEL 04								
LEVEL 03 (SECOND FLOOR)				66,741 SF		66,741 SF		
LEVEL 02								
LEVEL 01 (FIRST FLOOR)				59,691 SF		59,691 SF		
TOTAL BLOCK AREA				247,000 SF		247,000 SF		

## **BRIDGE OVER WOLFE**



AREA CALCULATION WITH DOUBLE COUNTING EXTRA SPACES

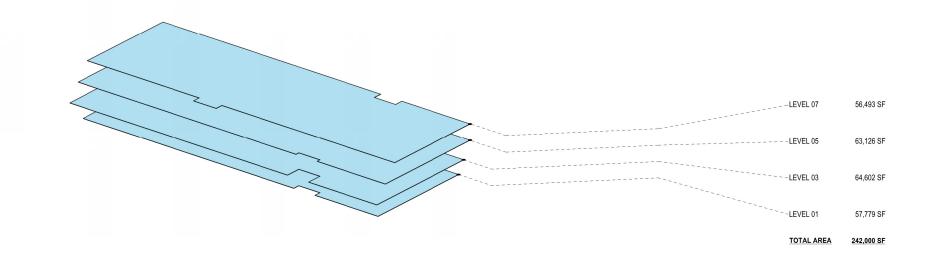
BRIDGE	RES	RESIDENTIAL			TOTAL RETAIL AREA	TOTAL FLOOR AREA	DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
	UNIT AREA*	ENITY AREA PARKING AR	EA	OFFICE AREA	RETAILAREA	FLOOR AREA	CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)								
LEVEL 14								
LEVEL 13								
LEVEL 12								
LEVEL 11								
LEVEL 10								
LEVEL 09								
LEVEL 08		16,776 SF	16,776 SF			16,776 SF	13,145 SF	29,921 SF
LEVEL 07								
LEVEL 06		23,654 SF	23,654 SF			23,654 SF	24,181 SF	47,835 SF
LEVEL 05								
LEVEL 04								
LEVEL 03								
LEVEL 02								
LEVEL 01		570 SF	570 SF			570 SF		570 SF
TOTAL BLOCK AREA		41,000 SF	41,000 SF			41,000 SF	37,326 SF	78,326 SF



AREA CALCULATION WITH DOUBLE COUNTING EXTRA SPACES

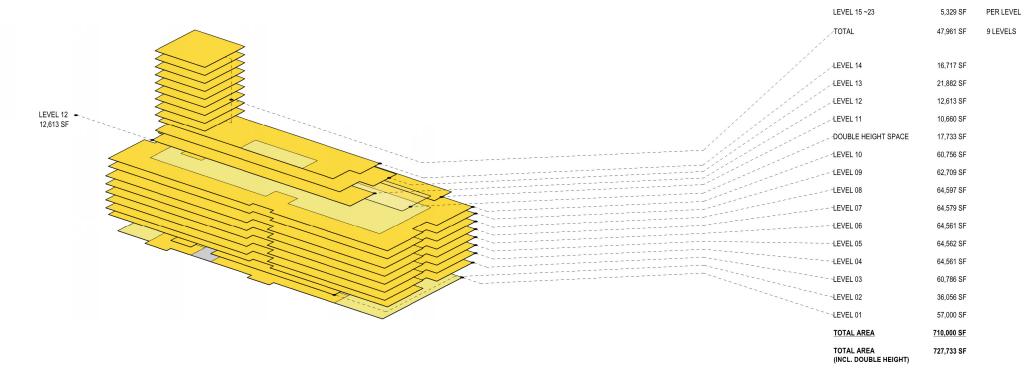
BLOCK 7	RESIDENTIAL	RESIDENTIAL			TOTAL	TOTAL	DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
BEGGIN	UNIT AREA* AMENITY AR	EA PARKING AREA	RESIDENTIAL AREA	OFFICE AREA	RETAIL AREA	FLOOR AREA	CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)								
LEVEL 14								
LEVEL 13								
LEVEL 12								
LEVEL 11								
LEVEL 10								
LEVEL.09								
LEVEL 08								
LEVEL 07 (FOURTH FLOOR)				65,740 SF		65,740 SF		X
LEVEL.06								
LEVEL 05 (THIRD FLOOR)				74,687 SF		74,687 SF		
LEVEL 04								
LEVEL 03 (SECOND FLOOR)				74,626 SF		74,626 SF		
LEVEL 02	XIIIIII XIIIIIIIIIIIIIIIIIIIIIIIIIIIII							X
LEVEL 01 (FIRST FLOOR)				66,947 SF		66,947 SF		
TOTAL BLOCK AREA				282,000 SF		282,000 SF		





AREA CALCULATION WITH DOUBLE COUNTING EXTRA SPACES

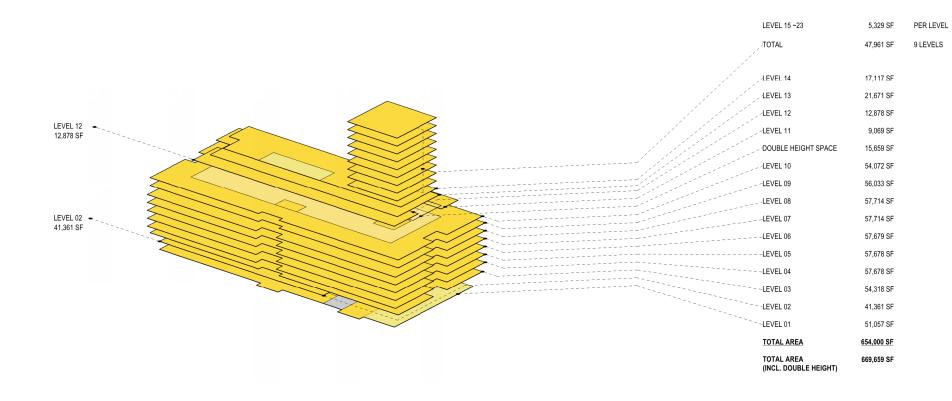
BLOCK 8		RESIDENTIAL			TOTAL	TOTAL	TOTAL	DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
DECORO	UNIT AREA*	AMENITY AREA	PARKING AREA	RESIDENTIAL AREA	OFFICE AREA	RETAIL AREA	FLOOR AREA	CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)									
LEVEL 14									
LEVEL 13									
LEVEL 12									
LEVEL 11									
LEVEL 10									
LEVEL 09									
LEVEL 08									
LEVEL 07 (FOURTH FLOOR)					56,493 SF		56,493 SF		
LEVEL 06									
LEVEL 05 (THIRD FLOOR)					63,126 SF		63,126 SF		
LEVEL 04									
LEVEL 03 (SECOND FLOOR)					64,602 SF		64,602 SF		
LEVEL 02									
LEVEL 01 (FIRST FLOOR)					57,779 SF		57,779 SF		
TOTAL BLOCK AREA					242,000 SF		242,000 SF		



AREA CALCULATION WITH DOUBLE COUNTING EXTRA SPACES

BLOCK 9		RESIDENTIAL		TOTAL	TOTAL		TOTAL	DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
	UNIT AREA*	AMENITY AREA	PARKING AREA	RESIDENTIAL AREA	OFFICE AREA	RETAIL AREA	FLOOR AREA	CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)	47,961 SF			47,961 SF			47,961 SF		47,961 SF
LEVEL 14	14,242 SF	2,475 SF		16,717 SF			16,717 SF		16,717 SF
LEVEL 13	21,882 SF			21,882 SF			21,882 SF		21,882 SF
LEVEL 12	12,613 SF			12,613 SF			12,613 SF		12,613 SF
LEVEL 11	10,660 SF			10,660 SF			10,660 SF		10,660 SF
LEVEL 10	31,436 SF	29,320 SF		60,756 SF			60,756 SF	17,733 SF	78,489 SF
LEVEL 09	33,323 SF	7,047 SF	22,339 SF	62,709 SF			62,709 SF		62,709 SF
LEVEL 08	35,211 SF	7,047 SF	22,339 SF	64,597 SF			64,597 SF		64,597 SF
LEVEL 07	35,211 SF	6,507 SF	22,861 SF	64,579 SF			64,579 SF		64,579 SF
LEVEL 06	35,211 SF	3,825 SF	25,525 SF	64,561 SF			64,561 SF		64,561 SF
LEVEL 05	35,211 SF	3,825 SF	25,526 SF	64,562 SF			64,562 SF		64,562 SF
LEVEL 04	35,211 SF	3,825 SF	25,525 SF	64,561 SF			64,561 SF		64,561 SF
LEVEL 03	31,436 SF	2,889 SF	26,461 SF	60,786 SF			60,786 SF		60,786 SF
LEVEL 02	12,842 SF	1,602 SF	21,612 SF	36,056 SF			36,056 SF		36,056 SF
LEVEL 01	17,074 SF	22,261 SF	17,665 SF	57,000 SF			57,000 SF		57,000 SF
TOTAL BLOCK AREA	409,524 SF	90,623 SF	209,853 SF	710,000 SF			710,000 SF	17,733 SF	727,733 SF

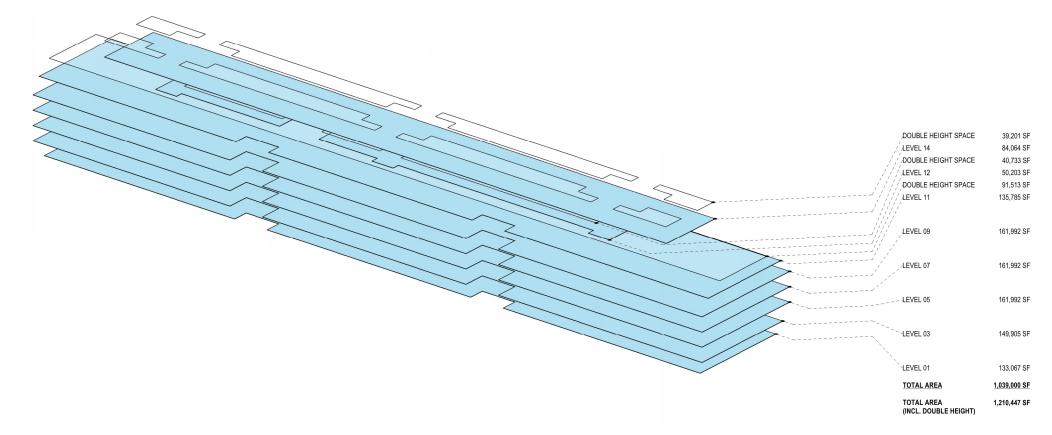
### BLOCK 10



#### AREA CALCULATION WITH DOUBLE COUNTING EXTRA SPACES

BLOCK 10		RESIDENTIAL		TOTAL RESIDENTIAL AREA	TOTAL OFFICE AREA	TOTAL RETAIL AREA	TOTAL FLOOR AREA	DOUBLE HEIGHT SPACES AREA CALCULATION	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT SPACES AREA)		
	UNIT AREA*	AMENITY AREA	PARKING AREA					CALCOLATION			
LEVEL 15 TO 23 (TOTAL 9 FLOORS)	47,961 SF			47,961 SF			47,961 SF		47,961 SF		
LEVEL 14	14,653 SF	2,464 SF		17,117 SF			17,117 SF		17,117 SF		
LEVEL 13	21,671 SF			21,671 SF			21,671 SF		21,671 SF		
LEVEL 12	12,878 SF			12,878 SF			12,878 SF		12,878 SF		
LEVEL 11	9,069 SF			9,069 SF			9,069 SF		9,069 SF		
LEVEL 10	28,828 SF	25,244 SF		54,072 SF			54,072 SF	15,659 SF	69,731 SF		
LEVEL 09	30,507 SF	6,819 SF	18,707 SF	56,033 SF			56,033 SF		56,033 SF		
LEVEL 08	32,188 SF	6,819 SF	18,707 SF	57,714 SF			57,714 SF		57,714 SF		
LEVEL 07	32,188 SF	6,819 SF	18,707 SF	57,714 SF			57,714 SF		57,714 SF		
LEVEL 06	32,188 SF	5,179 SF	20,312 SF	57,679 SF			57,679 SF		57,679 SF		
LEVEL 05	32,188 SF	4,140 SF	21,350 SF	57,678 SF			57,678 SF		57,678 SF		
LEVEL 04	32,188 SF	4,140 SF	21,350 SF	57,678 SF			57,678 SF		57,678 SF		
LEVEL 03	28,828 SF	4,140 SF	21,350 SF	54,318 SF			54,318 SF		54,318 SF		
LEVEL 02	18,039 SF	3,289 SF	20,033 SF	41,361 SF			41,361 SF		41,361 SF		
LEVEL 01	20,534 SF	11,138 SF	19,385 SF	51,057 SF			51,057 SF		51,057 SF		
TOTAL BLOCK AREA	393,908 SF	80,191 SF	179,901 SF	654,000 SF			654,000 SF	15,659 SF	669,659 SF		





AREA CALCULATION WITH DOUBLE COUNTING EXTRA SPACES

BLOCK 11	RESIDENTIAL			TOTAL		TOTAL	TOTAL	DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
DECONT	UNIT AREA*	AMENITY AREA	PARKING AREA	RESIDENTIAL AREA	OFFICE AREA	RETAIL AREA	FLOOR AREA	CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)									
LEVEL 14 (EIGHTH FLOOR)					84,064 SF		84,064 SF	39,201 SF	123,265 SF
LEVEL 13									
LEVEL 12 (SEVENTH FLOOR)					50,203 SF		50,203 SF	40,733 SF	90,936 SF
LEVEL 11 (SIXTH FLOOR)					135,785 SF		135,785 SF	91,513 SF	227,298 SF
LEVEL 10									
LEVEL 09 (FIFTH FLOOR)					161,992 SF		161,992 SF		161,992 SF
LEVEL 08									
LEVEL 07 (FOURTH FLOOR)					161,992 SF		161,992 SF		161,992 SF
LEVEL 06									
LEVEL 05 (THIRD FLOOR)					161,992 SF		161,992 SF		161,992 SF
LEVEL 04									
LEVEL 03 (SECOND FLOOR)					149,905 SF		149,905 SF		149,905 SF
LEVEL 02				XIIIII					
LEVEL 01 (FIRST FLOOR)					133,067 SF		133,067 SF		133,067 SF
TOTAL BLOCK AREA					1,039,000 SF		1,039,000 SF	171,447 SF	1,210,447 SF

NOTE\* : UNIT AREA INCLUDES UNITS, CORES, CORRIDORS & LOBBIES.

Prepared by: Rafael Vinoly Architects Date: June 15, 2018

# Exhibit B: Analysis of Cost Reductions Associated with Reduced Retail

# Exhibit B: Analysis of Cost Reductions Associated with Reduced Retail



То:	Vallco Property Owner, LLC
Attn:	Reed Moulds, Managing Director
From:	The Concord Group
Date:	June 1 <sup>st</sup> , 2018
Re:	Analysis of Cost Reductions Associated with Reduced Retail in Vallco Town Center Project

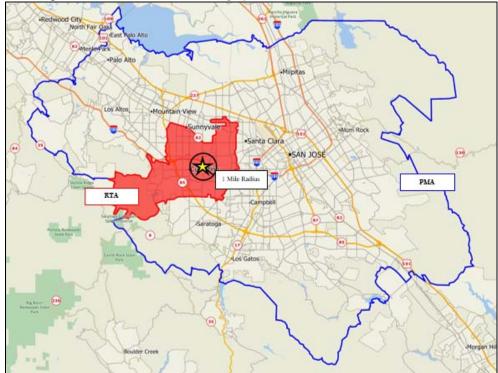
Vallco Property Owner, LLC ("VPO") is pursuing the redevelopment of the Vallco Shopping Center in Cupertino, California (the "Site") and on March 27<sup>th</sup> of this year submitted a mixed-use project known as "Vallco Town Center". As part of that application, VPO has requested a "concession" under the State Density Bonus Law to allow the project to include 400,000 square feet of retail, rather than the normally required amount of 600,000 square feet. In order to qualify under the law, a concession must result in identifiable and actual cost reductions. The purposes of this report is to document the cost reductions that will be achieved by building 400,000 square feet of retail instead of 600,000 square feet. Our analysis was focused on:

- 1. Identifying the ideal, market-driven scale of retail development on the site, and;
- 2. Comparing key metrics regarding costs, feasibility and market risks/opportunities of the 400,000 square feet of retail included in the Vallco Town Center plan versus the 600,000 square feet of retail specified in the General Plan for the Site.

The following memorandum and technical appendix exhibits attached outline The Concord Group's ("TCG") findings and conclusions:

#### Market Feasibility Analysis, Depth of Demand and the Changing Nature of Retail

• *Market Areas:* For all retail product, the Retail Trade Area ("RTA"), represents the geographic source of competitive supply. For the subject property, the RTA is defined as zip codes effectively covering the City of Cupertino, parts of Sunnyvale and parts of Santa Clara. While market activity in the Primary Market Area ("PMA"), especially at key retail centers such as Westfield's Valley Fair and Stanford Shopping Center, will influence retail demand at the Site, future potential retail tenants at the Site can expect to compete directly with other retail product within the RTA. (*See map of the RTA and PMA below and in Exhibits 1 and 2*)



- *Retail Market Performance*: The RTA is currently home to 223,280 people, 12MM square feet of retail space, and more than \$4 Billion of annual retail sales.
  - With ongoing strong job growth in the region, the RTA is expected to add more than 2,000 people each year through 2023
  - As a high-affluence area proximate to the cities of San Francisco and San Jose and their dynamic retail offerings, the RTA currently sees leakage of retail expenditures. Although \$6B of retail spending is done by households within the RTA, only \$4B is spent in the area. The largest leakage comes from large-format big-box or ecommerce sales categories that have been concentrated and pushed out of the RTA given the reorganization of consumer behaviors and preferences over the past several decades.
  - The RTA has seen *net* absorption of only 76,000 square feet over the past year and *negative net* absorption for seven out of the past ten years, again a symptom of retail reorganization, consolidation and ecommerce impacting the landscape.
  - At current, vacancies in the RTA sit at 12.5%, significantly higher than the 4.3% across the PMA as a whole.
  - Retail rents have grown slowly over the past decade, hitting increases of 2.1% per year.
  - See Exhibits 2 & 3 for more detail.
- *Changing Nature of Retail*: Ecommerce has created seismic shift in the retail industry. According to the Census Bureau and the US Department of Commerce, the share of all retail spending conducted online has grown from 4.1% in 2010 to 10.0% this year with further growth to 17.1% projected through 2023. In real terms, this represents a cumulative *drop* of retail space demanded by the marketplace as sales (and resulting inventories, fulfillment, etc.) move increasingly online.
  - Despite a growing population, the impact of this further ecommerce growth will mean a negative demand of 390,000 square feet of retail through 2023. See Exhibit 4 for more detail.
  - Ecommerce, consolidation and eroding demand for traditional malls, shopping centers and key tenants have impacted a wide variety of retail spending categories. The result is a small list of *protected* retail spending classes/categories that offer experiential, immediate or entertainment opportunities suitable for inclusion in a 21<sup>st</sup> century retail project, most notably Food and Beverage, Health/Personal Care/Wellness/Fitness. Interestingly, these and related categories make up 72% of all retail spending in the region. *These categories constitute the Site's true target retail tenant types and shall be referred to in this report as "Key Categories"; project sizing decisions should ultimately be made based on the extent of demand from the Key Categories.*
- Developer Reactions, Mixed Use Communities and Real World Examples: As the built environment adjusts to the new retail reality, developers are reacting to stay ahead of the trends and build for the new world. There are clear examples in the SF Bay Area alone.
  - Not far from the Site, a large developer is pursuing the development of a large mixed use master planned community. Originally contemplating 1.1MM square feet of retail anchored by high-end department stores amongst significant office, hotel and residential space, the developer is currently reworking the retail plan to focus on Food and Beverage/Entertainment Uses and reducing the overall retail footprint by as much as 20%.
  - Macerich has recently exited the JV Agreement on Candlestick Point redevelopment. Originally planned for 635,000 square feet of large format retail, in a JV between Fivepoint and Macerich, the mall development will no longer move forward due to concerns about the macro-economic retail environment.
  - See Exhibit 5 for more detail.
- *Retail Demand Forecast:* TCG has conducted a demand/opportunity analysis for new retail in the RTA over the next 5 years, a reasonable time frame for the buildout of 100% of the retail component of the Vallco Town Center project. Demand is made up of two component parts:
  - "Clawback" of retail spending categories currently leaking to other jurisdictions given lack of contemporary product, key tenants, or 24-hour environments.
    - This analysis yields a cumulative demand for 309,000 square feet over the next five years, of which 203,000 square feet is in the Key Categories.
    - See Exhibit 8, Page 1
  - Demand resulting from new household and population growth. New people bring new spending and demand for new retail space.

- This analysis yields a cumulative demand for 320,000 square feet of retail through 2022 and 208,000 square feet in the Key Categories.
- See Exhibit 8, Page 2
- All told, TCG forecasts the total demand throughout the entire RTA for the next 5 years to be 629,000 square feet of all retail types and 411,000 square feet in Key Categories.
- Retail Demand Capture: Given the narrowing of likely tenant types and the surge in online spending, on the tenant side competition is and will continue to be fierce for sales in the Key Categories. Furthermore, on the landlord side, the Site will be competing with other retail developments in the RTA for this total retail and Key Category forecasted demand. Given all of this and the real pipeline that will compete for customers across the region using similar concepts and anchors *it is unreasonable to assume the subject property could capture 95-100% of the 629,000 square feet net new demand in the RTA for each of the next 5 years.*
- Recommended Retail Footprint: TCG believes it is appropriate to assume the Site will capture between 60% and 65% of the total retail demand in the RTA over the next 5 years. Given the above factors, TCG believes the Site can absorb ±400,000 square feet of retail (approximately 63% total forecasted retail demand) during its development period and recommends no more than 400,000 square feet as the project's retail footprint.

#### Cost Reduction, 400,000 sq. ft. vs. 600,000 sq. ft.

- In simple terms, building less retail space in the project would significantly reduce the project's overall costs. Construction costs for retail components within dense mixed-use residential/office over retail projects with parking currently reach upwards of \$800 per square foot *excluding land* (as recently attested to by the City of Cupertino's economic consultant, Economic & Planning Systems, Inc.).
  - Using a conservative \$770 per gross square foot cost, a reduction of 200,000 square feet of retail would generate a primary cost reduction of \$154,000,000.
- However, because a 600,000 square foot retail project would exceed the projected retail demand for the Site, adjustments must be made to economic assumptions for the difficult-to-lease 200,000 retail square feet surplus. VPO would in this case have two options:
  - (1) Allow the surplus 200,000 square feet of retail to remain vacant beyond the initial 5-year development period, either until a tenant is procured or, potentially, permanently. Both scenarios would result in extraordinarily high carry costs and/or operating losses for the Project;
  - (2) Incentivize lease-up of the surplus 200,000 retail square feet (in order to avoid the significant down-time described above) by agreeing to:
    - o Fund above-market cash contributions toward a tenant's improvement of the space
    - Deliver retail spaces in "turn-key" condition, relieving the tenant from having to pay for such improvements, which are typically tenant costs
    - Pay extraordinarily large leasing commissions to brokers who procure retail tenants
    - Discount the project's rental rates beneath typical market rates in order to attract tenants

# Both options (1) and (2) to contend with the surplus 200,000 square feet of retail would result in (i) extraordinarily high "carry" costs and operating losses and (ii) extraordinarily high lease transaction and construction costs.

Assuming the typical soft cost per square foot of the retail component in a typical mixed-use project is approximately \$150, TCG estimates the soft costs for the incremental 200,000 square feet of surplus retail would be at least double the typical cost, or \$300 per square foot, and that such incremental costs would be 100% unrecoverable, which is to say they will not be recovered nor will they generate any return on investment, a pure loss. As such, the 400,000 square feet retail project will result in an incremental cost reduction of approximately \$60,000,000 in soft costs.

Without the incremental \$60,000,000 reduction in soft costs directly resulting from the reduction in retail area from 600,000 to 400,000 square feet, the Vallco Town Center project would be infeasible.

\* \* \* \*

This assignment was completed by Chase Eskel and Taylor Henry under the direction of Tim Cornwell. We have enjoyed working with you on this assignment and look forward to our continued involvement with your team. If you have any questions, please do not hesitate to call.



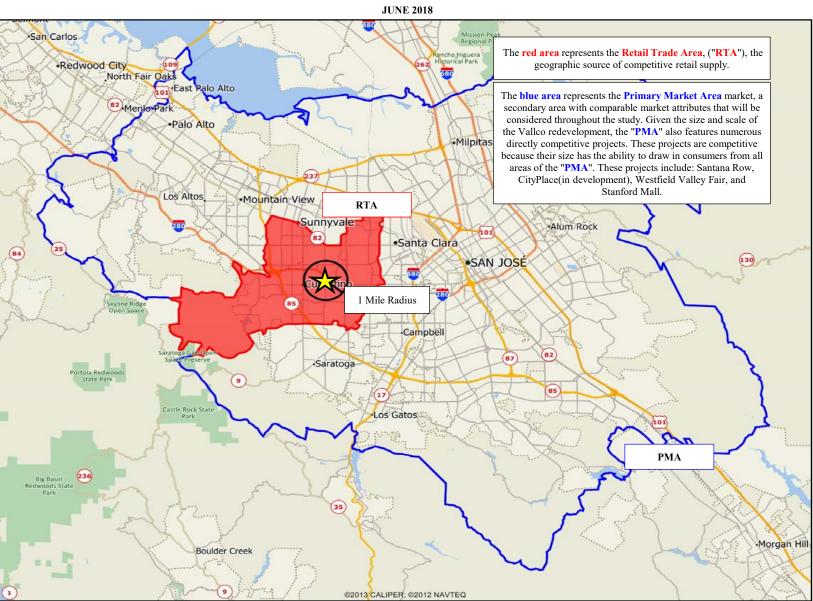
# THE CONCORD GROUP

# LIST OF EXHIBITS

### **RETAIL OPPORTUNITY ANALYSIS**

- 1. Retail Regional Location
- 2. Retail Submarket Performance
- 3. Retail Macroeconomic Trends
- 4. Changing Nature of Retail Space
- 5. Changing and Retooling of Space
- 6. Consumer Spending Capacity
- 7. Retail Opportunity Gaps
- 8. Retail Demand
- 9. Selected Competitive Retail Inventory Space

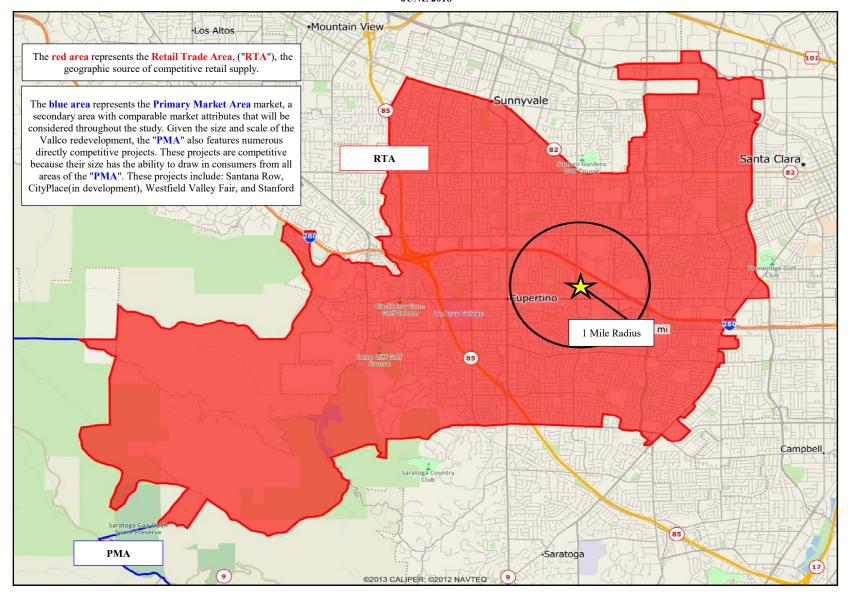
#### EXHIBIT I-1



#### REGIONAL LOCATION AND SUBMARKET DELINEATION RETAIL TRADE AREA

#### EXHIBIT I-1

#### REGIONAL LOCATION AND SUBMARKET DELINEATION RETAIL TRADE AREA JUNE 2018



#### EXHIBIT I-2

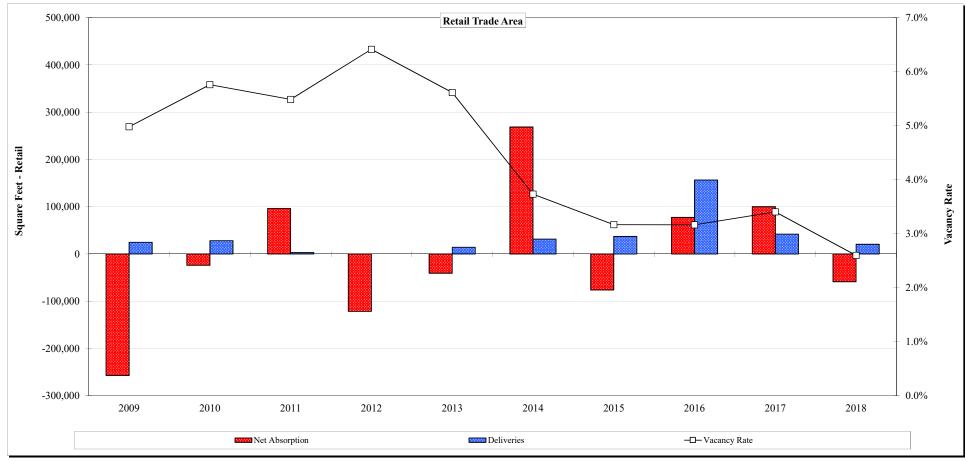
#### RETAIL SUBMARKET PERFORMANCE PRIMARY MARKET AREA JUNE 2018

Geography	1-Mile	Retail Trade Area	РМА
General Information	1-1/111	Retail Hade Area	1 1/17 1
Population ('18)	24,058	223,280	1,855,647
Households ('18)	8,468	80,765	634,221
% PMA	1.3%	12.7%	100.0%
Ann. Growth (#, '18-'23)	99	745	6,556
% PMA	1.5%	11.4%	100.0%
Over \$100K HH Growth	1.5%	1,264	10,189
Under \$100K HH Growth	(51)	(518)	(3,633)
	(31)	(318)	(3,033)
Ann. Growth (%, '18-'23)			
Household Size ('18)	2.84	2.76	2.93
Consumer Spending Patterns ('18)			
Consumer Expenditures (\$000)	\$662,491	\$6,025,190	\$42,440,532
Per Capita	\$27,537	\$26,985	\$22,871
Retail Sales (\$000)	\$494,451	\$4,019,980	\$54,221,288
Per Occupied Square Foot	\$508	\$379	\$783
Spending Inflow/ (Leakage)	(\$168,041)	(\$2,005,210)	\$11,780,756
Retail Market Performance (1Q18)			
Rentable Building Area (SF)	999,716	10,893,935	72,082,254
Annual Deliveries (SF)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	10,050,555	72,002,231
Last Four Quarters	0	38,500	752,461
Five-Year Average	32,689	60,344	587,743
Ten-Year Average	19,300	39,001	496,645
Annual Net Absorption (SF)	17,500	59,001	490,045
Last Four Quarters	29,573	71,123	924,290
Five-Year Average	32,558	55,876	398,829
Ten-Year Average	15,430	(10,954)	81,054
Vacancy Rate (Available Vacant SF)	2.59%	2.60%	3.88%
Vacant Stock (SF)	25,881	283,154	2,798,262
Asking Rent (NNN)	25,881 \$49.10	283,134 \$36.18	\$35.28
Rent Growth	\$49.10	\$30.16	\$33.28
	(25.59/)	2.00/	7.00/
Last Four Quarters	(25.5%)	2.0%	7.2%
Five-Year Average	6.2%	2.8%	4.3%
Ten-Year Average	1.9%	2.1%	1.2%

Source: Claritas; US Census; CoStar

#### RETAIL INVENTORY PERFORMANCE RETAIL TRADE AREA 2009 THROUGH Q8 2018

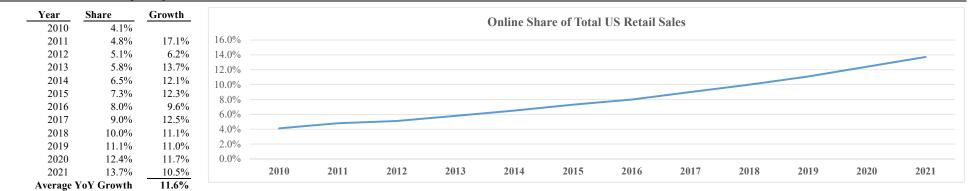
Market Factor	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Retail Trade Area										
Rental Building Area	10,723,524	10,738,209	10,753,115	10,750,817	10,746,647	10,767,143	10,794,613	10,839,771	10,865,685	10,893,935
Net Absorption	(257,050)	(24,076)	96,161	(121,549)	(40,808)	268,632	(76,150)	77,427	100,092	(58,662)
Deliveries	24,693	28,203	2,855	0	14,200	31,532	37,090	156,398	42,000	20,500
Total Vacancy Rate	5.0%	5.8%	5.5%	6.4%	5.6%	3.7%	3.2%	3.2%	3.4%	2.60%
Vacant SF	534,131	618,431	589,963	689,545	603,137	401,821	342,023	343,045	369,901	283,154



Source: CoStar

#### CHANGING NATURE OF RETAIL AND IMPACT ON LOCAL RETAIL NEED RETAIL TRADE AREA 2010 THROUGH 2021

#### I. Online Share of Total Retail Spending



Source: US Census & US Dept of Commerce

#### II. Square Footage Impact of Annual Change

Assumptions and Inputs		Sources
New Population per Year	2,066	Nielsen/Claritas/US Census
Trade Area Retail Spending per Person per Year	\$17,056	Nielsen/Claritas/US Census
Total Retail Spending by Trade Area Consumers	\$3,808,209,492	Nielsen/Claritas/US Census
Total Retail Space in Trade Area	12,172,957	Costar
Retail Spending per Square Foot	\$312.84	Calculated

-	2019	2020	2021	2022	2023	5 Yr
Population Added	2,066	2,066	2,066	2,066	2,066	10,330
x Retail Spending per Capita	\$17,056	\$17,056	\$17,056	\$17,056	\$17,056	\$17,056
= Total Retail Spending Added	\$35,237,696	\$35,237,696	\$35,237,696	\$35,237,696	\$35,237,696	\$176,188,480
Total Retail Spending (\$MM)	\$3,843	\$3,879	\$3,914	\$3,949	\$3,984	\$19,570
Online Share of Retail Spending	11.1%	12.4%	13.7%	15.3%	17.1%	13.9%
Online Spending (\$MM)	\$427	\$481	\$536	\$604	\$680	\$2,728
Incremental Online Spending	\$45,801,689	\$54,334,288	\$55,250,468	\$67,696,345	\$76,188,877	\$299,271,666
Resulting Brick & Mortar Spending Resulting SqFt Impact	(\$10,563,993) (33,768)	(\$19,096,592) (61,042)	(\$20,012,772) (63,971)	(\$32,458,649) (103,754)	(\$40,951,181) (130,901)	(\$123,083,186) (393,436)

#### CLOSINGS AND RETOOLING OF RETAIL PLANS SAN FRANCISCO BAY AREA, CALIFORNIA JUNE 2018

#### I. Major Retail Anchor Closings

	National Cl		
Retailers	2017	2018	Total
Radioshack	1470		1,470
<ul> <li>Toys'R'Us</li> </ul>		735	735
Payless	700		700
<ul> <li>Sears/Kmart</li> </ul>	358	166	524
Gymboree	330	102	432
<ul> <li>Macy's</li> </ul>	100	11	111
<ul> <li>Walgreen's Rite Aid</li> </ul>		600	600
<ul> <li>Ann Taylor/Dress Barn</li> </ul>	70	500	570
<ul> <li>Rue21</li> </ul>	400		400
<ul> <li>Gap Inc.</li> </ul>	70	200	270
<ul> <li>The Limited</li> </ul>	250		250
<ul> <li>Best Buy</li> </ul>	250		250
<ul> <li>Mattress Firm</li> </ul>		200	200
• J.C. Penney	138		138
	4,136	2,514	6,650



#### III. Changing Large Scale Development Plans

- Westfield Valley Fair Mall is currently undergoing a \$1.1 billion expansion project adding 685k sf to the existing 1.5M sf. The expansion is said to focus specifically on adding more F&B and on upscale distinct retailers that pull customers from a wider radius. Already underway, this project will draw in customers who otherwise wouldn't have traveled to the mall. This strategy targets consumers in our "Key Categories" which will compete directly with the Vallco redevelopment.
- Lennar's Candlestick Point development has suspended development amid rising concerns in the retail market. Macerich and Lennar partnered on the development of a 635k sf mall in the master-planned community in San Francisco. Macerich is now leaving the mall joint venture over concerns of the retail market. Macerich has also been selling off some of their retail assets as the market has struggled, indicating macroeconomic weakness on large-scale retail formats.





#### CONSUMER SPENDING CAPACITY RETAIL TRADE AREA JUNE 2018

2018 Population			
PMA	1,855,647		
Retail Trade Area	223,280		
1-Mile Radius	24,058		

			<b>Consumer Spending Capacit</b>		Capacity	
	Target Market			Per	<b>.</b> .	
Spending Category	Radius	Pop.	Total	Cap.	Share	
GAFO (1)						
Department Stores	Retail Trade Area	223,280	\$188,426,415	\$844	4.9%	
Furniture	Retail Trade Area	223,280	\$134,636,183	\$603	3.5%	
Sporting Goods/Hobby	Retail Trade Area	223,280	\$91,035,366	\$408	2.4%	
Books & Music	Retail Trade Area	223,280	\$21,204,309	\$95	0.6%	
Office Supplies, Gift Stores	Retail Trade Area	223,280	\$35,560,260	\$159	0.9%	
Electronics/Appliances	Retail Trade Area	223,280	\$120,290,505	\$539	3.2%	
Clothing & Accessories	Retail Trade Area	223,280	\$358,688,040	\$1,606	9.4%	9.4
Other General Merchandise	Retail Trade Area	223,280	\$527,471,281	\$2,362	13.9%	13.
GAFO Total	Retail Trade Area	223,280	\$1,477,312,359	\$6,616	38.8%	
Non-GAFO						
Eating & Drinking Places	Retail Trade Area	223,280	\$833,202,953	\$3,732	21.9%	21.9
Misc. Stores	Retail Trade Area	223,280	\$92,887,134	\$416	2.4%	
Health & Personal Care	Retail Trade Area	223,280	\$302,092,003	\$1,353	7.9%	7.9
Building/Garden Materials	Retail Trade Area	223,280	\$385,030,957	\$1,724	10.1%	
Food & Beverage	Retail Trade Area	223,280	\$717,684,086	\$3,214	18.8%	18.
Non-GAFO Total	Retail Trade Area	223,280	\$2,330,897,133	\$10,439	61.2%	
Total Excluding Vehicle/Gas/Non-Store	Retail Trade Area	223,280	\$3,808,209,492	\$17,056	100.0%	
Key Categories (New Format Retail)					[	71.9
Motor Vehicle/Gas/Non-Store						
Motor Vehicle	Retail Trade Area	223,280	\$1,117,864,280	\$5,007		
Gas Stations	Retail Trade Area	223,280	\$387,891,494	\$1,737		
Other Non-Store Retailers	Retail Trade Area	223,280	\$711,224,924	\$3,185		
Motor Vehicle/Gas/Non-Store Total	Retail Trade Area	223,280	\$2,216,980,698	\$9,929		
Total	Retail Trade Area	223,280	\$6,025,190,190	\$26,985		

Source: Claritas; TCG

(1) GAFO = General Merchandise, Apparel, Furniture, and Other

#### RETAIL OPPORTUNITY GAPS RETAIL TRADE AREA JUNE 2018

2018 Population		
PMA	1,855,647	
Retail Trade Area	223,280	
1-Mile Radius	24,058	

			Consumer Spending			
	Target Market		Consumer	Actual	Retail Opportunity Gap	
Spending Category	Radius	Pop.	Demand	Sales	\$	%
GAFO (1)						
Department Stores	Retail Trade Area	223,280	\$188,426,415	\$83,539,406	\$104,887,009	55.7%
Furniture	Retail Trade Area	223,280	\$134,636,183	\$30,807,637	\$103,828,546	77.1%
Sporting Goods/Hobby	Retail Trade Area	223,280	\$91,035,366	\$31,565,669	\$59,469,697	65.3%
Books & Music	Retail Trade Area	223,280	\$21,204,309	\$12,603,262	\$8,601,047	40.6%
Office Supplies, Gift Stores	Retail Trade Area	223,280	\$35,560,260	\$7,093,763	\$28,466,497	80.1%
Electronics/Appliances	Retail Trade Area	223,280	\$120,290,505	\$228,267,785	(\$107,977,280)	(89.8%)
Clothing & Accessories	Retail Trade Area	223,280	\$358,688,040	\$81,567,142	\$277,120,898	77.3%
Other General Merchandise	Retail Trade Area	223,280	\$527,471,281	\$67,063,241	\$460,408,040	87.3%
GAFO Total	Retail Trade Area	223,280	\$1,477,312,359	\$542,507,905	\$934,804,454	63.3%
Non-GAFO						
Eating & Drinking Places	Retail Trade Area	223,280	\$833,202,953	\$602,732,216	\$230,470,737	27.7%
Misc. Stores	Retail Trade Area	223,280	\$92,887,134	\$19,559,348	\$73,327,786	78.9%
Health & Personal Care	Retail Trade Area	223,280	\$302,092,003	\$152,229,820	\$149,862,183	49.6%
Building/Garden Materials	Retail Trade Area	223,280	\$385,030,957	\$135,582,463	\$249,448,494	64.8%
Food & Beverage	Retail Trade Area	223,280	\$717,684,086	\$488,153,882	\$229,530,204	32.0%
Non-GAFO Total	Retail Trade Area	223,280	\$2,330,897,133	\$1,398,257,729	\$932,639,404	40.0%
Total Excluding Vehicle/Gas/Non-Store	Retail Trade Area	223,280	\$3,808,209,492	\$1,940,765,634	\$1,867,443,858	49.0%
Outflow Categories			\$3,687,918,987	\$1,712,497,849	\$1,975,421,138	53.6%
Motor Vehicle/Gas/Non-Store						
Motor Vehicle	Retail Trade Area	223,280	\$1,117,864,280	\$1,574,453,637	(\$456,589,357)	(40.8%)
Gas Stations	Retail Trade Area	223,280	\$387,891,494	\$173,202,195	\$214,689,299	55.3%
Other Non-Store Retailers	Retail Trade Area	223,280	\$711,224,924	\$331,558,607	\$379,666,317	53.4%
Motor Vehicle/Gas/Non-Store Total	Retail Trade Area	223,280	\$2,216,980,698	\$2,079,214,439	\$137,766,259	6.2%
Total	Retail Trade Area	223,280	\$6,025,190,190	\$4,019,980,073	\$2,005,210,117	33.3%

Source: Claritas; TCG (1) GAFO = General Merchandise, Apparel, Furniture, and Other

#### EXHIBIT 8

#### ESTIMATED RETAIL DEMAND RETAIL TRADE AREA 2018 THROUGH 2023

#### I. Consumer Spending Opportunity Gap Demand Potential

		Consumer Spending		Expected	Current	Unfulfilled			
	Consumer	Actual	Sales/	Sales	Retail	Retail Space	Future Po	tential	
Spending Category	Demand	Sales	Demand	Per SF (2)	Gap	@ \$550/SF	Capture	New SF	
GAFO (1)									
Department Stores	\$188,426,415	\$83,539,406	44.3%		\$104,887,009	190,704	10.0%	19,070	
Furniture	\$134,636,183	\$30,807,637	22.9%		\$103,828,546	188,779	10.0%	18,878	
Sporting Goods/Hobby	\$91,035,366	\$31,565,669	34.7%		\$59,469,697	108,127	10.0%	10,813	
Books & Music	\$21,204,309	\$12,603,262	59.4%		\$8,601,047	15,638	10.0%	1,564	
Office Supplies, Gift Stores	\$35,560,260	\$7,093,763	19.9%		\$28,466,497	51,757	Not Comp	atible	
Electronics/Appliances	\$120,290,505	\$228,267,785	189.8%		(\$107,977,280)	0	Not Comp	atible	
Clothing & Accessories	\$358,688,040	\$81,567,142	22.7%		\$277,120,898	503,856	10.0%	50,386	50,386
Other General Merchandise	\$527,471,281	\$67,063,241	12.7%		\$460,408,040	837,106	10.0%	83,711	41,855
GAFO Total	\$1,477,312,359	\$542,507,905	36.7%		\$934,804,454	1,895,967	9.7%	184,421	
Non-GAFO									
Eating & Drinking Places	\$833,202,953	\$602,732,216	72.3%		\$230,470,737	419,038	10.0%	41,904	41,904
Misc. Stores	\$92,887,134	\$19,559,348	21.1%		\$73,327,786	133,323	10.0%	13,332	
Health & Personal Care	\$302,092,003	\$152,229,820	50.4%		\$149,862,183	272,477	10.0%	27,248	27,248
Building/Garden Materials	\$385,030,957	\$135,582,463	35.2%		\$249,448,494	453,543	Not Comp	atible	
Food & Beverage	\$717,684,086	\$488,153,882	68.0%		\$229,530,204	417,328	10.0%	41,733	41,733
Non-GAFO Total	\$2,330,897,133	\$1,398,257,729	60.0%		\$932,639,404	1,695,708	7.3%	124,217	
Motor Vehicle/Gas/Non-Store									
Motor Vehicle	\$1,117,864,280	\$1,574,453,637	140.8%		(\$456,589,357)	0	Not Comp	atible	
Gas Stations	\$387,891,494	\$173,202,195	44.7%		\$214,689,299	390,344	Not Comp	atible	
Other Non-Store Retailers	\$711,224,924	\$331,558,607	46.6%		\$379,666,317	690,302	Not Comp	atible	
Motor Vehicle/Gas/Non-Store Total	\$2,216,980,698	\$2,079,214,439	93.8%		\$137,766,259	1,080,647	0.0%	0	
Total (All Spending Categories)	\$6,025,190,190	\$4,019,980,073	66.7%	\$550	\$2,005,210,117	4,672,321	6.6%	308,637	
Excluding Vehicle/Gas/Non-Store	\$3,808,209,492	\$1,940,765,634	51.0%		\$1,867,443,858	3,591,675	8.6%	308,637	
Key Categories (New Format Retail)									203,125

66%

Note: In addition to the demand derived from spending gaps within the Retail Trade Area, an additional portion of demand will come from new population growth, as shown on the next page.

#### **New Format Retail**

As traditional retail faces accelerating headwinds and the rise of online shopping continues, brick and mortar retail spaces increasingly turns towards experiential excursions focused on food and entertainment. These spending categories represent approximately 2/3 of the potential spending clawback in the Trade Area.

Source: Claritas; TCG

(1) GAFO = General Merchandise, Apparel, Furniture, and Other

(2) High-end retail realizes a higher Sales per Foot. Thus \$550 being a more appropriate figure than the traditional \$300-\$350 per foot.

#### EXHIBIT 8

#### ESTIMATED RETAIL DEMAND RETAIL TRADE AREA 2018 THROUGH 2023

### II. Consumer Spending Opportunity Gap Demand Potential

	Per Capita Sp	oending			New Resident Gen			
Market Factor	\$	%	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	5-Yr Total
New Population Growth			2,066	2,066	2,066	2,066	2,066	10,329
Spending Categories								
Department Stores	\$844	3.1%	\$1,743,333	\$1,743,333	\$1,743,333	\$1,743,333	\$1,743,333	\$8,716,663
Furniture	\$603	2.2%	\$1,245,662	\$1,245,662	\$1,245,662	\$1,245,662	\$1,245,662	\$6,228,310
Sporting Goods/Hobby	\$408	1.5%	\$842,265	\$842,265	\$842,265	\$842,265	\$842,265	\$4,211,323
Books & Music	\$95	0.4%	\$196,184	\$196,184	\$196,184	\$196,184	\$196,184	\$980,918
Office Supplies, Gift Stores	\$159	0.6%	\$329,006	\$329,006	\$329,006	\$329,006	\$329,006	\$1,645,028
Electronics/Appliances	\$539	2.0%	\$1,112,935	\$1,112,935	\$1,112,935	\$1,112,935	\$1,112,935	\$5,564,675
Clothing & Accessories	\$1,606	6.0%	\$3,318,603	\$3,318,603	\$3,318,603	\$3,318,603	\$3,318,603	\$16,593,017
Other General Merchandise	\$2,362	8.8%	\$4,880,196	\$4,880,196	\$4,880,196	\$4,880,196	\$4,880,196	\$24,400,980
Eating & Drinking Places	\$3,732	13.8%	\$7,708,844	\$7,708,844	\$7,708,844	\$7,708,844	\$7,708,844	\$38,544,219
Misc. Stores	\$416	1.5%	\$859,397	\$859,397	\$859,397	\$859,397	\$859,397	\$4,296,987
Health & Personal Care	\$1,353	5.0%	\$2,794,973	\$2,794,973	\$2,794,973	\$2,794,973	\$2,794,973	\$13,974,867
Building/Garden Materials	\$1,724	6.4%	\$3,562,330	\$3,562,330	\$3,562,330	\$3,562,330	\$3,562,330	\$17,811,648
Food & Beverage	\$3,214	11.9%	\$6,640,056	\$6,640,056	\$6,640,056	\$6,640,056	\$6,640,056	\$33,200,282
Motor Vehicle	\$5,007	18.6%	\$10,342,548	\$10,342,548	\$10,342,548	\$10,342,548	\$10,342,548	\$51,712,738
Gas Stations	\$1,737	6.4%	\$3,588,795	\$3,588,795	\$3,588,795	\$3,588,795	\$3,588,795	\$17,943,977
Other Non-Store Retailers	\$3,185	11.8%	\$6,580,296	\$6,580,296	\$6,580,296	\$6,580,296	\$6,580,296	\$32,901,479
Total (All Spending Categories)	\$26,985	100.0%	\$55,745,422	\$55,745,422	\$55,745,422	\$55,745,422	\$55,745,422	\$278,727,112
Excluding Vehicle/Gas/Non-Store	\$17,056	63.2%	\$35,233,783	\$35,233,783	\$35,233,783	\$35,233,783	\$35,233,783	\$176,168,917
Key Categories (New Format Retail)			\$22,902,575	\$22,902,575	\$22,902,575	\$22,902,575	\$22,902,575	\$114,512,875
Retail Sales per Square Foot			\$550	\$550	\$550	\$550	\$550	\$550
Total Demand for Retail Space (SF)		•	64,061	64,061	64,061	64,061	64,061	320,307
Key Categories (New Format Retail)			41,641	41,641	41,641	41,641	41,641	208,205
III. Total Demand								
Total 5-Year Demand from Opportunity Gaps:		308,637	Annualized ass	uming 5-year				
Total 5-Year Demand from New Population Growth:		320,307	absorption flow of					
Total 5-Year Demand:	·	628,945			125,789			
Total 5 Teal Demand.		020,915			120,707			
IV. Total Demand (Key Categories)								
Total 5-Year Demand from Opportunity Gaps:		203,125	Annualized ass	uming 5-year				
Total 5-Year Demand from New Population Growth:		208,205	absorption flow of	current leakage				

#### EXHIBIT 9

#### SELECTED COMPETITIVE RETAIL INVENTORY SPACE RETAIL TRADE AREA JUNE 2018

			Ye	ar				Typical		RBA		Ann. Lea	ase Rate
Building Name	Address	City	Built	Reno.	Elev.	Туре	Subtype	Floor	Total	Avail.	Occ.	Avg.	Тур
Retail Trade Area													
696 W El Camino Real	696 W El Camino Real	Sunnyvale	2018		15	General Retail	Freestanding	9,836	9,836	9,836	0.0%	\$72.00	NNN
Bldg B (108-116 E El Camino Real)	108-116 E El Camino Real	Sunnyvale	2010		15	General Retail (Community Center)	Freestanding	8,339	8,339	1,000	88.0%	69.00	NNN
Homestead Center (20916 Homestead Rd)	20916 Homestead Rd	Cupertino	1984		15	General Retail (Neighborhood Center)	Freestanding	7,200	7,200	1,200	83.3%	66.00	NNN
10129-10191 S De Anza Blvd	10129-10191 S De Anza Blvd	Cupertino	1952		15	General Retail	Freestanding	20,527	20,527	975	95.3%	54.00	NNN
Saratoga Plaza (375 Saratoga Ave)	375 Saratoga Ave	San Jose	1970		15	General Retail (Neighborhood Center)	Restaurant	38,000	38,000	1,080	97.2%	54.00	NNN
Loree Center (19050-19088 Stevens Creek Blvd)	19050-19088 Stevens Creek Blvd	Cupertino	1951		15	General Retail (Strip Center)		20,000	20,000	6,400	68.0%	54.00	NNN
Biltmore (20030-20080 Stevens Creek Blvd)	20030-20080 Stevens Creek Blvd	Cupertino	2015		15	General Retail		7,045	7,045	1,271	82.0%	54.00	NNN
751-799 E El Camino Real	751-799 E El Camino Real	Sunnyvale	1993		28	General Retail (Community Center)	Freestanding	172,613	172,613	7,066	95.9%	51.00	NNN
798-820 E El Camino Real	798-820 E El Camino Real	Sunnyvale	2008		18	General Retail (Strip Center)		5,720	5,720	1,800	68.5%	51.00	NNN
V Center (1191-1195 S De Anza Blvd)	1191-1195 S De Anza Blvd	San Jose	2017		28	General Retail	Freestanding	13,000	13,000	3,824	70.6%	48.00	NNN
1375 S De Anza Blvd	1375 S De Anza Blvd	Cupertino	1985	2006	15	General Retail	Freestanding	6,222	6,222	6,222	0.0%	48.00	NNN
253 W El Camino Real	1253 W El Camino Real	Sunnyvale	1980		15	General Retail (Strip Center)	Restaurant	8,979	8,979	2,262	74.8%	48.00	NNN
717 E El Camino Real	717 E El Camino Real	Sunnyvale	1985		15	General Retail (Strip Center)		20,000	20,000	1,910	90.5%	46.20	NNN
510 E El Camino Real	510 E El Camino Real	Sunnyvale	1979		15	General Retail (Strip Center)		12,606	12,606	2,591	79.4%	45.00	NNN
1018 W El Camino Real	1018 W El Camino Real	Sunnyvale	1958	1995	15	General Retail	Freestanding	7,250	7,250	7,250	0.0%	45.00	NNN
Westmoor Village (1211-1291 S Mary Ave)	1211-1291 S Mary Ave	Sunnyvale	1961		15	General Retail (Neighborhood Center)	Storefront	60,909	60,909	2,520	95.9%	42.00	NNN
455-489 Saratoga Ave	455-489 Saratoga Ave	San Jose	1973		15	General Retail (Neighborhood Center)	Storefront	42,677	42,677	1,500	96.5%	42.00	NNN
580 South Murphy (101-103 E El Camino Real)	101-103 E El Camino Real	Sunnyvale	1965		15	General Retail (Neighborhood Center)	Freestanding	24,032	24,032	1,500	93.8%	39.00	NNN
Henderson Center (1053 E El Camino Real)	1053 E El Camino Real	Sunnyvale	1968		15	General Retail (Strip Center)		11,249	11,249	1,350	88.0%	37.20	NNN
740 E El Camino Real	740 E El Camino Real	Sunnyvale	1975		15	General Retail	Restaurant	10,947	10,947	10,947	0.0%	36.00	NNN
Pepper Tree Plaza (1084 S De Anza Blvd)	1084 S De Anza Blvd	San Jose	1900		15	General Retail (Strip Center)		11,500	11,500	3,698	67.8%	35.60	NNN
Park Lane Plaza (5152-5278 Moorpark Ave)	5152-5278 Moorpark Ave	San Jose	1968		15	General Retail (Neighborhood Center)	Freestanding	70,000	70,000	4,022	94.3%	34.56	NNN
Bldg 4 & 5 (4360 Stevens Creek Blvd)	4360 Stevens Creek Blvd	San Jose	1972		15	General Retail (Neighborhood Center)	Freestanding	31,981	31,981	1,360	95.7%	31.30	NNN*
130 E El Camino Real	130 E El Camino Real	Sunnyvale	1964		15	General Retail (Community Center)	Freestanding	39,500	39,500	39,500	0.0%	30.00	NNN
Civic Square (802-844 W El Camino Real)	802-844 W El Camino Real	Sunnyvale	1964	2009	15	General Retail (Neighborhood Center)	Freestanding	42,178	42,178	23,900	43.3%	30.00	NNN
Kiely Plaza (1052-1092 Kiely Blvd)	1052-1092 Kiely Blvd	Santa Clara	1974	1999	18	General Retail (Strip Center)	Freestanding	23,766	23,766	1,655	93.0%	29.40	NNN
Moonlite Shopping Center (2610-2790 El Camino Real)	2610-2790 El Camino Real	Santa Clara	1960	1994	15	General Retail (Community Center)	Freestanding	169,375	169,375	15,780	90.7%	28.77	NNN
1587-1595 Pomeroy Ave	1587-1595 Pomeroy Ave	Santa Clara	1964		15	General Retail (Strip Center)	Freestanding	6,000	6,000	2,416	59.7%	27.00	NNN
942-948 W El Camino Real	942-948 W El Camino Real	Sunnyvale	1960	2016	15	General Retail (Strip Center)	Freestanding	7,200	7,200	7,200	0.0%	24.92	NNN*
1080 Saratoga Ave	1080 Saratoga Ave	San Jose	1966		15	General Retail (Strip Center)	Freestanding	17,380	17,380	1,178	93.2%	24.48	NNN
							т	otals: 30.868	926,031	173.213	82.2%	\$38.21	NNN

Source: CoStar

## Exhibit C: Building Block Allocation – Updated Table

### Exhibit C

In creating the "Building Block Allocation" table found on page P-0101 of the plan set, some of the areas in Block 1, 6, and 11 were incorrectly attributed to the wrong block due to an excel formula error. This was simply a tabulation discrepancy and does not affect any of the design, nor does it impact the Development Summary. The total square footage for the project remains 4,700,000 square feet of residential uses, 400,000 square feet of retail, and 1,810,000 square feet of office. This updated table also clarifies the square footage and uses that will occur in the bridge area. The following is a corrected version of the Building Block Allocation table.

DUSING)						
RESIDENTIAL (GROSS SF)	RETAIL (GROSS SF)	OFFICE (GROSS SF)				
4,700,000	400,000	1,810,000				
68.0%						
* NOTE: PURSUANT TO CUPERTINO MUNICIPAL CODE SECTION 19.08.030 "FLOOR AREA"						
RESIDENTIAL (GROSS SF)	RETAIL (GROSS SF)	OFFICE (GROSS SF)				
4,961,904	485,912	1,981,447				
66.8%	6.5%	26.7%				
	RESIDENTIAL (GROSS SF)           4,700,000           68.0%           DE SECTION 19.08.030 "FLQ           RESIDENTIAL (GROSS SF)           4,961,904	RESIDENTIAL (GROSS SF)         RETAIL (GROSS SF)           4,700,000         400,000           68.0%         5.8%           DE SECTION 19.08.030 "FLOOR AREA"         RESIDENTIAL (GROSS SF)           RESIDENTIAL (GROSS SF)         RETAIL (GROSS SF)           4,961,904         485,912				

AREAS EXCLUDED FROM FLOOR AREA CALCULATION	
PRIVATE RESIDENTIAL OPEN SPACE (INCLUDES TERRACES, BALCONIES, AND OPEN SPACE AMENITIES)	14.9 ACRES / 652,000 SF
PUBLIC GREEN ROOF PARK SPACE	22 ACRES / 959,000 SF
UNDERGROUND STRUCTURE - WEST (PARKING, UTILITIES, INFRASTRUCTURE)	1,478,000 SF
UNDERGROUND STRUCTURE - EAST (PARKING, UTILITIES, INFRASTRUCTURE)	1,906,000 SF
* NOTE: 14 ACRES ON THE WEST SIDE AND UP TO 8 ACRES ON THE EAST SIDE, DEPENDING ON OFFICE T	ENANT DEMANDS.

BUILDING BLOCK ALLOCATION		
	GROSS SF	LAND USES
BLOCK 1	327,000	RESIDENTIAL, RETAIL, PARKING
BLOCK 2	750,000	RESIDENTIAL, RETAIL, PARKING
BLOCK 3	1,380,000	RESIDENTIAL, RETAIL, PARKING
BLOCK 3A	16,000	CENTRAL PLANT + CENTRAL WASTE
BLOCK 4	700,000	RESIDENTIAL, RETAIL, PARKING
BLOCK 5	538,000	RESIDENTIAL, RETAIL, PARKING
BRIDGE*	41,000	RESIDENTIAL AMENITY
BLOCK 6	247,000	OFFICE, PARKING
BLOCK 7	282,000	OFFICE, PARKING
BLOCK 8	242,000	OFFICE, PARKING
BLOCK 9	710,000	RESIDENTIAL, PARKING
BLOCK 10	654,000	RESIDENTIAL, PARKING
BLOCK 11 (	1,039,000	OFFICE, PARKING

## Exhibit D: LEED CS v3 Scorecard for Office Core and Shell

### LEED CS v3 Scorecard - Office Core and Shell

### Vallco Town Center

3/27/2018



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Yes ?Y ?N No Certified 40-49 Silver 50-59 Gold 60-79 Platinum 80+

65 ·	11	15	19	Tota	Project Score							
_		?N	N				_	_	?N	N		
	0	1	0	Sustaina	able Sites 28 Points Poss	ible	5	2	0	6	Materials & Resources 13 Point	ts Possibl
Y				Prereq 1	Construction Activity Pollution Prevention	n/a	Y				Prereq 1 Storage & Collection of Recyclables	n/a
1				Credit 1	Site Selection	1				5	Credit 1 Building Reuse, Maintain Existing Walls, Floors & Roof	1-5
5				Credit 2	Development Density & Community Connectivity	5	1				Credit 2.1 Construction Waste Management, Divert 50%	1
		1		Credit 3	Brownfield Redevelopment	1	1				Credit 2.2 Construction Waste Management, Divert 75%	1
6				Credit 4.	Alternative Transportation, Public Transportation Access	6				1	Credit 3 Materials Reuse, Specify 5%	1
2				Credit 4.	2 Alternative Transportation, Bicycle Storage & Changing Rooms	2	1				Credit 4.1 Recycled Content, 10%	1
3				Credit 4.	Alternative Transportation, Low Emitting & Fuel Efficient Vehicles	3	1				Credit 4.2 Recycled Content, 20%	1
2				Credit 4.	Alternative Transportation, Parking Capacity	2	1				Credit 5.1 Regional Materials, 10%	1
1				Credit 5.	Site Development, Protect or Restore Habitat (50% - fp or 20% of site area)	1		1			Credit 5.2 Regional Materials, 20%	1
1				Credit 5.	2 Site Development, Maximize Open Space	1		1			Credit 6 Certified Wood	1
1				Credit 6.	Stormwater Design, Quantity Control	1						
1				Credit 6.	2 Stormwater Design, Quality Control	1	8	1	2	1	Indoor Environmental Quality 12 Point	ts Possib
1				Credit 7.	Heat Island Effect, Non-Roof	1	Y				Prereq 1 Minimum IAQ Performance	1
1				Credit 7.:	2 Heat Island Effect, Roof	1	Y				Prereq 2 Environmental Tobacco Smoke (ETS) Control	1
1				Credit 8	Light Pollution Reduction	1	1				Credit 1 Outdoor Air Delivery Monitoring	1
1				Credit 9	Tenant Design and Construction Guidelines	1	1				Credit 2 Increased Ventilation	1
							1				Credit 3 Construction IAQ Management Plan, During Construction	1
4	2	4	0	Water E	fficiency 10 Points Poss	ible	1				Credit 4.1 Low-Emitting Materials, Adhesives & Sealants	1
Y				🌔 Prereq 1	Water Use Reduction, 20% Reduction	n/a	1				Credit 4.2 Low-Emitting Materials, Paints & Coatings	1
2				Credit 1.	Water Efficient Landscaping, Reduce by 50%	2	1				Credit 4.3 Low-Emitting Materials, Carpet Systems	1
		2		Credit 1.	2 Water Efficient Landscaping, No Potable Use or No Irrigation	2	1				Credit 4.4 Low-Emitting Materials, Composite Wood & Agrifiber Products	1
		2		Credit 2	Innovative Wastewater Technologies	2			1		Credit 5 Indoor Chemical & Pollutant Source Control	1
2	2			Credit 3	Water Use Reduction, 30%, 35%, 40% reduction	2-4				1	Credit 6 Controllability of Systems, Thermal Comfort	1
							1				Credit 7 Thermal Comfort, Design	1
13	4	8	12	Energy a	& Atmosphere 37 Points Poss	ible			1		Credit 8.1 Daylight & Views, Daylight 75% of Spaces	1
Y				C Prereq 1	Fundamental Commissioning of the Building Energy Systems	n/a		1			Credit 8.2 Daylight & Views, Views for 90% of Spaces	1
Y				Prereq 2	Minimum Energy Performance, 10% Requirement	n/a						
Y				Prereq 3	Fundamental Refrigerant Management	n/a	5	1	0	0	Innovation & Design Process 6 Point	ts Possil
3	4	2	12	Credit 1	Optimize Energy Performance, 14 - 20%	3-21	1				Credit 1.1 Exemplary Performance: SSc5.1	
		4		Credit 2	On-Site Renewable Energy, 1%	4	1				Credit 1.2 Exemplary Performance: SSc5.2	
2				Credit 3	Enhanced Commissioning	2		1			Credit 1.3 Exemplary Performance: WEc3 / MRc4 / /MRc5 / MRc6	
		2		Credit 4	Enhanced Refrigerant Management	2	1				Credit 1.4 Innovation in Design: Sustainable Solid Waste Management	
3				Credit 5.	Measurement & Verification, Base Building	3	1				Credit 1.5 Innovation in Design: Sustainable Landscape Management	1
3				Credit 5.	Measurement & Verification, Tenant Submetering	3	1				Credit 2 LEED™ Accredited Professional	1
2				Credit 6	Green Power	2						
						Γ	3	1	0	0	Regional Credits 4 Point	ts Possib
						1		950	14		Project Zip Code	

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Credit 1.2 Regional Credit: SSc7.1

Credit 1.3 Regional Credit: WEc1, Opt. 1

Credit 1.4 Regional Credit: WEc3 (40%)

Credit 1.5 Regional Credit: EAc2 (1%)

Credit 1.6 Regional Credit: IEQc8.1

## Exhibit E: LEED NC v3 Scorecard for Retail / Residential New Construction

### LEED NC v3 Scorecard - Residential/Retail

### Vallco Town Center

3/27/2018



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Yes ?Y ?N No Certified 40-49 Silver 50-59 Gold 60-79 Platinum 80+

59	19	8	24	Tota	Project Score								
<b>7</b>	?Y	0 ?N	24 N				Y	?Y	?N	N			
25	1	0	0	Sustaina	ble Sites 26 Points F	Possible	5	2	0	7	Materials	& Resources 14	Points Possible
Y				Prereq 1	Construction Activity Pollution Prevention	n/a	Y				Prereq 1	Storage & Collection of Recyclables	n/a
1				Credit 1	Site Selection	1				3	Credit 1.1	Building Reuse, Maintain Existing Walls, Floors & Roof	1-3
5				Credit 2	Development Density & Community Connectivity	5				1	Credit 1.2	Building Reuse, Maintain 50% of Interior Non-Structural Elemen	ts 1
	1			Credit 3	Brownfield Redevelopment	1	1				Credit 2.1	Construction Waste Management, Divert 50%	1
6				Credit 4.1	Alternative Transportation, Public Transportation Access	6	1				Credit 2.2	Construction Waste Management, Divert 75%	1
1				Credit 4.2	Alternative Transportation, Bicycle Storage & Changing Rooms	1				1	Credit 3.1	Materials Reuse, Specify 5%	1
3				Credit 4.3	Alternative Transportation, Low Emitting & Fuel Efficient Vehicles	3				1	Credit 3.2	Materials Reuse, Specify 10%	1
2				Credit 4.4	Alternative Transportation, Parking Capacity	2	1				Credit 4.1	Recycled Content, 10%	1
1				Credit 5.1	Site Development, Protect or Restore Habitat (or 20% of site area)	1	1				Credit 4.2	Recycled Content, 20%	1
1				Credit 5.2	Site Development, Maximize Open Space	1	1				Credit 5.1	Regional Materials, 10%	1
L				Credit 6.1	Stormwater Design, Quantity Control	1		1			Credit 5.2	Regional Materials, 20%	1
I				Credit 6.2	Stormwater Design, Quality Control	1				1	Credit 6	Rapidly Renewable Materials 2.5%	1
I				Credit 7.1	Heat Island Effect, Non-Roof	1		1			Credit 7	Certified Wood	1
L				Credit 7.2	Heat Island Effect, Roof	1							
1				Credit 8	Light Pollution Reduction	1	10	2	1	2	Indoor Er	nvironmental Quality 15	Points Possibl
_		-		-			Υ				📋 Prereq 1	Minimum IAQ Performance	n/a
۱	1	3	2	Water Ef	ficiency 10 Points F	Possible	Υ				Prereq 2	Environmental Tobacco Smoke (ETS) Control	n/a
'				📋 Prereq 1	Water Use Reduction, 20% Reduction	n/a	Υ				C Prereq 3	Multifamily Compartmentalization	n/a
:		2		Credit 1	Water Efficient Landscaping, Reduce by 50%, No Potable Use	2-4	1				Credit 1	Outdoor Air Delivery Monitoring	1
			2	Credit 2	Innovative Wastewater Technologies	2				1	Credit 2	Increased Ventilation	1
2	1	1		Credit 3	Water Use Reduction, 30%, 35%, 40% reduction	2-4	1				Credit 3.1	Construction IAQ Management Plan, During Construction	1
							1				Credit 3.2	Construction IAQ Management Plan, Before Occupancy	1
3	10	4	13	Energy 8	Atmosphere 35 Points F	Possible	1				Credit 4.1	Low-Emitting Materials, Adhesives & Sealants	1
1				C Prereq 1	Fundamental Commissioning of the Building Energy Systems	n/a	1				Credit 4.2	Low-Emitting Materials, Paints & Coatings	1
(				Prereq 2	Minimum Energy Performance - (10% Requirement)	n/a	1				Credit 4.3	Low-Emitting Materials, Flooring Systems	1
1				Prereq 3	Fundamental Refrigerant Management	n/a	1				Credit 4.4	Low-Emitting Materials, Composite Wood & Agrifiber Products	s 1
	8	2	8	Credit 1	Optimize Energy Performance, 26%, 36%, 44%	1-19		1			Credit 5	Indoor Chemical & Pollutant Source Control	1
		2	5	Credit 2	On-Site Renewable Energy, 3%	1-7	1				Credit 6.1	Controllability of Systems, Lighting	1
2				Credit 3	Enhanced Commissioning	2	1				Credit 6.2	Controllability of Systems, Thermal Comfort	1
	2			Credit 4	Enhanced Refrigerant Management	2	1				Credit 7.1	Thermal Comfort, Design	1
;				Credit 5	Measurement & Verification	3				1	Credit 7.2	Thermal Comfort, Verification	1
2				Credit 6	Green Power 35%	2			1		Credit 8.1	Daylight & Views, Daylight 75% of Spaces	1
								1			Credit 8.2	Daylight & Views, Views for 90% of Spaces	1
5	1	0	0	Innovatio	on & Design Process 6 Points F	Possible							
				Credit 1.1	Exemplary Performance: SSc5.1	1	2	2	0	0	Regional	Credits 4	Points Possible
				Credit 1.2	Exemplary Performance: SSc5.2	1		95	014			Project Zip Code	
	1			Credit 1.3	Exemplary Performance: MRc4 / MRc5	1	1				Credit 1.1	Regional Credit: SSc4.1	1
				Credit 1.4	Innovation in Design: Sustainable Solid Waste Management	1	1				Credit 1.2	Regional Credit: SSc7.1	1
I				Credit 1.5	Innovation in Design: Sustainable Landscape Practices	1				1	Credit 1.3	Regional Credit: WEc2	1
1				Credit 2	LEED <sup>™</sup> Accredited Professional	1		1			Credit 1.4	Regional Credit: WEc3 (40%)	1
_				-				4			m Oralla 4 F	Deviewel Credity EAcO (40()	

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Credit 1.5 Regional Credit: EAc2 (1%)

Credit 1.6 Regional Credit: IEQc8.1

## **Exhibit F:** Water Efficient Landscape Checklist

Commun 10300 T	no, CA 95014 plannin	IST Fax 408.777.3333 1g@cupertino.org no.org/planning
		and the state of t
COMPANY & COMPANY ADD OLIN PAPTNEPSHIP NAME LUCINDA R. S E-MAIL Sanders CT PART 2: PROPERTY PROPERTY OWNER NAME Vallco Property OWN PROPERTY OWNER ADDRESS 965 Page Mill Road PROJECT ADDRESS	LTD.       SUITE       II23       PHILADELPHA       PA       19106         SAJDERS       CAUFORNIA       LA - 4341       IIC. /CERT.#         SAJDERS       CAUFORNIA       LA - 4341       PHONE         PHONE       215-440-0030       PROPERTY OWNER INFORMATION         Vner LLC       info@shpco.com       PHONE         d, Palo Alto, CA 94304       650-344-1500         ad, Cupertino, CA 95014       see attached Ap         MATER SOURCE       Comments         X       Potable       TOTAL LANDSCAPE AREA         X       Graywater       NON-TURF PLANT AREA       SPECIAL LA	oplicant VT AREA 93 <u>so</u> ft. NNDSCAPE AREA
PART 3: COMPLIAN		SQ FT
Landscape Parameter	Requirements	Compliance
TURF AREA □ no turf	Turf shall not exceed 25% of the landscape area or 1,250 sq. ft., whichever is lesser in area. (No turf in non-residential area)	YES See Applica Comments
_	Turf shall not be planted on slopes more than 25%.	X YES
	All portions of turf areas shall be wider than ten (10) feet (unless irrigated with subsurface irrigation or low volume irrigation system).	X YES
PLANTING AREA	At least 80% (100% for non-residential area) of non-turf area shall consist of native or low water use plants.	X YES
	No invasive and/or noxious plant species shall be planted.	X YES
	Plants with similar water needs shall be grouped within hydrozones. Each hydrozone shall be controlled by a separate valve.	X YES
SOIL MANAGEMENT	At least 4 cu. yds. of compost, six (6) inches deep, shall be applied per 1,000 sq. ft. of landscape area.	YES
	A minimum three (3) inch layer of mulch shall be applied on all exposed soil surfaces of planting areas, except in areas of direct seeding application (e.g. hydro-seeding).	X YES
	Grading shall be designed to minimize soil erosion, run-off, and water waste.	X YES
IRRIGATION SYSTEM □ no irrigation	Automatic irrigation controllers are required and must use evapotranspiration or soil moisture sensor data and utilize a rain sensor.	X YES
system	Irrigation controllers shall be a type which does not lose programming data in the event the primary power source is interrupted.	X YES



### WATER-EFFICIENT LANDSCAPE CHECKLIST

Community Development Department 10300 Torre Avenue Cupertino, CA 95014

408.777.3308/Fax 408.777.3333 planning@cupertino.org http://cupertino.org/planning

Landscape Parameter	Requirements	Compliance
IRRIGATION SYSTEM	Pressure regulators shall be installed on the irrigation system to ensure the dynamic pressure of the system is within the manufacturer's recommended pressure range.	X YES
	Manual shut-off valves (such as a gate valve, ball valve, or butterfly valve) shall be installed as close to possible to the point of connection of the water supply.	X YES
	All irrigation emission devices must meet the requirements set in the ANSI standard, ASABE/ICC 802-2014 "Landscape Irrigation Sprinkler and Emitter Standard." All sprinkler heads installed in the landscape must document a distribution uniformity low quarter of 0.65 or higher using the protocol defined in ASABE/ICC 802-2014.	Yes
	Dedicated irrigation meters are required for non-residential projects with more than 1,000 sq. ft. of landscape area.	YES
WATER FEATURES	Pool and spa covers shall be installed.	X YES
Tother: FOUNDAN	Recirculating water systems shall be used for all water features.	YES
no water features	Water features are limited to 10% of the landscaped area.	YES

I am aware of available informational resources regarding native and low water use plants, irrigation efficiency, and other aspects of water-efficient landscaping. I certify that the information provided on this checklist is correct, and the installed landscape complies with the requirements of Chapter 14.15 and /or the requirements of the Prescriptive Compliance Option. I also understand that any changes to the project will necessitate a new checklist.

06/10/2018 REPRESENTATIVE OR AUTHORIZED DATE PERT OV **WNF** 2018 TIFIED LAND IONAL VSED/CE

Applicant Comments

Use additional paper if necessary

See attached Applicant Comments.

Staff Evaluation	Staff Comments	····· · · · · · · · · · · · · · · · ·
Approved		
Not Approved		
Permit #		
·	SIGNATURE	DATE

### WATER EFFICIENT LANDSCAPE CHECKLIST

Vallco Town Center Applicant Comments June 15, 2018

### 1. PART 2: TOTAL LANDSCAPE AREA

Please note that the "Total Landscape Area" includes the area for water features and fountains.

### 2. PART 2: APNs

The APNs for the Property are:

APN 316-20-080	APN 316-20-100
APN 316-20-081	APN 316-20-101
APN 316-20-082	APN 316-20-103
APN 316-20-088	APN 316-20-104
APN 316-20-094	APN 316-20-105
APN 316-20-095	APN 316-20-106
APN 316-20-099	APN 316-20-107

### 3. PART 3: CHECKLIST COMPLIANCE

The Application checklist does not include the option (b) as per the Ordinance that allows the applicant to, *"Prepare of a water budget calculation, per the provisions of Section 14.15.070":* 

Table 14.15.060(A)										
1. Options to demonstrate water efficiency										
a. i. Total turf area shall not exceed 25% of the landscape area, or 1,250 square feet, whichever is lesser in area and ii. At least 80% of the plants within non-turf areas shall be native or low water-use       OR       b. Prepare a water budget calculation, per the provisions of Section 14.15.070.										
	AND									
2. Turf Restrictions										
<ul><li>a. Turf shall not be planted on slopes greater</li><li>b. Turf areas shall not be less than ten feet w</li></ul>										

The total turf areas for the Project are less than 25% the landscape area and at least 80% of the plants within non-turf areas shall be native or low water-use. The Application, however, proposes more than 1,250 square feet of turf. Accordingly, the Applicant will provide "Appendix B Water Budget Worksheet" to be reviewed and approved prior to final permit issuance per CMC 14.15.050.

**Exhibit A: Supplemental Area Calculations** 

### Vallco Town Center – Supplemental Area Calculations

June 15, 2018

### I. Floor Area Calculations

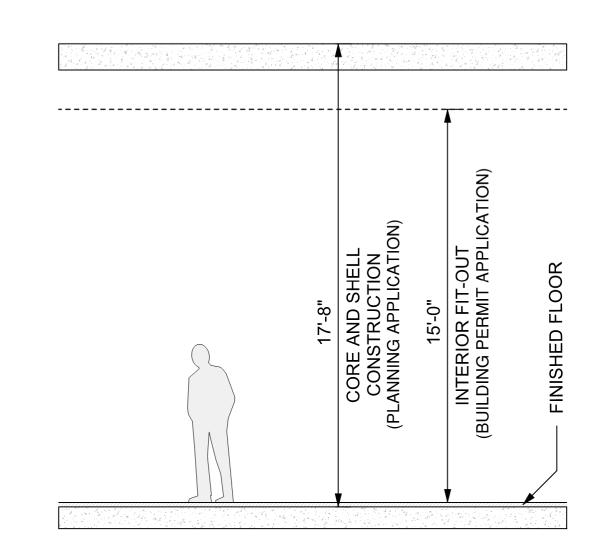
Project Total															
	Block 1	Block 2	Block 3	Block 3A	Block 4	Block 5	Bridge	Block 6	Block 7	Block 8	Block 9	Block 10	Block 11	TOTAL	(%)
Unit	104,893	449,991	802,863	-	304,932	248,229	-	-	-	-	409,524	393,908	-	2,714,340	-
Amenity	1,918	58,400	144,543	-	74,508	58,872	41,000	-	-	-	90,623	80,191	-	550,055	-
Parking	-	158,370	418,156	-	254,413	214,912	-	-	-	-	209,853	179,901	-	1,435,605	-
Residential	106,811	666,761	1,365,562		633,853	522,013	41,000	-		-	710,000	654,000	-	4,700,000	68.0%
Office	-	-	-		-	-		247,000	282,000	242,000	-	-	1,039,000	1,810,000	26.2%
Retail	220,189	83,239	14,438		66,147	15,987		-	-	-	-	-	-	400,000	5.8%
Total	327,000	750,000	1,380,000		700,000	538,000	41,000	247,000	282,000	242,000	710,000	654,000	1,039,000	6,910,000	100.0%

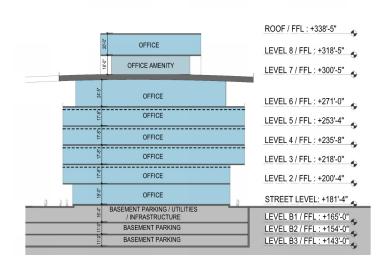
### II. Floor Area Calculations Alternate Calculation with Double-Counted Area for Extra-Tall Ceilings

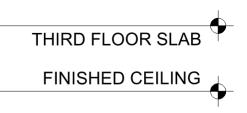
Project Total															
	Block 1	Block 2	Block 3	Block 3A	Block 4	Block 5	Bridge	Block 6	Block 7	Block 8	Block 9	Block 10	Block 11	TOTAL	(%)
Unit	104,893	449,991	802,863	-	304,932	248,229	-	-	-	-	409,524	393,908	-	2,714,340	-
Amenity	1,918	82,989	188,871	-	96,430	76,763	78,326	-	-	-	108,356	95,850	-	729,503	-
Parking	-	177,425	438,632	-	287,055	225,195	-	-	-	-	209,853	179,901	-	1,518,061	-
Residential	106,811	710,405	1,430,366		688,417	550,187	78,326	-	-	-	727,733	669,659	-	4,961,904	<b>66.8</b> %
Office	-	-	-	-	-	-	-	247,000	282,000	242,000	-	-	1,210,447	1,981,447	<b>26</b> .7%
Retail	289,773	91,403	14,438	-	74,311	15,987	-	-	-	-	-	-	-	485,912	6.5%
Total	396,584	801,808	1,444,804	-	762,728	566,174	78,326	247,000	282,000	242,000	727,733	669,659	1,210,447	7,429,263	100.0%

### **OFFICE TENANT FIT-OUT METHODOLOGY**

Typical Floor

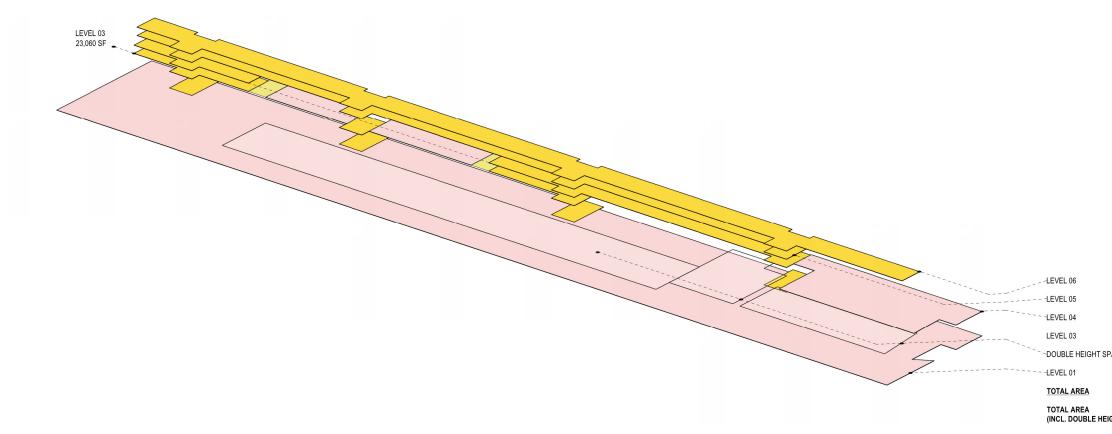






FINISHED FLOOR





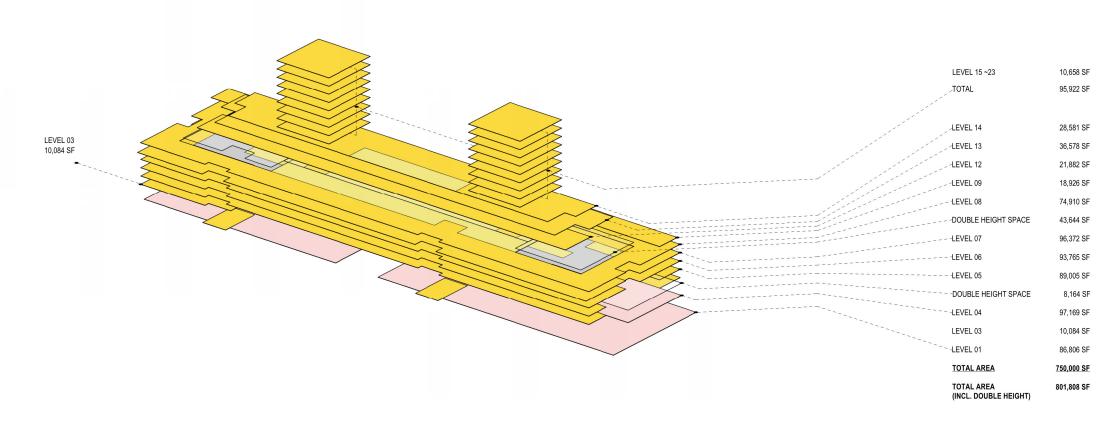
AREA CALCULATION WITH	
DOUBLE COUNTING EXTRA S	SPACES

						DOUBLE COUNTING EXTRA SPACES			
BLOCK 1		RESIDENTIAL		TOTAL	TOTAL OFFICE AREA			DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
	UNIT AREA*	AMENITY AREA	PARKING AREA	RESIDENTIAL AREA		RETAIL AREA	FLOOR AREA	CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)									
LEVEL 14									XIIIIIIIIIIIIIIIII
LEVEL 13									
LEVEL 12									
LEVEL 11									
LEVEL 10									
LEVEL 09									
LEVEL 08									
LEVEL 07									XIIIIIIIIIIIIIIIIIIIIIII
LEVEL 06	33,485 SF			33,485 SF			33,485 SF		33,485 SF
LEVEL 05	32,878 SF			32,878 SF			32,878 SF		32,878 SF
LEVEL 04	21,506 SF	1,918 SF		23,424 SF		16,940 SF	40,364 SF		40,364 SF
LEVEL 03	11,019 SF			11,019 SF		12,041 SF	23,060 SF		23,060 SF
LEVEL 02				XIIIIIIX					
LEVEL 01	6,005 SF			6,005 SF		191,208 SF	197,213 SF	69,584 SF	266,797 SF
TOTAL BLOCK AREA	104,893 SF	1,918 SF		106,811 SF		220,189 SF	327,000 SF	69,584 SF	396,584 SF

ioni)		
IGHT)	396,584 SF	
	327,000 SF	
	197,213 SF	
PACE	69,584 SF	
	23,060 SF	
	40,364 SF	
	32,878 SF	

33,485 SF





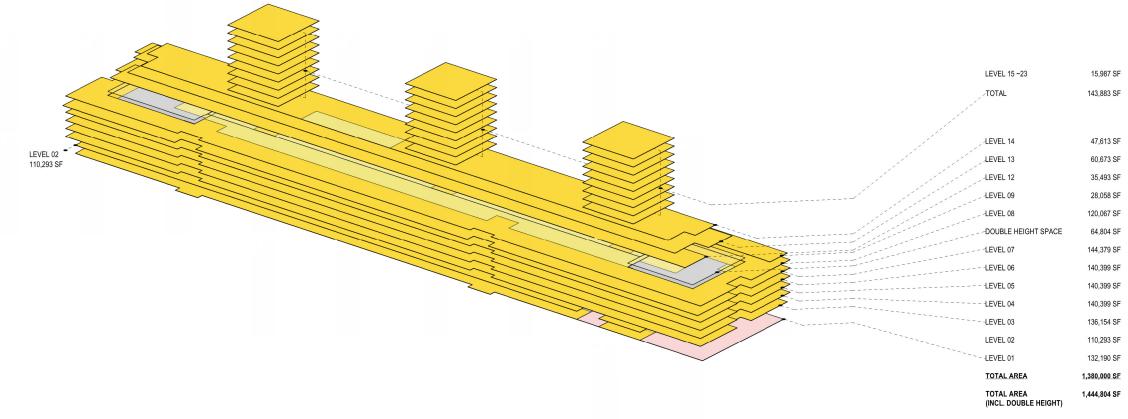
### AREA CALCULATION WITH DOUBLE COUNTING EXTRA SPACES

				_					
BLOCK 2		RESIDENTIAL		TOTAL RESIDENTIAL AREA	TOTAL OFFICE AREA	TOTAL RETAIL AREA	TOTAL FLOOR AREA	DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
	UNIT AREA*	AMENITY AREA	PARKING AREA				I LOOK ANEA	CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)	95,922 SF			95,922 SF			95,922 SF		95,922 SF
LEVEL 14	24,579 SF	4,002 SF		28,581 SF			28,581 SF		28,581 SF
LEVEL 13	36,578 SF			36,578 SF			36,578 SF		36,578 SF
LEVEL 12	21,882 SF			21,882 SF			21,882 SF		21,882 SF
LEVEL 11									X/////////////////////////////////////
LEVEL 10									
LEVEL 09	18,926 SF			18,926 SF			18,926 SF		18,926 SF
LEVEL 08	46,788 SF	28,122 SF		74,910 SF			74,910 SF		74,910 SF
LEVEL 07	49,749 SF	11,394 SF	35,229 SF	96,372 SF			96,372 SF	43,644 SF	140,016 SF
LEVEL 06	46,912 SF	6,934 SF	39,919 SF	93,765 SF			93,765 SF		93,765 SF
LEVEL 05	44,500 SF	3,974 SF	40,531 SF	89,005 SF			89,005 SF		89,005 SF
LEVEL 04	44,500 SF	3,974 SF	40,531 SF	89,005 SF		8,164 SF	97,169 SF	8,164 SF	105,333 SF
LEVEL 03	10,084 SF			10,084 SF			10,084 SF		10,084 SF
LEVEL 02									
LEVEL 01	9,571 SF		2,160 SF	11,731 SF		75,075 SF	86,806 SF		86,806 SF
TOTAL BLOCK AREA	449,991 SF	58,400 SF	158,370 SF	666,761 SF		83,239 SF	750,000 SF	51,808 SF	801,808 SF

NOTE\* : UNIT AREA INCLUDES UNITS, CORES, CORRIDORS & LOBBIES.

PER LEVEL 9 LEVELS





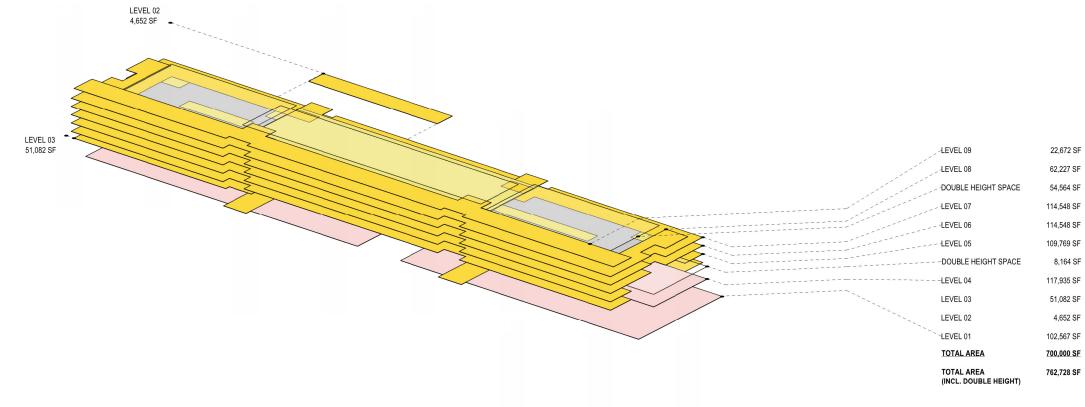
AREA CALCULATION WITH	
DOUBLE COUNTING EXTRA SPACES	

BLOCK 3		RESIDENTIAL		TOTAL RESIDENTIAL AREA	TOTAL OFFICE AREA	TOTAL RETAIL AREA	TOTAL FLOOR AREA	DOUBLE HEIGHT SPACES AREA CALCULATION	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT SPACES AREA)		
	UNIT AREA*	AMENITY AREA	PARKING AREA					CALCOLATION	· · · ·		
LEVEL 15 TO 23 (TOTAL 9 FLOORS)	143,883 SF			143,883 SF			143,883 SF		143,883 SF		
LEVEL 14	40,630 SF	6,983 SF		47,613 SF			47,613 SF		47,613 SF		
LEVEL 13	60,673 SF			60,673 SF			60,673 SF		60,673 SF		
LEVEL 12	35,493 SF			35,493 SF			35,493 SF		35,493 SF		
LEVEL 11											
LEVEL 10											
LEVEL 09	28,058 SF			28,058 SF			28,058 SF		28,058 SF		
LEVEL 08	67,171 SF	52,896 SF		120,067 SF			120,067 SF		120,067 SF		
LEVEL 07	71,415 SF	19,684 SF	53,280 SF	144,379 SF			144,379 SF	64,804 SF	209,183 SF		
LEVEL 06	67,171 SF	11,210 SF	62,018 SF	140,399 SF			140,399 SF		140,399 SF		
LEVEL 05	67,171 SF	10,691 SF	62,537 SF	140,399 SF			140,399 SF		140,399 SF		
LEVEL 04	67,171 SF	10,691 SF	62,537 SF	140,399 SF			140,399 SF		140,399 SF		
LEVEL 03	62,926 SF	10,691 SF	62,537 SF	136,154 SF			136,154 SF		136,154 SF		
LEVEL 02	41,673 SF	8,908 SF	59,712 SF	110,293 SF			110,293 SF		110,293 SF		
LEVEL 01	49,428 SF	12,789 SF	55,535 SF	117,752 SF		14,438 SF	132,190 SF		132,190 SF		
TOTAL BLOCK AREA	802,863 SF	144,543 SF	418,156 SF	1,365,562 SF		14,438 SF	1,380,000 SF	64,804 SF	1,444,804 SF		

PER LEVEL

9 LEVELS

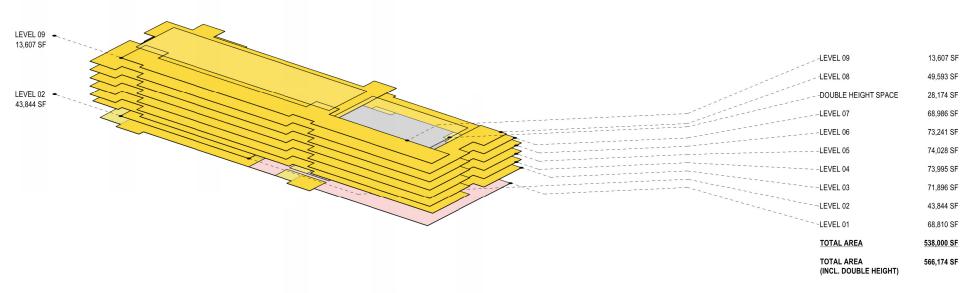




AREA CALCULATION WITH	
DOUBLE COUNTING EXTRA SP	ACES

BLOCK 4		RESIDENTIAL		TOTAL RESIDENTIAL AREA	TOTAL OFFICE AREA	TOTAL RETAIL AREA	TOTAL FLOOR AREA	DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
	UNIT AREA*	AMENITY AREA	PARKING AREA		OFFICE AREA		FLOOK AREA	CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)									
LEVEL 14									
LEVEL 13									
LEVEL 12									
LEVEL 11									
LEVEL 10									
LEVEL 09	22,672 SF			22,672 SF			22,672 SF		22,672 SF
LEVEL 08	32,696 SF	29,531 SF		62,227 SF			62,227 SF		62,227 SF
LEVEL 07	54,575 SF	12,721 SF	47,252 SF	114,548 SF			114,548 SF	54,564 SF	169,112 SF
LEVEL 06	54,575 SF	4,322 SF	55,651 SF	114,548 SF			114,548 SF		114,548 SF
LEVEL 05	52,106 SF	3,435 SF	54,228 SF	109,769 SF			109,769 SF		109,769 SF
LEVEL 04	52,106 SF	2,926 SF	54,739 SF	109,771 SF		8,164 SF	117,935 SF	8,164 SF	126,099 SF
LEVEL 03	21,971 SF	1,766 SF	27,345 SF	51,082 SF			51,082 SF		51,082 SF
LEVEL 02	4,652 SF			4,652 SF			4,652 SF		4,652 SF
LEVEL 01	9,579 SF	19,807 SF	15,198 SF	44,584 SF		57,983 SF	102,567 SF		102,567 SF
TOTAL BLOCK AREA	304,932 SF	74,508 SF	254,413 SF	633,853 SF		66,147 SF	700,000 SF	62,728 SF	762,728 SF

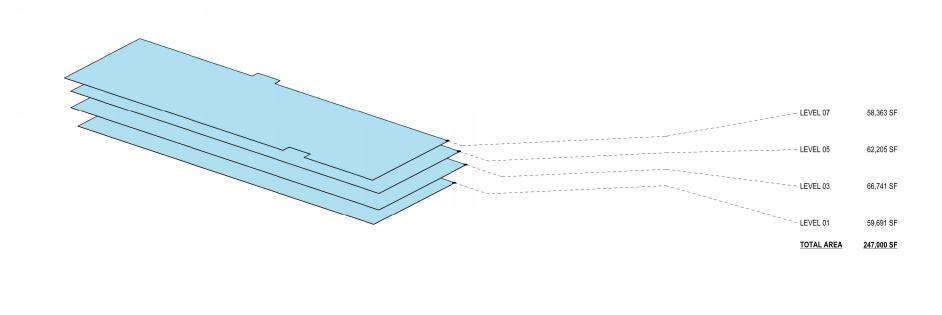




### AREA CALCULATION WITH DOUBLE COUNTING EXTRA SPACES

BLOCK 5		RESIDENTIAL		TOTAL RESIDENTIAL AREA	TOTAL	TOTAL	TOTAL FLOOR AREA	DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
BEGOILO	UNIT AREA*	AMENITY AREA	PARKING AREA		OFFICE AREA	RETAIL AREA		CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)									
LEVEL 14									
LEVEL 13									
LEVEL 12									
LEVEL 11									
LEVEL 10									
LEVEL 09	13,607 SF			13,607 SF			13,607 SF		13,607 SF
LEVEL 08	24,979 SF	24,614 SF		49,593 SF			49,593 SF		49,593 SF
LEVEL 07	36,747 SF	3,776 SF	28,463 SF	68,986 SF			68,986 SF	28,174 SF	97,160 SF
LEVEL 06	37,259 SF	3,076 SF	32,906 SF	73,241 SF			73,241 SF		73,241 SF
LEVEL 05	36,792 SF	4,377 SF	32,859 SF	74,028 SF			74,028 SF		74,028 SF
LEVEL 04	35,483 SF	5,662 SF	32,850 SF	73,995 SF			73,995 SF		73,995 SF
LEVEL 03	33,384 SF	5,662 SF	32,850 SF	71,896 SF			71,896 SF		71,896 SF
LEVEL 02	13,745 SF	3,257 SF	26,842 SF	43,844 SF			43,844 SF		43,844 SF
LEVEL 01	16,233 SF	8,448 SF	28,142 SF	52,823 SF		15,987 SF	68,810 SF		68,810 SF
TOTAL BLOCK AREA	248,229 SF	58,872 SF	214,912 SF	522,013 SF		15,987 SF	538,000 SF	28,174 SF	566,174 SF

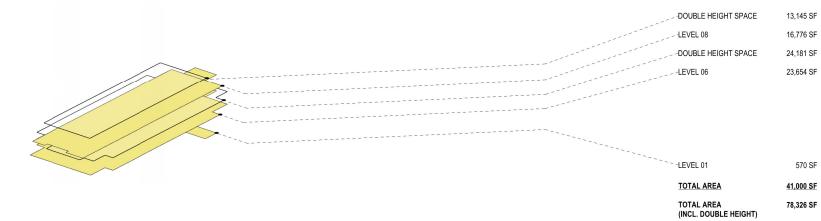




AREA CALCULATION WITH DOUBLE COUNTING EXTRA SPACES

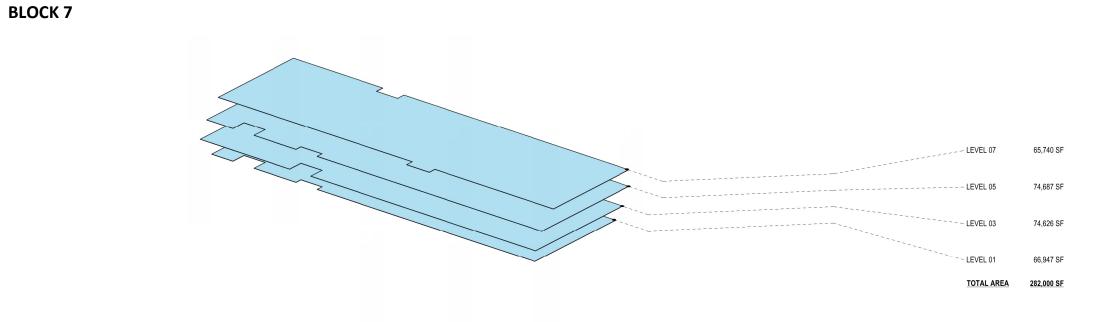
BLOCK 6	RESIDENTIAL	RESIDENTIAL			TOTAL	TOTAL	DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
BEGOILO	UNIT AREA* AMENITY AREA	PARKING AREA	RESIDENTIAL AREA	OFFICE AREA	RETAIL AREA	FLOOR AREA	CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)								
LEVEL 14								
LEVEL 13								
LEVEL 12								
LEVEL 11								
LEVEL 10								
LEVEL 09								
LEVEL 08								
LEVEL 07 (FOURTH FLOOR)				58,363 SF		58,363 SF		X
LEVEL 06								
LEVEL 05 (THIRD FLOOR)				62,205 SF		62,205 SF		X
LEVEL 04								
LEVEL 03 (SECOND FLOOR)				66,741 SF		66,741 SF		
LEVEL 02								
LEVEL 01 (FIRST FLOOR)				59,691 SF		59,691 SF		
TOTAL BLOCK AREA				247,000 SF		247,000 SF		

### **BRIDGE OVER WOLFE**



AREA CALCULATION WITH DOUBLE COUNTING EXTRA SPACES

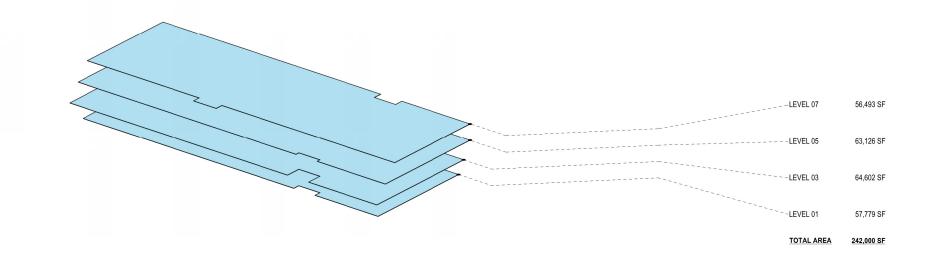
BRIDGE	RESI	RESIDENTIAL			TOTAL	TOTAL FLOOR AREA	DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
	UNIT AREA* AME	NITY AREA PARKING ARE	EA	OFFICE AREA	RETAIL AREA	FLOOR AREA	CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)								
LEVEL 14								
LEVEL 13								
LEVEL 12								
LEVEL 11								
LEVEL 10								
LEVEL 09								
LEVEL 08		16,776 SF	16,776 SF			16,776 SF	13,145 SF	29,921 SF
LEVEL 07								
LEVEL 06		23,654 SF	23,654 SF			23,654 SF	24,181 SF	47,835 SF
LEVEL 05								
LEVEL 04								
LEVEL 03								
LEVEL 02								
LEVEL 01		570 SF	570 SF			570 SF		570 SF
TOTAL BLOCK AREA		41,000 SF	41,000 SF			41,000 SF	37,326 SF	78,326 SF



AREA CALCULATION WITH DOUBLE COUNTING EXTRA SPACES

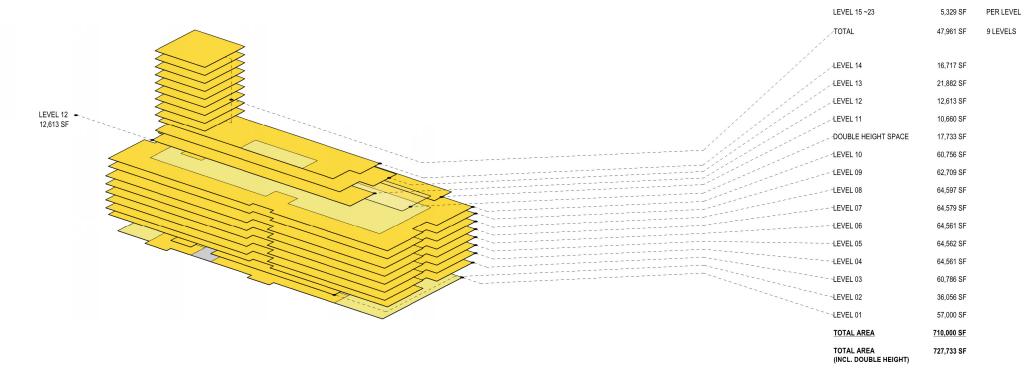
BLOCK 7	RESIDENTIAL	RESIDENTIAL			TOTAL	TOTAL	DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
BEGGIN	UNIT AREA* AMENITY ARI	EA PARKING AREA	RESIDENTIAL AREA	OFFICE AREA	RETAIL AREA	FLOOR AREA	CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)								
LEVEL 14								
LEVEL 13								
LEVEL 12								
LEVEL 11								
LEVEL 10								
LEVEL.09								
LEVEL 08								
LEVEL 07 (FOURTH FLOOR)				65,740 SF		65,740 SF		X
LEVEL.06								
LEVEL 05 (THIRD FLOOR)				74,687 SF		74,687 SF		
LEVEL 04								
LEVEL 03 (SECOND FLOOR)				74,626 SF		74,626 SF		
LEVEL 02								
LEVEL 01 (FIRST FLOOR)				66,947 SF		66,947 SF		
TOTAL BLOCK AREA				282,000 SF		282,000 SF		





AREA CALCULATION WITH DOUBLE COUNTING EXTRA SPACES

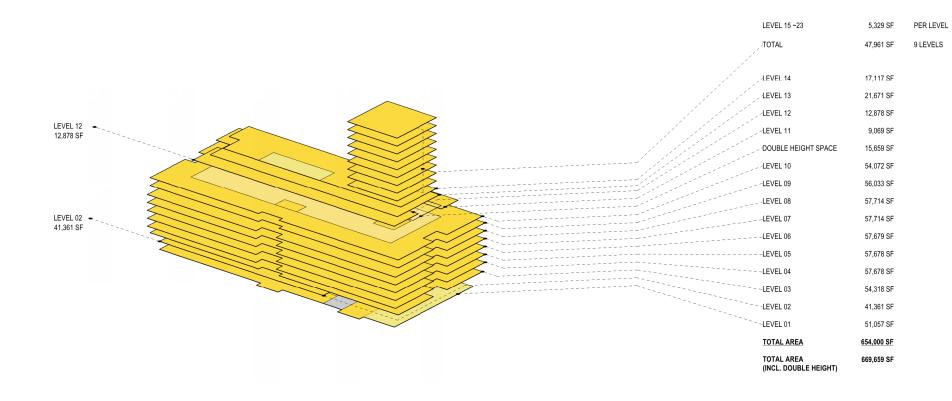
BLOCK 8		RESIDENTIAL			TOTAL	TOTAL	TOTAL	DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
DECORO	UNIT AREA*	AMENITY AREA	PARKING AREA	RESIDENTIAL AREA	OFFICE AREA	RETAIL AREA	FLOOR AREA	CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)									
LEVEL 14									
LEVEL 13									
LEVEL 12									
LEVEL 11									
LEVEL 10									
LEVEL 09									
LEVEL 08									
LEVEL 07 (FOURTH FLOOR)					56,493 SF		56,493 SF		
LEVEL 06									
LEVEL 05 (THIRD FLOOR)					63,126 SF		63,126 SF		
LEVEL 04									
LEVEL 03 (SECOND FLOOR)		XIIIIIIIIIIIIIIIIIIIIIIII			64,602 SF		64,602 SF		
LEVEL 02									
LEVEL 01 (FIRST FLOOR)					57,779 SF		57,779 SF		
TOTAL BLOCK AREA					242,000 SF		242,000 SF		



AREA CALCULATION WITH DOUBLE COUNTING EXTRA SPACES

BLOCK 9	RESIDENTIAL			TOTAL	TOTAL	TOTAL	TOTAL	DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
	UNIT AREA*	AMENITY AREA	PARKING AREA	RESIDENTIAL AREA	OFFICE AREA	RETAIL AREA	FLOOR AREA	CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)	47,961 SF			47,961 SF			47,961 SF		47,961 SF
LEVEL 14	14,242 SF	2,475 SF		16,717 SF			16,717 SF		16,717 SF
LEVEL 13	21,882 SF			21,882 SF		X	21,882 SF		21,882 SF
LEVEL 12	12,613 SF			12,613 SF			12,613 SF		12,613 SF
LEVEL 11	10,660 SF			10,660 SF			10,660 SF		10,660 SF
LEVEL 10	31,436 SF	29,320 SF		60,756 SF			60,756 SF	17,733 SF	78,489 SF
LEVEL 09	33,323 SF	7,047 SF	22,339 SF	62,709 SF			62,709 SF		62,709 SF
LEVEL 08	35,211 SF	7,047 SF	22,339 SF	64,597 SF			64,597 SF		64,597 SF
LEVEL 07	35,211 SF	6,507 SF	22,861 SF	64,579 SF			64,579 SF		64,579 SF
LEVEL 06	35,211 SF	3,825 SF	25,525 SF	64,561 SF			64,561 SF		64,561 SF
LEVEL 05	35,211 SF	3,825 SF	25,526 SF	64,562 SF		X	64,562 SF		64,562 SF
LEVEL 04	35,211 SF	3,825 SF	25,525 SF	64,561 SF			64,561 SF		64,561 SF
LEVEL 03	31,436 SF	2,889 SF	26,461 SF	60,786 SF			60,786 SF		60,786 SF
LEVEL 02	12,842 SF	1,602 SF	21,612 SF	36,056 SF			36,056 SF		36,056 SF
LEVEL 01	17,074 SF	22,261 SF	17,665 SF	57,000 SF			57,000 SF		57,000 SF
TOTAL BLOCK AREA	409,524 SF	90,623 SF	209,853 SF	710,000 SF			710,000 SF	17,733 SF	727,733 SF

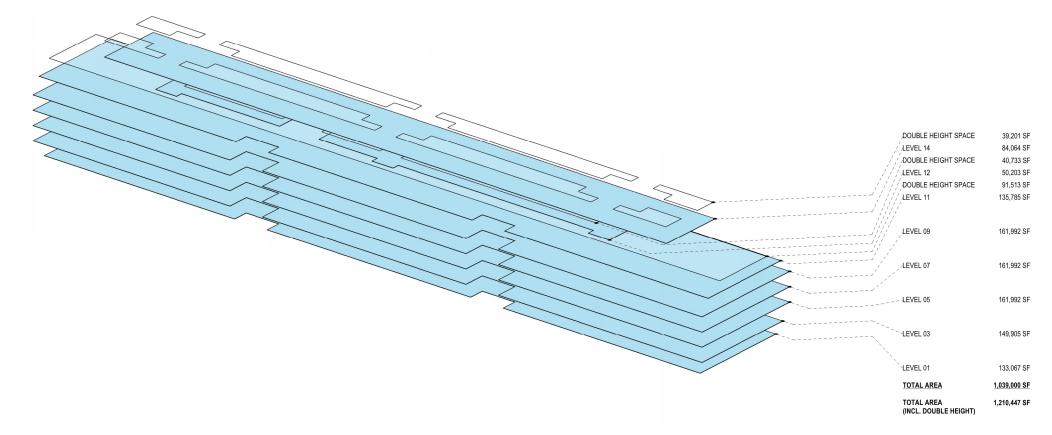
### BLOCK 10



#### AREA CALCULATION WITH DOUBLE COUNTING EXTRA SPACES

								DOUBLE COONTING EXTRA SPACES			
BLOCK 10	RESIDENTIAL			TOTAL RESIDENTIAL AREA	TOTAL OFFICE AREA	TOTAL RETAIL AREA	TOTAL FLOOR AREA	DOUBLE HEIGHT SPACES AREA CALCULATION	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT SPACES AREA)		
	UNIT AREA*	AMENITY AREA	PARKING AREA					CALCOLATION			
LEVEL 15 TO 23 (TOTAL 9 FLOORS)	47,961 SF			47,961 SF			47,961 SF		47,961 SF		
LEVEL 14	14,653 SF	2,464 SF		17,117 SF			17,117 SF		17,117 SF		
LEVEL 13	21,671 SF			21,671 SF			21,671 SF		21,671 SF		
LEVEL 12	12,878 SF			12,878 SF			12,878 SF		12,878 SF		
LEVEL 11	9,069 SF			9,069 SF			9,069 SF		9,069 SF		
LEVEL 10	28,828 SF	25,244 SF		54,072 SF			54,072 SF	15,659 SF	69,731 SF		
LEVEL 09	30,507 SF	6,819 SF	18,707 SF	56,033 SF			56,033 SF		56,033 SF		
LEVEL 08	32,188 SF	6,819 SF	18,707 SF	57,714 SF			57,714 SF		57,714 SF		
LEVEL 07	32,188 SF	6,819 SF	18,707 SF	57,714 SF			57,714 SF		57,714 SF		
LEVEL 06	32,188 SF	5,179 SF	20,312 SF	57,679 SF			57,679 SF		57,679 SF		
LEVEL 05	32,188 SF	4,140 SF	21,350 SF	57,678 SF			57,678 SF		57,678 SF		
LEVEL 04	32,188 SF	4,140 SF	21,350 SF	57,678 SF			57,678 SF		57,678 SF		
LEVEL 03	28,828 SF	4,140 SF	21,350 SF	54,318 SF			54,318 SF		54,318 SF		
LEVEL 02	18,039 SF	3,289 SF	20,033 SF	41,361 SF			41,361 SF		41,361 SF		
LEVEL 01	20,534 SF	11,138 SF	19,385 SF	51,057 SF			51,057 SF		51,057 SF		
TOTAL BLOCK AREA	393,908 SF	80,191 SF	179,901 SF	654,000 SF			654,000 SF	15,659 SF	669,659 SF		





AREA CALCULATION WITH DOUBLE COUNTING EXTRA SPACES

BLOCK 11	RESIDENTIAL			TOTAL	TOTAL	TOTAL	TOTAL	DOUBLE HEIGHT SPACES AREA	TOTAL FLOOR AREA (INCL. DOUBLE HEIGHT
DECONTI	UNIT AREA*	AMENITY AREA	PARKING AREA	RESIDENTIAL AREA	OFFICE AREA	RETAIL AREA	FLOOR AREA	CALCULATION	SPACES AREA)
LEVEL 15 TO 23 (TOTAL 9 FLOORS)									
LEVEL 14 (EIGHTH FLOOR)					84,064 SF		84,064 SF	39,201 SF	123,265 SF
LEVEL 13									
LEVEL 12 (SEVENTH FLOOR)					50,203 SF		50,203 SF	40,733 SF	90,936 SF
LEVEL 11 (SIXTH FLOOR)					135,785 SF		135,785 SF	91,513 SF	227,298 SF
LEVEL 10									
LEVEL 09 (FIFTH FLOOR)					161,992 SF		161,992 SF		161,992 SF
LEVEL 08									
LEVEL 07 (FOURTH FLOOR)					161,992 SF		161,992 SF		161,992 SF
LEVEL 06									
LEVEL 05 (THIRD FLOOR)					161,992 SF		161,992 SF		161,992 SF
LEVEL 04									
LEVEL 03 (SECOND FLOOR)					149,905 SF		149,905 SF		149,905 SF
LEVEL 02									
LEVEL 01 (FIRST FLOOR)					133,067 SF		133,067 SF		133,067 SF
TOTAL BLOCK AREA					1,039,000 SF		1,039,000 SF	171,447 SF	1,210,447 SF

NOTE\* : UNIT AREA INCLUDES UNITS, CORES, CORRIDORS & LOBBIES.

Prepared by: Rafael Vinoly Architects Date: June 15, 2018

## Exhibit B: Analysis of Cost Reductions Associated with Reduced Retail

## Exhibit B: Analysis of Cost Reductions Associated with Reduced Retail



То:	Vallco Property Owner, LLC
Attn:	Reed Moulds, Managing Director
From:	The Concord Group
Date:	June 1 <sup>st</sup> , 2018
Re:	Analysis of Cost Reductions Associated with Reduced Retail in Vallco Town Center Project

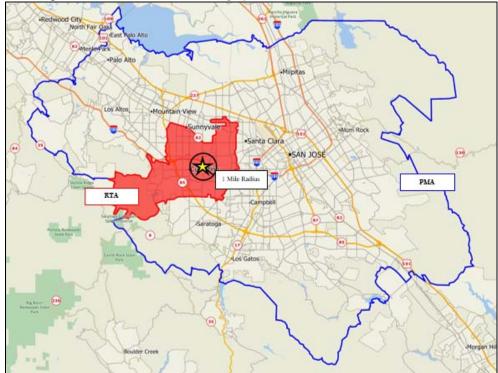
Vallco Property Owner, LLC ("VPO") is pursuing the redevelopment of the Vallco Shopping Center in Cupertino, California (the "Site") and on March 27<sup>th</sup> of this year submitted a mixed-use project known as "Vallco Town Center". As part of that application, VPO has requested a "concession" under the State Density Bonus Law to allow the project to include 400,000 square feet of retail, rather than the normally required amount of 600,000 square feet. In order to qualify under the law, a concession must result in identifiable and actual cost reductions. The purposes of this report is to document the cost reductions that will be achieved by building 400,000 square feet of retail instead of 600,000 square feet. Our analysis was focused on:

- 1. Identifying the ideal, market-driven scale of retail development on the site, and;
- 2. Comparing key metrics regarding costs, feasibility and market risks/opportunities of the 400,000 square feet of retail included in the Vallco Town Center plan versus the 600,000 square feet of retail specified in the General Plan for the Site.

The following memorandum and technical appendix exhibits attached outline The Concord Group's ("TCG") findings and conclusions:

### Market Feasibility Analysis, Depth of Demand and the Changing Nature of Retail

• *Market Areas:* For all retail product, the Retail Trade Area ("RTA"), represents the geographic source of competitive supply. For the subject property, the RTA is defined as zip codes effectively covering the City of Cupertino, parts of Sunnyvale and parts of Santa Clara. While market activity in the Primary Market Area ("PMA"), especially at key retail centers such as Westfield's Valley Fair and Stanford Shopping Center, will influence retail demand at the Site, future potential retail tenants at the Site can expect to compete directly with other retail product within the RTA. (*See map of the RTA and PMA below and in Exhibits 1 and 2*)



- *Retail Market Performance*: The RTA is currently home to 223,280 people, 12MM square feet of retail space, and more than \$4 Billion of annual retail sales.
  - With ongoing strong job growth in the region, the RTA is expected to add more than 2,000 people each year through 2023
  - As a high-affluence area proximate to the cities of San Francisco and San Jose and their dynamic retail offerings, the RTA currently sees leakage of retail expenditures. Although \$6B of retail spending is done by households within the RTA, only \$4B is spent in the area. The largest leakage comes from large-format big-box or ecommerce sales categories that have been concentrated and pushed out of the RTA given the reorganization of consumer behaviors and preferences over the past several decades.
  - The RTA has seen *net* absorption of only 76,000 square feet over the past year and *negative net* absorption for seven out of the past ten years, again a symptom of retail reorganization, consolidation and ecommerce impacting the landscape.
  - At current, vacancies in the RTA sit at 12.5%, significantly higher than the 4.3% across the PMA as a whole.
  - Retail rents have grown slowly over the past decade, hitting increases of 2.1% per year.
  - See Exhibits 2 & 3 for more detail.
- *Changing Nature of Retail*: Ecommerce has created seismic shift in the retail industry. According to the Census Bureau and the US Department of Commerce, the share of all retail spending conducted online has grown from 4.1% in 2010 to 10.0% this year with further growth to 17.1% projected through 2023. In real terms, this represents a cumulative *drop* of retail space demanded by the marketplace as sales (and resulting inventories, fulfillment, etc.) move increasingly online.
  - Despite a growing population, the impact of this further ecommerce growth will mean a negative demand of 390,000 square feet of retail through 2023. See Exhibit 4 for more detail.
  - Ecommerce, consolidation and eroding demand for traditional malls, shopping centers and key tenants have impacted a wide variety of retail spending categories. The result is a small list of *protected* retail spending classes/categories that offer experiential, immediate or entertainment opportunities suitable for inclusion in a 21<sup>st</sup> century retail project, most notably Food and Beverage, Health/Personal Care/Wellness/Fitness. Interestingly, these and related categories make up 72% of all retail spending in the region. *These categories constitute the Site's true target retail tenant types and shall be referred to in this report as "Key Categories"; project sizing decisions should ultimately be made based on the extent of demand from the Key Categories.*
- Developer Reactions, Mixed Use Communities and Real World Examples: As the built environment adjusts to the new retail reality, developers are reacting to stay ahead of the trends and build for the new world. There are clear examples in the SF Bay Area alone.
  - Not far from the Site, a large developer is pursuing the development of a large mixed use master planned community. Originally contemplating 1.1MM square feet of retail anchored by high-end department stores amongst significant office, hotel and residential space, the developer is currently reworking the retail plan to focus on Food and Beverage/Entertainment Uses and reducing the overall retail footprint by as much as 20%.
  - Macerich has recently exited the JV Agreement on Candlestick Point redevelopment. Originally planned for 635,000 square feet of large format retail, in a JV between Fivepoint and Macerich, the mall development will no longer move forward due to concerns about the macro-economic retail environment.
  - See Exhibit 5 for more detail.
- *Retail Demand Forecast:* TCG has conducted a demand/opportunity analysis for new retail in the RTA over the next 5 years, a reasonable time frame for the buildout of 100% of the retail component of the Vallco Town Center project. Demand is made up of two component parts:
  - "Clawback" of retail spending categories currently leaking to other jurisdictions given lack of contemporary product, key tenants, or 24-hour environments.
    - This analysis yields a cumulative demand for 309,000 square feet over the next five years, of which 203,000 square feet is in the Key Categories.
    - See Exhibit 8, Page 1
  - Demand resulting from new household and population growth. New people bring new spending and demand for new retail space.

- This analysis yields a cumulative demand for 320,000 square feet of retail through 2022 and 208,000 square feet in the Key Categories.
- See Exhibit 8, Page 2
- All told, TCG forecasts the total demand throughout the entire RTA for the next 5 years to be 629,000 square feet of all retail types and 411,000 square feet in Key Categories.
- Retail Demand Capture: Given the narrowing of likely tenant types and the surge in online spending, on the tenant side competition is and will continue to be fierce for sales in the Key Categories. Furthermore, on the landlord side, the Site will be competing with other retail developments in the RTA for this total retail and Key Category forecasted demand. Given all of this and the real pipeline that will compete for customers across the region using similar concepts and anchors *it is unreasonable to assume the subject property could capture 95-100% of the 629,000 square feet net new demand in the RTA for each of the next 5 years.*
- Recommended Retail Footprint: TCG believes it is appropriate to assume the Site will capture between 60% and 65% of the total retail demand in the RTA over the next 5 years. Given the above factors, TCG believes the Site can absorb ±400,000 square feet of retail (approximately 63% total forecasted retail demand) during its development period and recommends no more than 400,000 square feet as the project's retail footprint.

### Cost Reduction, 400,000 sq. ft. vs. 600,000 sq. ft.

- In simple terms, building less retail space in the project would significantly reduce the project's overall costs. Construction costs for retail components within dense mixed-use residential/office over retail projects with parking currently reach upwards of \$800 per square foot *excluding land* (as recently attested to by the City of Cupertino's economic consultant, Economic & Planning Systems, Inc.).
  - Using a conservative \$770 per gross square foot cost, a reduction of 200,000 square feet of retail would generate a primary cost reduction of \$154,000,000.
- However, because a 600,000 square foot retail project would exceed the projected retail demand for the Site, adjustments must be made to economic assumptions for the difficult-to-lease 200,000 retail square feet surplus. VPO would in this case have two options:
  - (1) Allow the surplus 200,000 square feet of retail to remain vacant beyond the initial 5-year development period, either until a tenant is procured or, potentially, permanently. Both scenarios would result in extraordinarily high carry costs and/or operating losses for the Project;
  - (2) Incentivize lease-up of the surplus 200,000 retail square feet (in order to avoid the significant down-time described above) by agreeing to:
    - o Fund above-market cash contributions toward a tenant's improvement of the space
    - Deliver retail spaces in "turn-key" condition, relieving the tenant from having to pay for such improvements, which are typically tenant costs
    - Pay extraordinarily large leasing commissions to brokers who procure retail tenants
    - Discount the project's rental rates beneath typical market rates in order to attract tenants

# Both options (1) and (2) to contend with the surplus 200,000 square feet of retail would result in (i) extraordinarily high "carry" costs and operating losses and (ii) extraordinarily high lease transaction and construction costs.

Assuming the typical soft cost per square foot of the retail component in a typical mixed-use project is approximately \$150, TCG estimates the soft costs for the incremental 200,000 square feet of surplus retail would be at least double the typical cost, or \$300 per square foot, and that such incremental costs would be 100% unrecoverable, which is to say they will not be recovered nor will they generate any return on investment, a pure loss. As such, the 400,000 square feet retail project will result in an incremental cost reduction of approximately \$60,000,000 in soft costs.

Without the incremental \$60,000,000 reduction in soft costs directly resulting from the reduction in retail area from 600,000 to 400,000 square feet, the Vallco Town Center project would be infeasible.

\* \* \* \*

This assignment was completed by Chase Eskel and Taylor Henry under the direction of Tim Cornwell. We have enjoyed working with you on this assignment and look forward to our continued involvement with your team. If you have any questions, please do not hesitate to call.



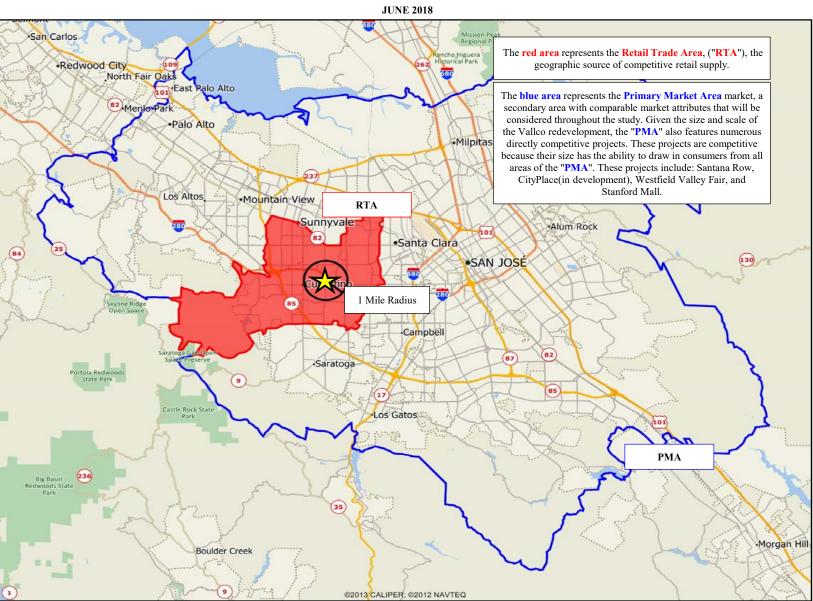
### THE CONCORD GROUP

### LIST OF EXHIBITS

### **RETAIL OPPORTUNITY ANALYSIS**

- 1. Retail Regional Location
- 2. Retail Submarket Performance
- 3. Retail Macroeconomic Trends
- 4. Changing Nature of Retail Space
- 5. Changing and Retooling of Space
- 6. Consumer Spending Capacity
- 7. Retail Opportunity Gaps
- 8. Retail Demand
- 9. Selected Competitive Retail Inventory Space

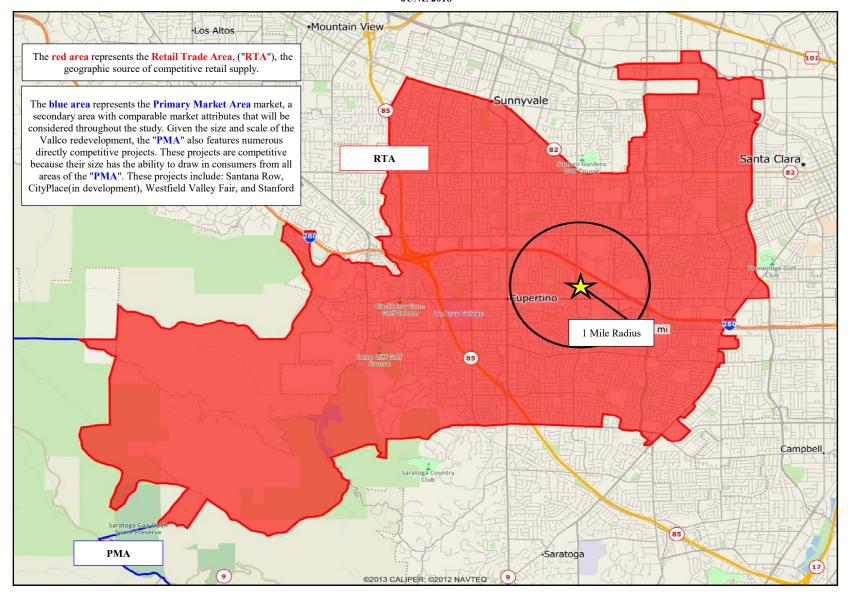
#### EXHIBIT I-1



### REGIONAL LOCATION AND SUBMARKET DELINEATION RETAIL TRADE AREA

#### EXHIBIT I-1

#### REGIONAL LOCATION AND SUBMARKET DELINEATION RETAIL TRADE AREA JUNE 2018



#### EXHIBIT I-2

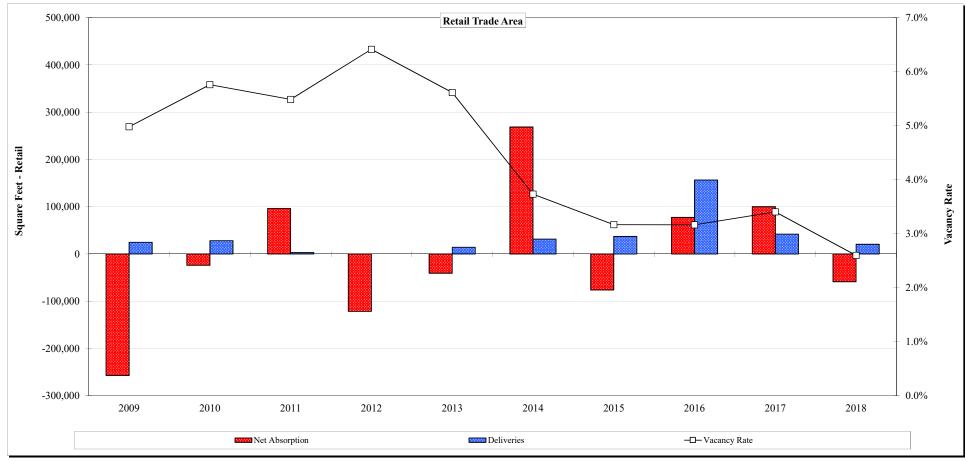
#### RETAIL SUBMARKET PERFORMANCE PRIMARY MARKET AREA JUNE 2018

Geography	1-Mile	Retail Trade Area	РМА
General Information	1-1/110	Retail Hade Area	1 1/17 1
Population ('18)	24,058	223,280	1,855,647
Households ('18)	8,468	80,765	634,221
% PMA	1.3%	12.7%	100.0%
Ann. Growth (#, '18-'23)	99	745	6,556
% PMA	1.5%	11.4%	100.0%
Over \$100K HH Growth	1.5%	1,264	10,189
Under \$100K HH Growth	(51)	(518)	(3,633)
	(31)	(318)	(3,033)
Ann. Growth (%, '18-'23)			
Household Size ('18)	2.84	2.76	2.93
Consumer Spending Patterns ('18)			
Consumer Expenditures (\$000)	\$662,491	\$6,025,190	\$42,440,532
Per Capita	\$27,537	\$26,985	\$22,871
Retail Sales (\$000)	\$494,451	\$4,019,980	\$54,221,288
Per Occupied Square Foot	\$508	\$379	\$783
Spending Inflow/ (Leakage)	(\$168,041)	(\$2,005,210)	\$11,780,756
Retail Market Performance (1Q18)			
Rentable Building Area (SF)	999,716	10,893,935	72,082,254
Annual Deliveries (SF)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	10,050,555	72,002,231
Last Four Quarters	0	38,500	752,461
Five-Year Average	32,689	60,344	587,743
Ten-Year Average	19,300	39,001	496,645
Annual Net Absorption (SF)	17,500	59,001	490,045
Last Four Quarters	29,573	71,123	924,290
Five-Year Average	32,558	55,876	398,829
Ten-Year Average	15,430	(10,954)	81,054
Vacancy Rate (Available Vacant SF)	2.59%	2.60%	3.88%
Vacant Stock (SF)	25,881	283,154	2,798,262
Asking Rent (NNN)	25,881 \$49.10	283,134 \$36.18	\$35.28
Rent Growth	\$49.10	\$30.16	\$33.28
	(25.59/)	2.00/	7.00/
Last Four Quarters	(25.5%)	2.0%	7.2%
Five-Year Average	6.2%	2.8%	4.3%
Ten-Year Average	1.9%	2.1%	1.2%

Source: Claritas; US Census; CoStar

#### RETAIL INVENTORY PERFORMANCE RETAIL TRADE AREA 2009 THROUGH Q8 2018

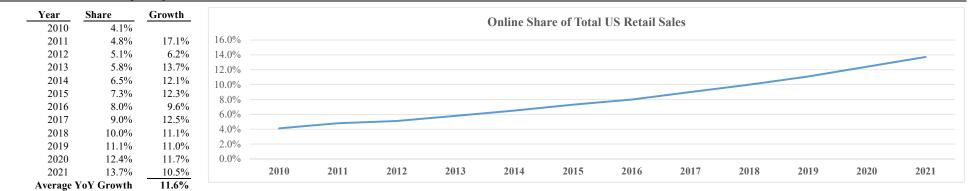
Market Factor	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Retail Trade Area										
Rental Building Area	10,723,524	10,738,209	10,753,115	10,750,817	10,746,647	10,767,143	10,794,613	10,839,771	10,865,685	10,893,935
Net Absorption	(257,050)	(24,076)	96,161	(121,549)	(40,808)	268,632	(76,150)	77,427	100,092	(58,662)
Deliveries	24,693	28,203	2,855	0	14,200	31,532	37,090	156,398	42,000	20,500
Total Vacancy Rate	5.0%	5.8%	5.5%	6.4%	5.6%	3.7%	3.2%	3.2%	3.4%	2.60%
Vacant SF	534,131	618,431	589,963	689,545	603,137	401,821	342,023	343,045	369,901	283,154



Source: CoStar

#### CHANGING NATURE OF RETAIL AND IMPACT ON LOCAL RETAIL NEED RETAIL TRADE AREA 2010 THROUGH 2021

#### I. Online Share of Total Retail Spending



Source: US Census & US Dept of Commerce

#### II. Square Footage Impact of Annual Change

Assumptions and Inputs		Sources
New Population per Year	2,066	Nielsen/Claritas/US Census
Trade Area Retail Spending per Person per Year	\$17,056	Nielsen/Claritas/US Census
Total Retail Spending by Trade Area Consumers	\$3,808,209,492	Nielsen/Claritas/US Census
Total Retail Space in Trade Area	12,172,957	Costar
Retail Spending per Square Foot	\$312.84	Calculated

-	2019	2020	2021	2022	2023	5 Yr
Population Added	2,066	2,066	2,066	2,066	2,066	10,330
x Retail Spending per Capita	\$17,056	\$17,056	\$17,056	\$17,056	\$17,056	\$17,056
= Total Retail Spending Added	\$35,237,696	\$35,237,696	\$35,237,696	\$35,237,696	\$35,237,696	\$176,188,480
Total Retail Spending (\$MM)	\$3,843	\$3,879	\$3,914	\$3,949	\$3,984	\$19,570
Online Share of Retail Spending	11.1%	12.4%	13.7%	15.3%	17.1%	13.9%
Online Spending (\$MM)	\$427	\$481	\$536	\$604	\$680	\$2,728
Incremental Online Spending	\$45,801,689	\$54,334,288	\$55,250,468	\$67,696,345	\$76,188,877	\$299,271,666
Resulting Brick & Mortar Spending Resulting SqFt Impact	(\$10,563,993) (33,768)	(\$19,096,592) (61,042)	(\$20,012,772) (63,971)	(\$32,458,649) (103,754)	(\$40,951,181) (130,901)	(\$123,083,186) (393,436)

#### CLOSINGS AND RETOOLING OF RETAIL PLANS SAN FRANCISCO BAY AREA, CALIFORNIA JUNE 2018

#### I. Major Retail Anchor Closings

	National Cl	osings	
Retailers	2017	2018	Total
<ul> <li>Radioshack</li> </ul>	1470		1,470
<ul> <li>Toys'R'Us</li> </ul>		735	735
Payless	700		700
<ul> <li>Sears/Kmart</li> </ul>	358	166	524
Gymboree	330	102	432
<ul> <li>Macy's</li> </ul>	100	11	111
<ul> <li>Walgreen's Rite Aid</li> </ul>		600	600
<ul> <li>Ann Taylor/Dress Barn</li> </ul>	70	500	570
<ul> <li>Rue21</li> </ul>	400		400
<ul> <li>Gap Inc.</li> </ul>	70	200	270
<ul> <li>The Limited</li> </ul>	250		250
<ul> <li>Best Buy</li> </ul>	250		250
<ul> <li>Mattress Firm</li> </ul>		200	200
<ul> <li>J.C. Penney</li> </ul>	138		138
	4,136	2,514	6,650



#### III. Changing Large Scale Development Plans

- Westfield Valley Fair Mall is currently undergoing a \$1.1 billion expansion project adding 685k sf to the existing 1.5M sf. The expansion is said to focus specifically on adding more F&B and on upscale distinct retailers that pull customers from a wider radius. Already underway, this project will draw in customers who otherwise wouldn't have traveled to the mall. This strategy targets consumers in our "Key Categories" which will compete directly with the Vallco redevelopment.
- Lennar's Candlestick Point development has suspended development amid rising concerns in the retail market. Macerich and Lennar partnered on the development of a 635k sf mall in the master-planned community in San Francisco. Macerich is now leaving the mall joint venture over concerns of the retail market. Macerich has also been selling off some of their retail assets as the market has struggled, indicating macroeconomic weakness on large-scale retail formats.





#### CONSUMER SPENDING CAPACITY RETAIL TRADE AREA JUNE 2018

2018 Popul	ation
PMA	1,855,647
Retail Trade Area	223,280
1-Mile Radius	24,058

			Consum	er Spending	Capacity	
	Target Mar	ket		Per	<b>.</b> .	
Spending Category	Radius	Pop.	Total	Cap.	Share	
GAFO (1)						
Department Stores	Retail Trade Area	223,280	\$188,426,415	\$844	4.9%	
Furniture	Retail Trade Area	223,280	\$134,636,183	\$603	3.5%	
Sporting Goods/Hobby	Retail Trade Area	223,280	\$91,035,366	\$408	2.4%	
Books & Music	Retail Trade Area	223,280	\$21,204,309	\$95	0.6%	
Office Supplies, Gift Stores	Retail Trade Area	223,280	\$35,560,260	\$159	0.9%	
Electronics/Appliances	Retail Trade Area	223,280	\$120,290,505	\$539	3.2%	
Clothing & Accessories	Retail Trade Area	223,280	\$358,688,040	\$1,606	9.4%	9.4
Other General Merchandise	Retail Trade Area	223,280	\$527,471,281	\$2,362	13.9%	13.
GAFO Total	Retail Trade Area	223,280	\$1,477,312,359	\$6,616	38.8%	
Non-GAFO						
Eating & Drinking Places	Retail Trade Area	223,280	\$833,202,953	\$3,732	21.9%	21.9
Misc. Stores	Retail Trade Area	223,280	\$92,887,134	\$416	2.4%	
Health & Personal Care	Retail Trade Area	223,280	\$302,092,003	\$1,353	7.9%	7.9
Building/Garden Materials	Retail Trade Area	223,280	\$385,030,957	\$1,724	10.1%	
Food & Beverage	Retail Trade Area	223,280	\$717,684,086	\$3,214	18.8%	18.
Non-GAFO Total	Retail Trade Area	223,280	\$2,330,897,133	\$10,439	61.2%	
Total Excluding Vehicle/Gas/Non-Store	Retail Trade Area	223,280	\$3,808,209,492	\$17,056	100.0%	
Key Categories (New Format Retail)					[	71.9
Motor Vehicle/Gas/Non-Store						
Motor Vehicle	Retail Trade Area	223,280	\$1,117,864,280	\$5,007		
Gas Stations	Retail Trade Area	223,280	\$387,891,494	\$1,737		
Other Non-Store Retailers	Retail Trade Area	223,280	\$711,224,924	\$3,185		
Motor Vehicle/Gas/Non-Store Total	Retail Trade Area	223,280	\$2,216,980,698	\$9,929		
Total	Retail Trade Area	223,280	\$6,025,190,190	\$26,985		

Source: Claritas; TCG

(1) GAFO = General Merchandise, Apparel, Furniture, and Other

#### RETAIL OPPORTUNITY GAPS RETAIL TRADE AREA JUNE 2018

2018 Popula	ation
PMA	1,855,647
Retail Trade Area	223,280
1-Mile Radius	24,058

			Consumer Spending						
	Target Mar	ket	Consumer	Actual	Retail Opportun	ity Gap			
Spending Category	Radius	Pop.	Demand	Sales	\$	%			
GAFO (1)									
Department Stores	Retail Trade Area	223,280	\$188,426,415	\$83,539,406	\$104,887,009	55.7%			
Furniture	Retail Trade Area	223,280	\$134,636,183	\$30,807,637	\$103,828,546	77.1%			
Sporting Goods/Hobby	Retail Trade Area	223,280	\$91,035,366	\$31,565,669	\$59,469,697	65.3%			
Books & Music	Retail Trade Area	223,280	\$21,204,309	\$12,603,262	\$8,601,047	40.6%			
Office Supplies, Gift Stores	Retail Trade Area	223,280	\$35,560,260	\$7,093,763	\$28,466,497	80.1%			
Electronics/Appliances	Retail Trade Area	223,280	\$120,290,505	\$228,267,785	(\$107,977,280)	(89.8%)			
Clothing & Accessories	Retail Trade Area	223,280	\$358,688,040	\$81,567,142	\$277,120,898	77.3%			
Other General Merchandise	Retail Trade Area	223,280	\$527,471,281	\$67,063,241	\$460,408,040	87.3%			
GAFO Total	Retail Trade Area	223,280	\$1,477,312,359	\$542,507,905	\$934,804,454	63.3%			
Non-GAFO									
Eating & Drinking Places	Retail Trade Area	223,280	\$833,202,953	\$602,732,216	\$230,470,737	27.7%			
Misc. Stores	Retail Trade Area	223,280	\$92,887,134	\$19,559,348	\$73,327,786	78.9%			
Health & Personal Care	Retail Trade Area	223,280	\$302,092,003	\$152,229,820	\$149,862,183	49.6%			
Building/Garden Materials	Retail Trade Area	223,280	\$385,030,957	\$135,582,463	\$249,448,494	64.8%			
Food & Beverage	Retail Trade Area	223,280	\$717,684,086	\$488,153,882	\$229,530,204	32.0%			
Non-GAFO Total	Retail Trade Area	223,280	\$2,330,897,133	\$1,398,257,729	\$932,639,404	40.0%			
Total Excluding Vehicle/Gas/Non-Store	Retail Trade Area	223,280	\$3,808,209,492	\$1,940,765,634	\$1,867,443,858	49.0%			
Outflow Categories			\$3,687,918,987	\$1,712,497,849	\$1,975,421,138	53.6%			
Motor Vehicle/Gas/Non-Store									
Motor Vehicle	Retail Trade Area	223,280	\$1,117,864,280	\$1,574,453,637	(\$456,589,357)	(40.8%)			
Gas Stations	Retail Trade Area	223,280	\$387,891,494	\$173,202,195	\$214,689,299	55.3%			
Other Non-Store Retailers	Retail Trade Area	223,280	\$711,224,924	\$331,558,607	\$379,666,317	53.4%			
Motor Vehicle/Gas/Non-Store Total	Retail Trade Area	223,280	\$2,216,980,698	\$2,079,214,439	\$137,766,259	6.2%			
Total	Retail Trade Area	223,280	\$6,025,190,190	\$4,019,980,073	\$2,005,210,117	33.3%			

Source: Claritas; TCG (1) GAFO = General Merchandise, Apparel, Furniture, and Other

#### ESTIMATED RETAIL DEMAND RETAIL TRADE AREA 2018 THROUGH 2023

#### I. Consumer Spending Opportunity Gap Demand Potential

		Consumer Spending		Expected	Current	Unfulfilled			
	Consumer	Actual	Sales/	Sales	Retail	Retail Space	Future Po	tential	
Spending Category	Demand	Sales	Demand	Per SF (2)	Gap	@ \$550/SF	Capture	New SF	
GAFO (1)									
Department Stores	\$188,426,415	\$83,539,406	44.3%		\$104,887,009	190,704	10.0%	19,070	
Furniture	\$134,636,183	\$30,807,637	22.9%		\$103,828,546	188,779	10.0%	18,878	
Sporting Goods/Hobby	\$91,035,366	\$31,565,669	34.7%		\$59,469,697	108,127	10.0%	10,813	
Books & Music	\$21,204,309	\$12,603,262	59.4%		\$8,601,047	15,638	10.0%	1,564	
Office Supplies, Gift Stores	\$35,560,260	\$7,093,763	19.9%		\$28,466,497	51,757	Not Comp	atible	
Electronics/Appliances	\$120,290,505	\$228,267,785	189.8%		(\$107,977,280)	0	Not Comp	atible	
Clothing & Accessories	\$358,688,040	\$81,567,142	22.7%		\$277,120,898	503,856	10.0%	50,386	50,386
Other General Merchandise	\$527,471,281	\$67,063,241	12.7%		\$460,408,040	837,106	10.0%	83,711	41,855
GAFO Total	\$1,477,312,359	\$542,507,905	36.7%		\$934,804,454	1,895,967	9.7%	184,421	
Non-GAFO									
Eating & Drinking Places	\$833,202,953	\$602,732,216	72.3%		\$230,470,737	419,038	10.0%	41,904	41,904
Misc. Stores	\$92,887,134	\$19,559,348	21.1%		\$73,327,786	133,323	10.0%	13,332	
Health & Personal Care	\$302,092,003	\$152,229,820	50.4%		\$149,862,183	272,477	10.0%	27,248	27,248
Building/Garden Materials	\$385,030,957	\$135,582,463	35.2%		\$249,448,494	453,543	Not Comp	atible	
Food & Beverage	\$717,684,086	\$488,153,882	68.0%		\$229,530,204	417,328	10.0%	41,733	41,733
Non-GAFO Total	\$2,330,897,133	\$1,398,257,729	60.0%		\$932,639,404	1,695,708	7.3%	124,217	
Motor Vehicle/Gas/Non-Store									
Motor Vehicle	\$1,117,864,280	\$1,574,453,637	140.8%		(\$456,589,357)	0	Not Comp	atible	
Gas Stations	\$387,891,494	\$173,202,195	44.7%		\$214,689,299	390,344	Not Comp	atible	
Other Non-Store Retailers	\$711,224,924	\$331,558,607	46.6%		\$379,666,317	690,302	Not Comp	atible	
Motor Vehicle/Gas/Non-Store Total	\$2,216,980,698	\$2,079,214,439	93.8%		\$137,766,259	1,080,647	0.0%	0	
Total (All Spending Categories)	\$6,025,190,190	\$4,019,980,073	66.7%	\$550	\$2,005,210,117	4,672,321	6.6%	308,637	
Excluding Vehicle/Gas/Non-Store	\$3,808,209,492	\$1,940,765,634	51.0%		\$1,867,443,858	3,591,675	8.6%	308,637	
Key Categories (New Format Retail)									203,125

66%

Note: In addition to the demand derived from spending gaps within the Retail Trade Area, an additional portion of demand will come from new population growth, as shown on the next page.

#### **New Format Retail**

As traditional retail faces accelerating headwinds and the rise of online shopping continues, brick and mortar retail spaces increasingly turns towards experiential excursions focused on food and entertainment. These spending categories represent approximately 2/3 of the potential spending clawback in the Trade Area.

Source: Claritas; TCG

(1) GAFO = General Merchandise, Apparel, Furniture, and Other

(2) High-end retail realizes a higher Sales per Foot. Thus \$550 being a more appropriate figure than the traditional \$300-\$350 per foot.

#### ESTIMATED RETAIL DEMAND RETAIL TRADE AREA 2018 THROUGH 2023

#### II. Consumer Spending Opportunity Gap Demand Potential

	Per Capita Sp	oending	New Resident Generated Spending								
Market Factor	\$	%	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	5-Yr Total			
New Population Growth			2,066	2,066	2,066	2,066	2,066	10,329			
Spending Categories											
Department Stores	\$844	3.1%	\$1,743,333	\$1,743,333	\$1,743,333	\$1,743,333	\$1,743,333	\$8,716,663			
Furniture	\$603	2.2%	\$1,245,662	\$1,245,662	\$1,245,662	\$1,245,662	\$1,245,662	\$6,228,310			
Sporting Goods/Hobby	\$408	1.5%	\$842,265	\$842,265	\$842,265	\$842,265	\$842,265	\$4,211,323			
Books & Music	\$95	0.4%	\$196,184	\$196,184	\$196,184	\$196,184	\$196,184	\$980,918			
Office Supplies, Gift Stores	\$159	0.6%	\$329,006	\$329,006	\$329,006	\$329,006	\$329,006	\$1,645,028			
Electronics/Appliances	\$539	2.0%	\$1,112,935	\$1,112,935	\$1,112,935	\$1,112,935	\$1,112,935	\$5,564,675			
Clothing & Accessories	\$1,606	6.0%	\$3,318,603	\$3,318,603	\$3,318,603	\$3,318,603	\$3,318,603	\$16,593,017			
Other General Merchandise	\$2,362	8.8%	\$4,880,196	\$4,880,196	\$4,880,196	\$4,880,196	\$4,880,196	\$24,400,980			
Eating & Drinking Places	\$3,732	13.8%	\$7,708,844	\$7,708,844	\$7,708,844	\$7,708,844	\$7,708,844	\$38,544,219			
Misc. Stores	\$416	1.5%	\$859,397	\$859,397	\$859,397	\$859,397	\$859,397	\$4,296,987			
Health & Personal Care	\$1,353	5.0%	\$2,794,973	\$2,794,973	\$2,794,973	\$2,794,973	\$2,794,973	\$13,974,867			
Building/Garden Materials	\$1,724	6.4%	\$3,562,330	\$3,562,330	\$3,562,330	\$3,562,330	\$3,562,330	\$17,811,648			
Food & Beverage	\$3,214	11.9%	\$6,640,056	\$6,640,056	\$6,640,056	\$6,640,056	\$6,640,056	\$33,200,282			
Motor Vehicle	\$5,007	18.6%	\$10,342,548	\$10,342,548	\$10,342,548	\$10,342,548	\$10,342,548	\$51,712,738			
Gas Stations	\$1,737	6.4%	\$3,588,795	\$3,588,795	\$3,588,795	\$3,588,795	\$3,588,795	\$17,943,977			
Other Non-Store Retailers	\$3,185	11.8%	\$6,580,296	\$6,580,296	\$6,580,296	\$6,580,296	\$6,580,296	\$32,901,479			
Total (All Spending Categories)	\$26,985	100.0%	\$55,745,422	\$55,745,422	\$55,745,422	\$55,745,422	\$55,745,422	\$278,727,112			
Excluding Vehicle/Gas/Non-Store	\$17,056	63.2%	\$35,233,783	\$35,233,783	\$35,233,783	\$35,233,783	\$35,233,783	\$176,168,917			
Key Categories (New Format Retail)			\$22,902,575	\$22,902,575	\$22,902,575	\$22,902,575	\$22,902,575	\$114,512,875			
Retail Sales per Square Foot			\$550	\$550	\$550	\$550	\$550	\$550			
Total Demand for Retail Space (SF)		•	64,061	64,061	64,061	64,061	64,061	320,307			
Key Categories (New Format Retail)			41,641	41,641	41,641	41,641	41,641	208,205			
III. Total Demand											
Total 5-Year Demand from Opportunity Gaps:		308,637	Annualized ass	uming 5-year							
Total 5-Year Demand from New Population Growth:		320,307	absorption flow of								
Total 5-Year Demand:	·	628,945			125,789						
Total 5 Teal Demand.		020,915			120,707						
IV. Total Demand (Key Categories)											
Total 5-Year Demand from Opportunity Gaps:		203,125	Annualized ass	uming 5-year							
Total 5-Year Demand from New Population Growth:		208,205	absorption flow of	current leakage							

#### SELECTED COMPETITIVE RETAIL INVENTORY SPACE RETAIL TRADE AREA JUNE 2018

			Ye	ar				Typical		RBA		Ann. Lea	ase Rate
Building Name	Address	City	Built	Reno.	Elev.	Туре	Subtype	Floor	Total	Avail.	Occ.	Avg.	Тур
Retail Trade Area													
696 W El Camino Real	696 W El Camino Real	Sunnyvale	2018		15	General Retail	Freestanding	9,836	9,836	9,836	0.0%	\$72.00	NNN
Bldg B (108-116 E El Camino Real)	108-116 E El Camino Real	Sunnyvale	2010		15	General Retail (Community Center)	Freestanding	8,339	8,339	1,000	88.0%	69.00	NNN
Homestead Center (20916 Homestead Rd)	20916 Homestead Rd	Cupertino	1984		15	General Retail (Neighborhood Center)	Freestanding	7,200	7,200	1,200	83.3%	66.00	NNN
10129-10191 S De Anza Blvd	10129-10191 S De Anza Blvd	Cupertino	1952		15	General Retail	Freestanding	20,527	20,527	975	95.3%	54.00	NNN
Saratoga Plaza (375 Saratoga Ave)	375 Saratoga Ave	San Jose	1970		15	General Retail (Neighborhood Center)	Restaurant	38,000	38,000	1,080	97.2%	54.00	NNN
Loree Center (19050-19088 Stevens Creek Blvd)	19050-19088 Stevens Creek Blvd	Cupertino	1951		15	General Retail (Strip Center)		20,000	20,000	6,400	68.0%	54.00	NNN
Biltmore (20030-20080 Stevens Creek Blvd)	20030-20080 Stevens Creek Blvd	Cupertino	2015		15	General Retail		7,045	7,045	1,271	82.0%	54.00	NNN
751-799 E El Camino Real	751-799 E El Camino Real	Sunnyvale	1993		28	General Retail (Community Center)	Freestanding	172,613	172,613	7,066	95.9%	51.00	NNN
798-820 E El Camino Real	798-820 E El Camino Real	Sunnyvale	2008		18	General Retail (Strip Center)		5,720	5,720	1,800	68.5%	51.00	NNN
V Center (1191-1195 S De Anza Blvd)	1191-1195 S De Anza Blvd	San Jose	2017		28	General Retail	Freestanding	13,000	13,000	3,824	70.6%	48.00	NNN
1375 S De Anza Blvd	1375 S De Anza Blvd	Cupertino	1985	2006	15	General Retail	Freestanding	6,222	6,222	6,222	0.0%	48.00	NNN
253 W El Camino Real	1253 W El Camino Real	Sunnyvale	1980		15	General Retail (Strip Center)	Restaurant	8,979	8,979	2,262	74.8%	48.00	NNN
717 E El Camino Real	717 E El Camino Real	Sunnyvale	1985		15	General Retail (Strip Center)		20,000	20,000	1,910	90.5%	46.20	NNN
510 E El Camino Real	510 E El Camino Real	Sunnyvale	1979		15	General Retail (Strip Center)		12,606	12,606	2,591	79.4%	45.00	NNN
1018 W El Camino Real	1018 W El Camino Real	Sunnyvale	1958	1995	15	General Retail	Freestanding	7,250	7,250	7,250	0.0%	45.00	NNN
Westmoor Village (1211-1291 S Mary Ave)	1211-1291 S Mary Ave	Sunnyvale	1961		15	General Retail (Neighborhood Center)	Storefront	60,909	60,909	2,520	95.9%	42.00	NNN
455-489 Saratoga Ave	455-489 Saratoga Ave	San Jose	1973		15	General Retail (Neighborhood Center)	Storefront	42,677	42,677	1,500	96.5%	42.00	NNN
580 South Murphy (101-103 E El Camino Real)	101-103 E El Camino Real	Sunnyvale	1965		15	General Retail (Neighborhood Center)	Freestanding	24,032	24,032	1,500	93.8%	39.00	NNN
Henderson Center (1053 E El Camino Real)	1053 E El Camino Real	Sunnyvale	1968		15	General Retail (Strip Center)		11,249	11,249	1,350	88.0%	37.20	NNN
740 E El Camino Real	740 E El Camino Real	Sunnyvale	1975		15	General Retail	Restaurant	10,947	10,947	10,947	0.0%	36.00	NNN
Pepper Tree Plaza (1084 S De Anza Blvd)	1084 S De Anza Blvd	San Jose	1900		15	General Retail (Strip Center)		11,500	11,500	3,698	67.8%	35.60	NNN
Park Lane Plaza (5152-5278 Moorpark Ave)	5152-5278 Moorpark Ave	San Jose	1968		15	General Retail (Neighborhood Center)	Freestanding	70,000	70,000	4,022	94.3%	34.56	NNN
Bldg 4 & 5 (4360 Stevens Creek Blvd)	4360 Stevens Creek Blvd	San Jose	1972		15	General Retail (Neighborhood Center)	Freestanding	31,981	31,981	1,360	95.7%	31.30	NNN*
130 E El Camino Real	130 E El Camino Real	Sunnyvale	1964		15	General Retail (Community Center)	Freestanding	39,500	39,500	39,500	0.0%	30.00	NNN
Civic Square (802-844 W El Camino Real)	802-844 W El Camino Real	Sunnyvale	1964	2009	15	General Retail (Neighborhood Center)	Freestanding	42,178	42,178	23,900	43.3%	30.00	NNN
Kiely Plaza (1052-1092 Kiely Blvd)	1052-1092 Kiely Blvd	Santa Clara	1974	1999	18	General Retail (Strip Center)	Freestanding	23,766	23,766	1,655	93.0%	29.40	NNN
Moonlite Shopping Center (2610-2790 El Camino Real)	2610-2790 El Camino Real	Santa Clara	1960	1994	15	General Retail (Community Center)	Freestanding	169,375	169,375	15,780	90.7%	28.77	NNN
1587-1595 Pomeroy Ave	1587-1595 Pomeroy Ave	Santa Clara	1964		15	General Retail (Strip Center)	Freestanding	6,000	6,000	2,416	59.7%	27.00	NNN
942-948 W El Camino Real	942-948 W El Camino Real	Sunnyvale	1960	2016	15	General Retail (Strip Center)	Freestanding	7,200	7,200	7,200	0.0%	24.92	NNN*
1080 Saratoga Ave	1080 Saratoga Ave	San Jose	1966		15	General Retail (Strip Center)	Freestanding	17,380	17,380	1,178	93.2%	24.48	NNN
							т	otals: 30.868	926,031	173.213	82.2%	\$38.21	NNN

Source: CoStar

## Exhibit C: Building Block Allocation – Updated Table

## Exhibit C

In creating the "Building Block Allocation" table found on page P-0101 of the plan set, some of the areas in Block 1, 6, and 11 were incorrectly attributed to the wrong block due to an excel formula error. This was simply a tabulation discrepancy and does not affect any of the design, nor does it impact the Development Summary. The total square footage for the project remains 4,700,000 square feet of residential uses, 400,000 square feet of retail, and 1,810,000 square feet of office. This updated table also clarifies the square footage and uses that will occur in the bridge area. The following is a corrected version of the Building Block Allocation table.

DEVELOPMENT SUMMARY (50% AFFORDABLE HOUSING)									
RESIDENTIAL (GROSS SF) RETAIL (GROSS SF) OFFICE (GROSS SF)									
4,700,000	400,000	1,810,000							
68.0%	5.8%	26.2%							
* NOTE: PURSUANT TO CUPERTINO MUNICIPAL CODE SECTION 19.08.030 "FLOOR AREA"									
RESIDENTIAL (GROSS SF)	RETAIL (GROSS SF)	OFFICE (GROSS SF)							
4,961,904	485,912	1,981,447							
66.8%	6.5%	26.7%							
	RESIDENTIAL (GROSS SF)           4,700,000           68.0%           DE SECTION 19.08.030 "FLQ           RESIDENTIAL (GROSS SF)           4,961,904	RESIDENTIAL (GROSS SF)         RETAIL (GROSS SF)           4,700,000         400,000           68.0%         5.8%           DE SECTION 19.08.030 "FLOOR AREA"         RESIDENTIAL (GROSS SF)           RESIDENTIAL (GROSS SF)         RETAIL (GROSS SF)           4,961,904         485,912							

AREAS EXCLUDED FROM FLOOR AREA CALCULATION				
PRIVATE RESIDENTIAL OPEN SPACE (INCLUDES TERRACES, BALCONIES, AND OPEN SPACE AMENITIES)	14.9 ACRES / 652,000 SF			
PUBLIC GREEN ROOF PARK SPACE	22 ACRES / 959,000 SF			
UNDERGROUND STRUCTURE - WEST (PARKING, UTILITIES, INFRASTRUCTURE)	1,478,000 SF			
UNDERGROUND STRUCTURE - EAST (PARKING, UTILITIES, INFRASTRUCTURE)	1,906,000 SF			
* NOTE: 14 ACRES ON THE WEST SIDE AND UP TO 8 ACRES ON THE EAST SIDE, DEPENDING ON OFFICE TENANT DEMANDS.				

BUILDING BLOCK ALLOCATION						
	GROSS SF	LAND USES				
BLOCK 1	327,000	RESIDENTIAL, RETAIL, PARKING				
BLOCK 2	750,000	RESIDENTIAL, RETAIL, PARKING				
BLOCK 3	1,380,000	RESIDENTIAL, RETAIL, PARKING				
BLOCK 3A	16,000	CENTRAL PLANT + CENTRAL WASTE				
BLOCK 4	700,000	RESIDENTIAL, RETAIL, PARKING				
BLOCK 5	538,000	RESIDENTIAL, RETAIL, PARKING				
BRIDGE*	41,000	RESIDENTIAL AMENITY				
BLOCK 6	247,000	OFFICE, PARKING				
BLOCK 7	282,000	OFFICE, PARKING				
BLOCK 8	242,000	OFFICE, PARKING				
BLOCK 9	710,000	RESIDENTIAL, PARKING				
BLOCK 10	654,000	RESIDENTIAL, PARKING				
BLOCK 11 (	1,039,000	OFFICE, PARKING				

## Exhibit D: LEED CS v3 Scorecard for Office Core and Shell

## LEED CS v3 Scorecard - Office Core and Shell

### Vallco Town Center

3/27/2018



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Yes ?Y ?N No Certified 40-49 Silver 50-59 Gold 60-79 Platinum 80+

Y       Image: Storage & Collection of Recyclables         Y       Image: Storage & Collection of Recyclables         Image: Storage & Collection of Recyclables       Image: Storage & Collection Of Recyclables         Image: Storage & Collection of Recyclables       Image: Storage & Collection Vase Management, Dwel 50%         Image: Storage & Collection Of Recyclables       Image: Storage & Collection Vase Management, Dwel 50%         Image: Storage & Collection Of Recyclables       Image: Storage & Collection Vase Management, Dwel 50%         Image: Storage & Collection Of Recyclables       Image: Storage & Collection Vase Management, Dwel 50%         Image: Storage & Collection Of Recyclables       Image: Storage & Collection Vase Management, Dwel 50%         Image: Storage & Collection Of Recyclables       Image: Storage & Collection Vase Management, Dwel 50%         Image: Storage & Collection Of Recyclables       Image: Storage & Collection Vase Management, Dwel 50%         Image: Storage & Storage & Collection Of Recyclables       Image: Storage & Collection Vase Management, Dwel 50%         Image: Storage & Collection Of Recyclables       Image: Storage & Collection Vase Management, Dwel 50%         Image: Storage & Collection Of Recyclables       Image: Storage & Collection Vase Management Dwel 50%         Image: Storage & Collection Of Recyclables       Image: Storage & Collection Vase Management Dwel 50%       Image: Storage & Collection Vasee Management Dwel 50%         Image: St	11	1	15	19	То	al Project Score								
Y       I	1	1	-	_										
1       1	0		1	0	Susta	nable Sites	28 Points Possible	5	2	0	6	Materials 8	& Resources 1	3 Points Possible
S       S					M Prere	Construction Activity Pollution Prevention	n/a	Y				Prereq 1	Storage & Collection of Recyclables	n/a
Image: Market					Credi	Site Selection	1				5	Credit 1	Building Reuse, Maintain Existing Walls, Floors & Roof	1-5
6       7       8       7					Credi	2 Development Density & Community Connectivity	5	1				Credit 2.1	Construction Waste Management, Divert 50%	1
2       1		•	1		Credi	3 Brownfield Redevelopment	1	1				Credit 2.2	Construction Waste Management, Divert 75%	1
3         3         1         5         6         6         7         6         7         7         6         7					Credi	4.1 Alternative Transportation, Public Transportation Access	6				1	Credit 3	Materials Reuse, Specify 5%	1
2         3         4         7         7         6         5         7					Credi	4.2 Alternative Transportation, Bicycle Storage & Changing Re	ooms 2	1				Credit 4.1	Recycled Content, 10%	1
1         1					Credi	4.3 Alternative Transportation, Low Emitting & Fuel Efficient V	ehicles 3	1				Credit 4.2	Recycled Content, 20%	1
1       1					Credi	4.4 Alternative Transportation, Parking Capacity	2	1				Credit 5.1	Regional Materials, 10%	1
1       1					Credi	5.1 Site Development, Protect or Restore Habitat (50% - fp or 20	% of site area) 1		1			Credit 5.2	Regional Materials, 20%	1
1       1					Credi	5.2 Site Development, Maximize Open Space	1		1			Credit 6	Certified Wood	1
1       1       0					Credi	6.1 Stormwater Design, Quantity Control	1					_		
1       1		Г			Credi	6.2 Stormwater Design, Quality Control	1	8	1	2	1	Indoor Env	vironmental Quality 1	2 Points Possib
1       1					Credi	7.1 Heat Island Effect, Non-Roof	1	Y				🚺 Prereq 1	Minimum IAQ Performance	1
1       1		Γ			Credi	7.2 Heat Island Effect, Roof	1	Y				🌔 Prereq 2	Environmental Tobacco Smoke (ETS) Control	1
Image: Construction in Design Process       Image: Construction in Design Process         Image: Construction in Design Process       Image: Construction in Design Process         Image: Construction in Design Process       Image: Construction in Design Process         Image: Construction in Design Process       Image: Construction in Design Process         Image: Construction in Design Process       Image: Construction in Design Process         Image: Construction in Design Process       Image: Construction in Design Process         Image: Construction in Design Process       Image: Construction in Design Process         Image: Construction in Design Process       Image: Construction in Design Process       Image: Construction in Design Process         Image: Construction in Design Process       Image: Construction in Design Process       Image: Construction in Design Process         Image: Construction in Design Process       Image: Construction Process       Image: Construction Process       Image: Construction Process         Image: Construction Process       Image: Construction Process       Image: Construction Process       Image: Construction Process       Image: Construction Process         Image: Construction Process       Image: Construction Process       Image: Construction Process       Image: Construction Process       Image: Construction Process         Image: Construction Process       Image: Constructin Process       Image: Construction Process <td></td> <td>Г</td> <td></td> <td></td> <td>Credi</td> <td>8 Light Pollution Reduction</td> <td>1</td> <td>1</td> <td></td> <td></td> <td></td> <td>Credit 1</td> <td>Outdoor Air Delivery Monitoring</td> <td>1</td>		Г			Credi	8 Light Pollution Reduction	1	1				Credit 1	Outdoor Air Delivery Monitoring	1
4       2       4       0       Water Efficiency       10 Points Possible         Y       1		Г			Credi	9 Tenant Design and Construction Guidelines	1	1				Credit 2	Increased Ventilation	1
Y       I <thi< th=""> <thi< th=""> <thi< th=""></thi<></thi<></thi<>								1				Credit 3	Construction IAQ Management Plan, During Construction	1
2       1	2	4	4	0	Water	Efficiency	10 Points Possible	1				Credit 4.1	Low-Emitting Materials, Adhesives & Sealants	1
Image: Control       Image: Control       Image: Control       Image: Control       Image: Control         2       1       Credit 2       Innovative Wastewater Technologies       2       1       Credit 4       Low-Emitting Materials, Composite Wood & Agrifiber Products         2       2       1       Credit 2       Innovative Wastewater Technologies       2       1       Credit 4       Low-Emitting Materials, Composite Wood & Agrifiber Products         2       2       1       Credit 3       Water Use Reduction, 30%, 35%, 40% reduction       2-4       1       1       Credit 4       Low-Emitting Materials, Composite Wood & Agrifiber Products         13       4       8       12       Energy & Atmosphere       37 Points Possible       1       1       1       1       Credit 8       Daylight & Views, Daylight 75% of Spaces         Y       1					erere 1	Water Use Reduction, 20% Reduction	n/a	1				Credit 4.2	Low-Emitting Materials, Paints & Coatings	1
2       1					Credi	1.1 Water Efficient Landscaping, Reduce by 50%	2	1				Credit 4.3	Low-Emitting Materials, Carpet Systems	1
2       2       1			2		Credi	1.2 Water Efficient Landscaping, No Potable Use or No Irrigat	ion 2	1				Credit 4.4	Low-Emitting Materials, Composite Wood & Agrifiber Products	1
1 4 8 12 Energy & Atmosphere 37 Points Possible   1 4 8 12 Energy & Atmosphere 37 Points Possible   1 4 8 12 Energy & Atmosphere 1 <		2	2		Credi	2 Innovative Wastewater Technologies	2			1		Credit 5	Indoor Chemical & Pollutant Source Control	1
3       4       8       12       Energy & Atmosphere       37 Points Possible       1	2	T			Credi	<sup>3</sup> Water Use Reduction, 30%, 35%, 40% reduction	2-4				1	Credit 6	Controllability of Systems, Thermal Comfort	
13       4       8       12       Energy & Atmosphere       37 Points Possible       1 <td></td> <td></td> <td>_</td> <td></td> <td></td> <td></td> <td></td> <td>1</td> <td></td> <td></td> <td></td> <td>Credit 7</td> <td>Thermal Comfort, Design</td> <td>1</td>			_					1				Credit 7	Thermal Comfort, Design	1
Y       I       Prerq 2       Minimum Energy Performance, 10% Requirement       n/a         Y       I       I       Prerq 3       Fundamental Refrigerant Management       n/a         3       4       2       12       I Credit 1       Optimize Energy Performance, 14 - 20%       3-21       1       I       II       Credit 1.1       Exemplary Performance: SSc5.1         I       I       II       II       III       IIII       IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII	4	8	8	12	Energ	y & Atmosphere	37 Points Possible			1		1 .		1
Y       I					C Prere	Fundamental Commissioning of the Building Energy	<b>/ Systems</b> n/a		1			Credit 8.2	Daylight & Views, Views for 90% of Spaces	
342121 credit 1Optimize Energy Performance, 14 - 20%3-21121Credit 1.1Exemplary Performance: SSc5.144444414141Credit 1.2Exemplary Performance: SSc5.22456Credit 2Enhanced Commissioning214141Credit 1.3Exemplary Performance: SSc5.24476Credit 3Enhanced Commissioning214141Credit 1.3Exemplary Performance: WEC3 / MRc4 / /MRc5 / MRc64476Credit 4Enhanced Refrigerant Management21441Credit 1.4Innovation in Design: Sustainable Solid Waste Management344444444444444577777777777747777777777777577777777777775777777777777776777777777777777777<					e Prere	2 Minimum Energy Performance, 10% Requirement	n/a		_					
3       4       2       12       1       Credit 1       Optimize Energy Performance, 14 - 20%       3-21       1       I       I       Credit 1.1       Exemplary Performance: SSc5.1         4       4       7       10       Credit 1.2       Exemplary Performance: SSc5.2         2       6       10       Credit 1.2       Exemplary Performance: SSc5.2         2       6       10       Credit 1.2       Exemplary Performance: SSc5.2         2       6       10       Credit 1.3       Exemplary Performance: SSc5.2         4       1					m Prere	<sup>3</sup> Fundamental Refrigerant Management	n/a	5	1	0	0	Innovation	& Design Process	6 Points Possik
2       I       C Credit 3       Enhanced Commissioning       2       1       I       C redit 1.3       Exemplary Performance: WEc3 / MRc4 / /MRc5 / MRc6         2       I       C credit 5.1       Enhanced Refrigerant Management       2       1       I       In oredit 1.4       Innovation in Design: Sustainable Solid Waste Management         3       C Credit 5.1       Measurement & Verification, Base Building       3       1       Image: Credit 5.2       Innovation, Tenant Submetering       3       1       Image: Credit 2       LEED™ Accredited Professional         2       Image: Credit 6.2       Green Power       2       1       Image: Credit 2       LEED™ Accredited Professional	4	2	2	12	Credi		3-21	1				Credit 1.1	Exemplary Performance: SSc5.1	1
2       1       Credit 4       Enhanced Refrigerant Management       2       1		4	4		Credi	2 On-Site Renewable Energy, 1%	4	1				Credit 1.2	Exemplary Performance: SSc5.2	1
3       3       C       C Credit 5.1       Measurement & Verification, Base Building       3       1       Image: Credit 1.5       Innovation in Design: Sustainable Landscape Management         3       C       C credit 5.2       Measurement & Verification, Tenant Submetering       3       1       C       Credit 1.5       Innovation in Design: Sustainable Landscape Management         2       Image: Credit 5.2       Measurement & Verification, Tenant Submetering       3       1       C       C credit 2       LEED <sup>TM</sup> Accredited Professional		t			Credi	3 Enhanced Commissioning	2		1			Credit 1.3	Exemplary Performance: WEc3 / MRc4 / /MRc5 / MRc6	
3       4       6       C Credit 5.1       Measurement & Verification, Base Building       3       1		1	2		Credi	4 Enhanced Refrigerant Management	2	1				Credit 1.4	Innovation in Design: Sustainable Solid Waste Managemer	t ·
3       C       Credit 5.2       Measurement & Verification, Tenant Submetering       3       1       C       Credit 2       LEED™ Accredited Professional         2       Im       Credit 6       Green Power       2		T			Credi			1						
2 Credit 6 Green Power 2		f				-		1						
		f			-									
3 1 0 0 Regional Credits 4 Poir						-	_	3	1	0	0	Regional C	Credits	4 Points Possib
95014 Project Zip Code														
1 Credit 1.1 Regional Credit: SSc4.1								1						1

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Credit 1.2 Regional Credit: SSc7.1

Credit 1.3 Regional Credit: WEc1, Opt. 1

Credit 1.4 Regional Credit: WEc3 (40%)

Credit 1.5 Regional Credit: EAc2 (1%)

Credit 1.6 Regional Credit: IEQc8.1

## Exhibit E: LEED NC v3 Scorecard for Retail / Residential New Construction

## LEED NC v3 Scorecard - Residential/Retail

### Vallco Town Center

3/27/2018



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Yes ?Y ?N No Certified 40-49 Silver 50-59 Gold 60-79 Platinum 80+

59	19	8	24	Tota	Project Score								
Y	?Y	0 ?N	24 N	rota			Y	?Y	?N	N			
25	1	0	0	Sustaina	ble Sites 26 Points	Possible	5	2	0	7	Materials	& Resources 14	Points Possibl
Y				Prereq 1	Construction Activity Pollution Prevention	n/a	Y				Prereq 1	Storage & Collection of Recyclables	n/a
1				Credit 1	Site Selection	1				3	Credit 1.1	Building Reuse, Maintain Existing Walls, Floors & Roof	1-3
5				Credit 2	Development Density & Community Connectivity	5				1	Credit 1.2	Building Reuse, Maintain 50% of Interior Non-Structural Elemen	ts 1
	1			Credit 3	Brownfield Redevelopment	1	1				Credit 2.1	Construction Waste Management, Divert 50%	1
6				Credit 4.1	Alternative Transportation, Public Transportation Access	6	1				Credit 2.2	Construction Waste Management, Divert 75%	1
1				Credit 4.2	Alternative Transportation, Bicycle Storage & Changing Rooms	1				1	Credit 3.1	Materials Reuse, Specify 5%	1
3				Credit 4.3	Alternative Transportation, Low Emitting & Fuel Efficient Vehicles	3				1	Credit 3.2	Materials Reuse, Specify 10%	1
2				Credit 4.4	Alternative Transportation, Parking Capacity	2	1				Credit 4.1	Recycled Content, 10%	1
1				Credit 5.1	Site Development, Protect or Restore Habitat (or 20% of site area)	1	1				Credit 4.2	Recycled Content, 20%	1
1				Credit 5.2	Site Development, Maximize Open Space	1	1				Credit 5.1	Regional Materials, 10%	1
1				Credit 6.1	Stormwater Design, Quantity Control	1		1			Credit 5.2	Regional Materials, 20%	1
1				Credit 6.2	Stormwater Design, Quality Control	1				1	Credit 6	Rapidly Renewable Materials 2.5%	1
1				Credit 7.1	Heat Island Effect, Non-Roof	1		1			Credit 7	Certified Wood	1
1				Credit 7.2	Heat Island Effect, Roof	1							
1				Credit 8	Light Pollution Reduction	1	10	2	1	2	Indoor Er	vironmental Quality 15	Points Possib
			_				Y				[ Prereq 1	Minimum IAQ Performance	n/
4	1	3	2	Water Ef	iciency 10 Points	Possible	Y				Prereq 2	Environmental Tobacco Smoke (ETS) Control	n/
Y				🚺 Prereq 1	Water Use Reduction, 20% Reduction	n/a	Y				C Prereq 3	Multifamily Compartmentalization	n/
2		2		Credit 1	Water Efficient Landscaping, Reduce by 50%, No Potable Use	2-4	1				[ Credit 1	Outdoor Air Delivery Monitoring	1
			2	Credit 2	Innovative Wastewater Technologies	2				1	Credit 2	Increased Ventilation	1
2	1	1		Credit 3	Water Use Reduction, 30%, 35%, 40% reduction	2-4	1				Credit 3.1	Construction IAQ Management Plan, During Construction	1
							1				Credit 3.2	Construction IAQ Management Plan, Before Occupancy	1
8	10	4	13	Energy 8	Atmosphere 35 Points	Possible	1				Credit 4.1	Low-Emitting Materials, Adhesives & Sealants	1
Y				C Prereq 1	Fundamental Commissioning of the Building Energy Systems	n/a	1				Credit 4.2	Low-Emitting Materials, Paints & Coatings	1
Y				🚺 Prereq 2	Minimum Energy Performance - (10% Requirement)	n/a	1				Credit 4.3	Low-Emitting Materials, Flooring Systems	1
Y				Prereq 3	Fundamental Refrigerant Management	n/a	1				Credit 4.4	Low-Emitting Materials, Composite Wood & Agrifiber Product	s 1
1	8	2	8	Credit 1	Optimize Energy Performance, 26%, 36%, 44%	1-19		1			[Credit 5	Indoor Chemical & Pollutant Source Control	1
		2	5	Credit 2	On-Site Renewable Energy, 3%	1-7	1				Credit 6.1	Controllability of Systems, Lighting	1
2				Credit 3	Enhanced Commissioning	2	1				Credit 6.2	Controllability of Systems, Thermal Comfort	1
	2			Credit 4	Enhanced Refrigerant Management	2	1				Credit 7.1	Thermal Comfort, Design	1
3				Credit 5	Measurement & Verification	3				1	Credit 7.2	Thermal Comfort, Verification	1
2				Credit 6	Green Power 35%	2			1		Credit 8.1	Daylight & Views, Daylight 75% of Spaces	1
								1			Credit 8.2	Daylight & Views, Views for 90% of Spaces	1
5	1	0	0	Innovatio	on & Design Process 6 Points	Possible							
1				Credit 1.1	Exemplary Performance: SSc5.1	1	2	2	0	0	Regional	Credits 4	Points Possib
1				Credit 1.2	Exemplary Performance: SSc5.2	1		950	14			Project Zip Code	
	1			Credit 1.3	Exemplary Performance: MRc4 / MRc5	1	1				Credit 1.1	Regional Credit: SSc4.1	1
1				Credit 1.4	Innovation in Design: Sustainable Solid Waste Management	1	1				Credit 1.2	Regional Credit: SSc7.1	1
1				Credit 1.5	Innovation in Design: Sustainable Landscape Practices	1				1	Credit 1.3	Regional Credit: WEc2	1

1

1

Credit 1.5 Regional Credit: EAc2 (1%)

Credit 1.6 Regional Credit: IEQc8.1

# **Exhibit F:** Water Efficient Landscape Checklist

Commu 10300 T	no, CA 95014 planni	/Fax 408.777.3333 ng@cupertino.org
CUPERTINO		ino.org/planning
PART 1. CERTIFIED	/LICENSED PROFESSIONAL INFORMATION	TALLARD CONTRACTOR CON
COMPANY & COMPANY ADD OLIN PAPTNEPSHIP NAME LUCINDA R. E-MAIL Sanders C PART 2: PROPERTY PROPERTY OWNER NAME	RESS 150 S. INDEPENDENCE MALL WEST LTD. SUITE II23 PHILADELPHIA PA 19106 LIC./CERT.# SANDERS CALIFORNIA / LA -4341 PHONE PHONE & PROPERTY OWNER INFORMATION E-MAIL	Signaturo Date CALIN
Vallco Property Ov	vner LLC info@shpco.co	<u>m</u>
965 Page Mill Road	d, Palo Alto, CA 94304 650-344-1500	
PROJECT ADDRESS	ad, Cupertino, CA 95014 A.P.N. see attached A	policant
PROJECT TYPE (CHECK APPLIC/ New Rehabilitated Non-Residential	<ul> <li>Potable</li> <li>Recycled</li> <li>On-site captured rainwater</li> <li>Graywater</li> <li>WATER PURVEYOR</li> <li>NON-TURF PLANT AREA</li> <li>SQ FT</li> <li>NON-TURF PLANT AREA</li> <li>SPECIAL L</li> <li>1,100,272</li> <li>SQ FT</li> <li>65,8</li> </ul>	393 <u>so</u> ft. ANDSCAPE AREA
		Compliance
Landscape Parameter	Requirements	Compliance
TURF AREA	Turf shall not exceed 25% of the landscape area or 1,250 sq. ft., whichever is lesser in area. (No turf in non-residential area)	X YES See Applica Comments
	Turf shall not be planted on slopes more than 25%.	X YES
	All portions of turf areas shall be wider than ten (10) feet (unless irrigated with subsurface irrigation or low volume irrigation system).	X YES
PLANTING AREA	At least 80% (100% for non-residential area) of non-turf area shall consist of native or low water use plants.	X YES
	No invasive and/or noxious plant species shall be planted.	X YES
	Plants with similar water needs shall be grouped within hydrozones. Each hydrozone shall be controlled by a separate valve.	X YES
SOIL MANAGEMENT	At least 4 cu. yds. of compost, six (6) inches deep, shall be applied per 1,000 sq. ft. of landscape area.	YES
	A minimum three (3) inch layer of mulch shall be applied on all exposed soil surfaces of planting areas, except in areas of direct seeding application (e.g. hydro-seeding).	XYES
	Grading shall be designed to minimize soil erosion, run-off, and water waste.	X YES
IRRIGATION SYSTEM □ no irrigation	Automatic irrigation controllers are required and must use evapotranspiration or soil moisture sensor data and utilize a rain sensor.	X YES
system	Irrigation controllers shall be a type which does not lose programming data in the event the primary power source is interrupted.	X YES



## WATER-EFFICIENT LANDSCAPE CHECKLIST

Community Development Department 10300 Torre Avenue Cupertino, CA 95014

408.777.3308/Fax 408.777.3333 planning@cupertino.org http://cupertino.org/planning

Landscape Parameter	Requirements	Compliance
IRRIGATION SYSTEM	Pressure regulators shall be installed on the irrigation system to ensure the dynamic pressure of the system is within the manufacturer's recommended pressure range.	X YES
	Manual shut-off valves (such as a gate valve, ball valve, or butterfly valve) shall be installed as close to possible to the point of connection of the water supply.	X YES
	All irrigation emission devices must meet the requirements set in the ANSI standard, ASABE/ICC 802-2014 "Landscape Irrigation Sprinkler and Emitter Standard." All sprinkler heads installed in the landscape must document a distribution uniformity low quarter of 0.65 or higher using the protocol defined in ASABE/ICC 802-2014.	Yes
	Dedicated irrigation meters are required for non-residential projects with more than 1,000 sq. ft. of landscape area.	YES
WATER FEATURES	Pool and spa covers shall be installed.	X YES
Tother: FOUNDAN	Recirculating water systems shall be used for all water features.	YES
no water features	Water features are limited to 10% of the landscaped area.	YES

I am aware of available informational resources regarding native and low water use plants, irrigation efficiency, and other aspects of water-efficient landscaping. I certify that the information provided on this checklist is correct, and the installed landscape complies with the requirements of Chapter 14.15 and /or the requirements of the Prescriptive Compliance Option. I also understand that any changes to the project will necessitate a new checklist.

06/10/2018 REPRESENTATIVE OR AUTHORIZED DATE PERT OV **WNF** 2018 TIFIED LAND IONAL VSED/CE

Applicant Comments

Use additional paper if necessary

See attached Applicant Comments.

Staff Evaluation	Staff Comments	 
Approved		
Not Approved		
Permit #		
	SIGNATURE	 DATE

## WATER EFFICIENT LANDSCAPE CHECKLIST

Vallco Town Center Applicant Comments June 15, 2018

### 1. PART 2: TOTAL LANDSCAPE AREA

Please note that the "Total Landscape Area" includes the area for water features and fountains.

### 2. PART 2: APNs

The APNs for the Property are:

APN 316-20-080	APN 316-20-100
APN 316-20-081	APN 316-20-101
APN 316-20-082	APN 316-20-103
APN 316-20-088	APN 316-20-104
APN 316-20-094	APN 316-20-105
APN 316-20-095	APN 316-20-106
APN 316-20-099	APN 316-20-107

## 3. PART 3: CHECKLIST COMPLIANCE

The Application checklist does not include the option (b) as per the Ordinance that allows the applicant to, *"Prepare of a water budget calculation, per the provisions of Section 14.15.070":* 

Table 14.15.060(A)				
1. Options to demonstrate water efficiency			^	
a. i. Total turf area shall not exceed 25% of the landscape area, or 1,250 square feet, whichever is lesser in area and ii. At least 80% of the plants within non-turf areas shall be native or low water-use	OR	b. Prepare a water budget calculation, per the provisions of Section <u>14.15.070</u> .		
AND				
2. Turf Restrictions				
<ul> <li>a. Turf shall not be planted on slopes greater than 25%.</li> <li>b. Turf areas shall not be less than ten feet wide.</li> </ul>				

The total turf areas for the Project are less than 25% the landscape area and at least 80% of the plants within non-turf areas shall be native or low water-use. The Application, however, proposes more than 1,250 square feet of turf. Accordingly, the Applicant will provide "Appendix B Water Budget Worksheet" to be reviewed and approved prior to final permit issuance per CMC 14.15.050.